

The District School Board of  
**Escambia County**

Pensacola, FL

District 1  
Jeff Bergosh

District 2  
Gerald Boone

District 4  
Patty Hightower

District 3  
Linda Moultrie

District 5  
Bill Slayton

SUPERINTENDENT  
Malcolm  
Thomas



FISCAL YEAR ENDED  
JUNE 30, 2011

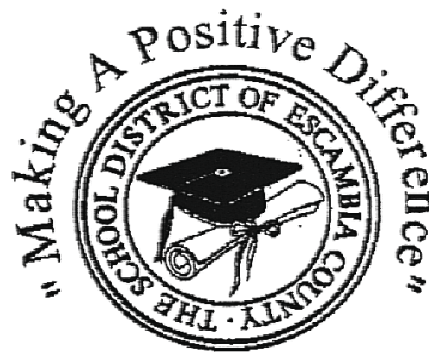
COMPREHENSIVE ANNUAL FINANCIAL REPORT



District School Board  
Of Escambia County  
Pensacola, Florida

Comprehensive Annual  
Financial Report

For The  
Fiscal Year  
Ended June 30, 2011



Prepared By:  
Finance Department

# DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA

## Comprehensive Annual Financial Report

For the Fiscal Year Ended June 30, 2011

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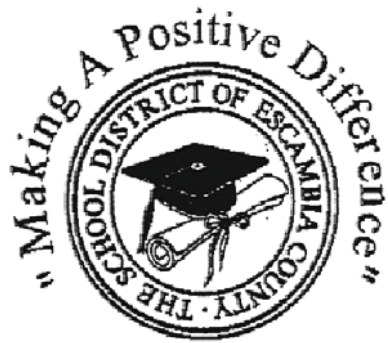
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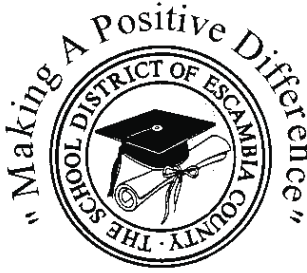
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# INTRODUCTORY SECTION



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## THE SCHOOL DISTRICT OF ESCAMBIA COUNTY

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75 North Pace Blvd.  
PENSACOLA, FL 32505  
PHONE 850/432-6121, FAX 850/469-6379  
<http://www.escambia.k12.fl.us>  
MALCOLM THOMAS, SUPERINTENDENT

December 12, 2011

To the Honorable Members of the District School Board of Escambia County  
and the Citizens of Escambia County, Florida

State law requires that all local governments publish after the close of each fiscal year a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America (GAAP), and audited in accordance with auditing standards generally accepted in the United States of America. Pursuant to this requirement, we hereby issue the comprehensive annual financial report (CAFR) of the District School Board of Escambia County, Florida (District) for the fiscal year ended June 30, 2011.

This report consists of management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the District's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with GAAP. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The District's financial statements have been audited by the Florida Auditor General. The goal of the independent audit is to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2011, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating

the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the District's basic financial statements for the fiscal year ended June 30, 2011, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the District was part of a broader, Federally mandated "Single Audit" designed to meet the special needs of Federal grantor agencies. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1996 and the United States Office of Management and Budget (OMB) *Circular A-133, Audits of States, Local Governments and Non-Profit Organizations*. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of Federal awards. Information related to this single audit, including the schedule of expenditures of Federal awards, findings, and independent auditor's report on the system of internal control and on compliance with applicable requirements will be available in the office of the Assistant Superintendent. Finance and Business Services hqt the District by March 31, 2012.

This report includes all funds of the District, The Escambia County Public Schools Foundation for Excellence, Inc., (Foundation) and charter schools, which comprise the reporting entity. The Foundation is a separate not-for-profit corporation organized and operated as a direct-support organization. The Foundation's purpose is exclusively educational and charitable for the constituents of Escambia County. Charter schools are public schools operating under performance contracts with the School Board. The Foundation and the applicable charter schools are included as discretely presented component units in the accompanying financial statements.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The District's MD&A immediately follows the independent auditor's report.

## **Profile of the District**

The District and its governing board (Board) were created pursuant to Section 4, Article IX of the Constitution of the State of Florida. The District is an independent taxing and reporting entity managed, controlled, operated, administered, and supervised by the District school officials in accordance with Chapter 1001, Florida Statutes. The Board consists of five elected officials responsible for the adoption of policies, which govern the operation of District public schools. The elected Superintendent of Schools (Superintendent) is the executive officer of the Board and is responsible for the

administration and management of the schools within the applicable parameters of Florida Statutes, State Board of Education Rules, and School Board policies. The Superintendent is also specifically delegated the responsibility of maintaining a uniform system of records and accounts in the District by Section 1010.01, Florida Statutes, as prescribed by the State Board of Education.

The geographic boundaries of the District are those of Escambia County. During the 2010-11 fiscal year, the District operated 63 schools, special centers, and other programs, including 33 elementary schools, 9 middle schools, 7 high schools, 3 special centers, and 11 other programs. The District also has 6 charter schools that are component units and 1 charter school that is not a component unit of the District. The District receives the majority of its operating funds through a State funding formula that is intended to equalize funding received from the State and local property tax between districts within the State. Charter schools operating through a contract with the District are provided with their proportionate share of these funds, based upon the number of full-time equivalent students enrolled at the charter school. In the 2010-11 fiscal year, the District provided general, special, vocational, and other education programs to 39,658 unweighted full-time equivalent students. The District has experienced declining enrollment over the past six years and projects that the 2011-12 full-time equivalent students will be 39,761 which represents an increase of 103 students.

The Board follows procedures established by Florida Statutes and the State Board of Education rules in establishing and adopting annual budgets for each of the governmental fund types.

## **Economic Condition and Outlook**

Escambia County, located in the northwestern part of the state, was established July 21, 1821, as a non-charter government when the Provisional Governor Andrew Jackson signed an ordinance making the County one of the first two counties in Florida, the other being St. John's County. Escambia County encompasses approximately 661 square miles, or 420,480 acres, with an additional 64,000 acres of water area and serves a population of approximately 300,000. The population has increased by only 1 percent over the last ten years. The statewide increase during that period has been close to 18 percent. There are two municipalities within the County, the City of Pensacola, which is the County seat, and the Town of Century.

State sales tax revenues have continued to decline, and school taxable property values have decreased by 5 percent; accordingly, per pupil funding was negatively affected as the Florida Education Finance Program (FEFP) base student allocation decreased again although not as steeply as in the prior fiscal year. Although the number of full-time equivalent students is projected to slightly increase, significant funding decreases are again in place for the 2011-12 fiscal year.

The economic downturn has continued to keep Escambia County's unemployment rate at about the same level as the prior fiscal year and was comparable to the statewide unemployment rate of about 10.5 percent. The Gulf Oil Spill had a negative impact on Escambia County property values and retail sales resulting in lost revenues during the fiscal year; however, at fiscal-year end the negative impact has decreased significantly based on rebounding sales tax revenue in the second half of the fiscal year.

### **Long-Term Financial Planning**

The District follows procedures established by Florida Statutes and the State Board of Education rules in establishing and adopting annual budgets for each of the governmental fund types. Budgets are prepared using the same modified accrual basis as is used to account for governmental funds. Appropriations are controlled at the object level (e.g. salaries, benefits, and purchased services) within each function activity (e.g. instruction, pupil personnel services, and school administration) and may be amended by resolution at any Board meeting prior to the due date for the annual financial report.

Unassigned fund balance in the general fund (15.2 percent of total general fund expenditures) exceeds the District policy of 3.5 percent of recurring expenditures. During the initial planning for the budget, the District each year sets aside 3.5 percent of its revenues in order to ensure compliance with this policy.

Section 212.055(6), Florida Statutes authorizes local school boards to levy a one-half cent School Capital Outlay Sales Surtax (Sales Surtax). The District conducted a referendum and the Sales Surtax was originally approved for five years beginning January 1, 1998. It was renewed for an additional five years as of January 1, 2003 and an additional ten years as of January 1, 2008.

### **Major Initiatives**

#### **Class Size Reduction**

In November 2002, the voters of Florida amended the State Constitution to limit class size. The amendment established the maximum number of students in core-curricula courses assigned to a teacher in each of the following three grade groupings: (1) prekindergarten through grade 3, 18 students; (2) grades 4 through 8, 22 students; and (3) grades 9 through 12, 25 students. These ratios were required at the classroom level by the beginning of the 2010-11 fiscal year.

The Florida Legislature enacted Senate Bill-30A (2003) implementing the reduction of the average number of students in each classroom by at least two students per year, beginning in the 2003-04 fiscal year, until the maximum number of students per classroom did not exceed the 2010-11 fiscal year maximum. If a district's class size does not meet the constitutional maximum, then the district must reduce the average number of students in each of the three grade groupings by two students until the constitutional maximums are

reached. The following is how the constitutional maximums were originally intended to be calculated:

- For the 2003-04, 2004-05, and 2005-06 fiscal years, class size was to be calculated at the district level average.
- For the 2006-07 and 2007-08 fiscal years, class size was to be calculated at the school level average.
- For the 2008-09 and 2009-10 fiscal years, class size was to be calculated at the individual classroom level.

Due to funding constraints, the Florida Legislature delayed moving class size requirements to the classroom level and maintained the school level calculation through the 2009-10 fiscal year. However, classroom level compliance was required during the 2010-11 fiscal year despite additional funding cuts. Nevertheless, the District's effort to meet the 2010-11 class-by-class student to teacher requirements was successful as total compliance was achieved across schools, grade levels, and classrooms. This was accomplished by hiring an additional 42 teachers over the prior year at a cost of over \$2.2 million.

#### **Half-Cent Sales Surtax**

Section 212.055(6), Florida Statutes, authorizes local school boards to levy a one-half cent School Capital Outlay Sales Surtax (Sales Surtax). The District conducted a referendum and the Sales Surtax was originally approved for five years beginning January 1, 1998. It was renewed for an additional five years as of January 1, 2003, and an additional ten years as of January 1, 2008. These funds had provided \$20 to \$21 million per fiscal year to meet the District's capital outlay needs but dropped to \$19.8 million in the 2010-11 fiscal year. During the 2010-11 fiscal year, the Sales Surtax revenues projects included construction of two middle school gymnasiums, a new elementary school in downtown Pensacola, classroom additions at four elementary and middle schools, a physical education building, technology retrofit and upgrades at a middle school, and a Jr. ROTC building at one high school.

#### **Accomplishments**

The District has 177 teachers that have successfully completed the rigorous and time-intensive program of the National Board of Professional Teaching Standards. To achieve the highly esteemed National Certification, teachers are required to provide a portfolio of information regarding teaching styles, examples of work performed by students, and successfully pass an examination. Teachers who gain this certification are provided incentives by the State including salary and mentoring bonuses. In addition, 42 percent of the District's instructional personnel hold advanced degrees (Master's or higher).

## **Financial Information**

### **Internal Controls**

Management of the District is responsible for establishing and maintaining internal controls designed to ensure that the assets of the District are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

### **Budgetary Controls**

The District maintains budgetary controls, the objective of which is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the School Board. Activities of all governmental fund types are included in the annual appropriated budget. The level of budgetary control (that is the level at which expenditures cannot exceed the appropriated amount) is established at the object level.

Budgetary information is integrated into the accounting system and to facilitate budgetary control, budget balances are encumbered when purchase orders are issued. Appropriations lapse at year-end and encumbrances outstanding are honored from the subsequent year's appropriations. In order to provide budgetary control for salaries, the District utilizes a centralized position control system. On an annual basis, the Board adopts a District staffing plan that establishes teacher positions based generally on student populations served. Additionally, support and administrative positions are created based on established criteria.

## **Awards and Acknowledgments**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting and the Association of School Business Officials International (ASBO) awarded a Certificate of Excellence in Financial Reporting to the District for its CAFR for the fiscal year ended June 30, 2010. This was the third consecutive fiscal year that the District has received these prestigious awards.

To be awarded these certificates, a government entity must publish an easily readable and efficiently organized CAFR. The CAFR must also satisfy both GAAP and applicable legal requirements. We believe that our current CAFR continues to meet these requirements, and we are submitting it to the GFOA and ASBO to determine its eligibility for these awards.

The preparation of this Report on a timely basis was made possible by the dedicated service of the entire staff of the Finance Department and coordination with the audit staff

To the Honorable Members of the District School Board of Escambia County  
and the Citizens of Escambia County, Florida  
December 12, 2011

of the Florida Auditor General. Each member of the department and the audit staff has our sincere appreciation for the contributions made in the preparation of this report.

In closing, we would like to thank the members of the Board for their leadership and support in planning and conducting the financial operations of the District.


Respectfully submitted,



Malcolm Thomas  
Superintendent of Schools



Terry St. Cyr, CPA  
Assistant Superintendent of Finance and Business Services



Gloria Johnson, CPA  
Director of Accounting Operations



District School Board of Escambia County, Florida

School Board Members and Superintendent  
(Elected for a four-year term)



District 1  
Jeff Bergosh  
5 years  
November 2014



District 2  
Gerald Boone  
5 years  
Chairman  
November 2014



District 3  
Linda Moultrie  
3 years  
November 2014



District 4  
Patty Hightower  
7 years  
November 2012



District 5  
~~A~~Bill Slayton  
~~B~~3 years  
~~A~~Vice Chairman  
~~A~~November 2012



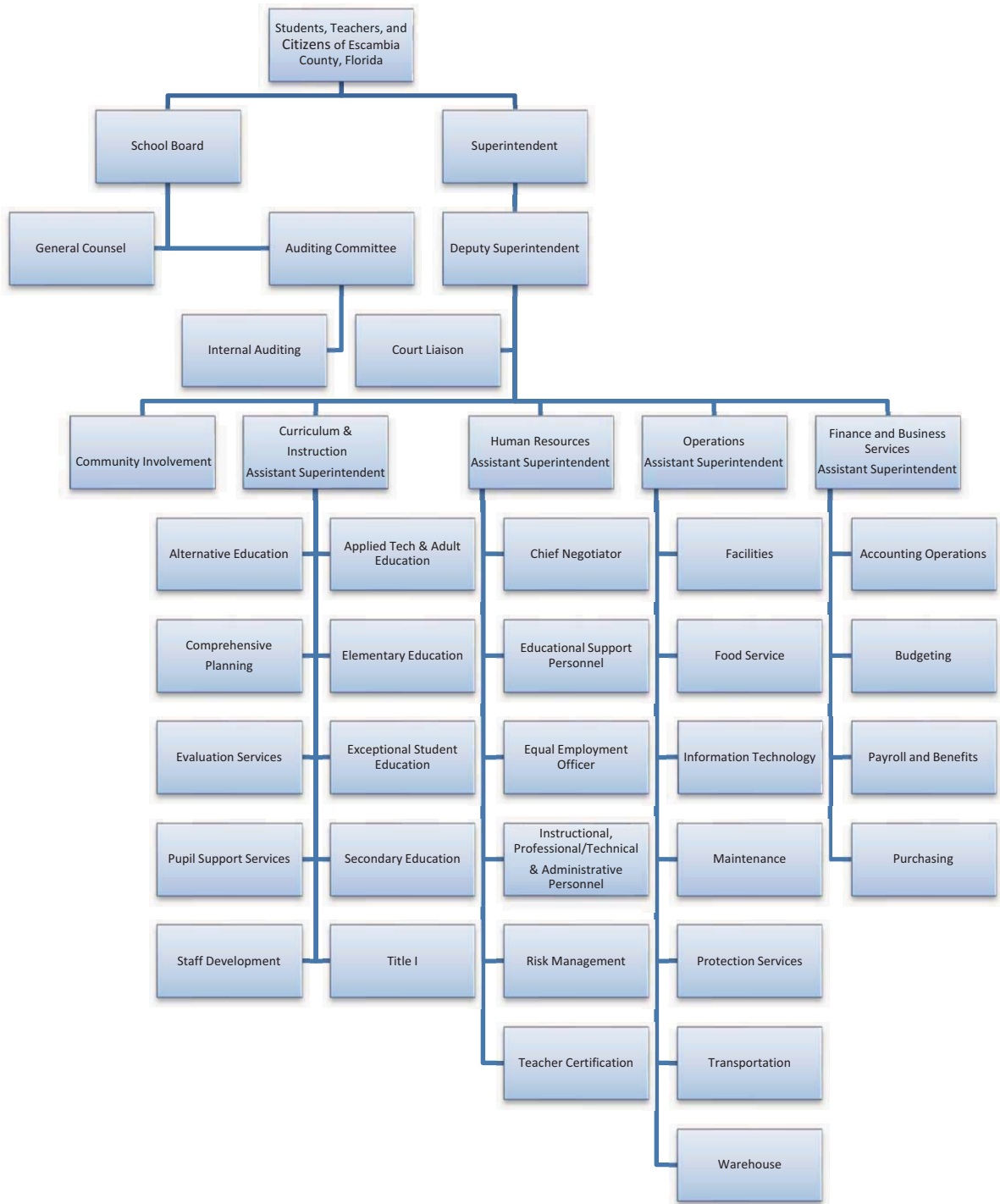
Malcolm Thomas  
Superintendent  
3 years  
November 2012

# DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA

## LIST OF PRINCIPAL OFFICIALS

Norm Ross	Deputy Superintendent
Shawn Dennis	Assistant Superintendent Operations
Paul Fetsko	Assistant Superintendent Curriculum and Instruction
Terry St. Cyr	Assistant Superintendent Finance and Business Services
Dr. Alan Scott	Assistant Superintendent Human Resources

# District School Board of Escambia County, Florida Organizational Chart



**ASSOCIATION OF SCHOOL BUSINESS OFFICIALS  
INTERNATIONAL**



This Certificate of Excellence in Financial Reporting is presented to

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**

**For its Comprehensive Annual Financial Report (CAFR)**

For the Fiscal Year Ended June 30, 2010

Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

President

Executive Director

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

District School Board  
of Escambia County

Florida

For its Comprehensive Annual

Financial Report

for the Fiscal Year Ended

June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

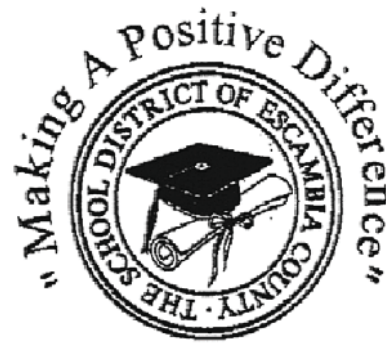


*Linda C. Dandson*

President

*Jeffrey R. Emer*

Executive Director



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# FINANCIAL SECTION



DAVID W. MARTIN,  
CPA

# AUDITOR GENERAL STATE OF FLORIDA

G74 Claude Pepper Building  
111 West Madison Street  
Tallahassee, Florida 32399-1450



PHONE: 850-488-5534  
FAX: 850-488-6975

The President of the Senate, the Speaker of the  
House of Representatives, and the  
Legislative Auditing Committee

## INDEPENDENT AUDITOR'S REPORT ON FINANCIAL STATEMENTS

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Escambia County District School Board, as of and for the fiscal year ended June 30, 2011, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of District management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the aggregate discretely presented component units, is based on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information for the Escambia County District School Board as of June 30, 2011, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the general fund and each major special revenue fund for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued a report dated December 12, 2011, on our consideration of the Escambia County District School Board's internal control over financial reporting and on our



tests of its compliance with certain provisions of laws, rules, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit. That report will be included as part of our separately issued report titled Escambia County District School Board Federal Single Audit.

Accounting principles generally accepted in the United States of America require that **MANAGEMENT'S DISCUSSION AND ANALYSIS** and **SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS PLAN**, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a required part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, the combining and individual fund statements and schedules, and the statistical section listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The combining and individual fund statements and schedules have been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statement themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, based on our audit and the reports of the other auditors, the combining and individual financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole. The introductory section and the statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Respectfully submitted,



David W. Martin, CPA

December 12, 2011

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## MANAGEMENT'S DISCUSSION AND ANALYSIS

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The management of the District School Board of Escambia County, Florida has prepared the following discussion and analysis to provide an overview of the District's financial activities for the fiscal year ended June 30, 2011. The information contained in the Management's Discussion and Analysis (MD&A) is intended to highlight significant transactions, events, and conditions and should be considered in conjunction with the District's financial statements and notes to financial statements.

### FINANCIAL HIGHLIGHTS

Key financial highlights for the 2010-11 fiscal year are as follows:

- The assets of the District exceeded its liabilities at June 30, 2011, by \$381.7 million (net assets).
- The District's total net assets increased by \$24.8 million.
- At June 30, 2011, the District's governmental funds reported combined fund balances of \$161.2 million, an increase of \$4.3 million from the prior fiscal year.
- At June 30, 2011, the unassigned and assigned fund balance for the General Fund was \$56.5 million, or 21.1 percent of total General Fund expenditures.
- The District's total long-term debt (Bonds Payable, Certificates of Participation Payable, and Obligations Under Capital Lease) decreased by \$4.1 million, or 7.2 percent during the current fiscal year. The key factor in this decrease was the payment of principal.

### OVERVIEW OF THE FINANCIAL STATEMENTS

The basic financial statements consist of three components:

- Government-wide financial statements.
- Fund financial statements.
- Notes to financial statements.

#### **Government-Wide Financial Statements**

The government-wide financial statements provide both short-term and long-term information about the District's overall financial condition in a manner similar to those of a private-sector business. The statements include a statement of net assets and a statement of activities that are designed to provide consolidated financial information about the governmental activities of the primary government presented on the accrual basis of accounting. The statement of net assets provides information about the government's financial position, its assets and liabilities, using an economic resources measurement focus. The difference between the assets and liabilities, the net assets, is a measure of the financial health of the District. The statement of activities presents information about the change in the District's net assets, the results of operations, during the fiscal year. An increase or decrease in net assets is an indication of whether the District's financial health is improving or deteriorating.

The government-wide statements present the District's activities in two categories:

- Governmental activities – This represents most of the District's services, including its educational programs: basic, vocational, adult, and exceptional education. Support functions such as transportation and administration are also included. Local property taxes and the State's education finance program provide most of the resources that support these activities.
- Component units – The District presents aggregate financial information for the following seven separate legal entities in this report: Escambia Charter School, Inc., Beulah Academy of Science, Inc., Pensacola Beach Elementary School, Inc., Byrneville Elementary School, Inc., Jacqueline Harris Preparatory Academy, A.A. Dixon Charter School of Excellence, and the Escambia County Public Schools Foundation For Excellence, Inc. Although legally separate organizations, the component units are included in this report because they meet the criteria for inclusion provided by generally accepted accounting principles. Financial information for these component units is reported separately from the financial information presented for the primary government.

The Escambia School District Employee Benefit Trust (Trust) has been established to administer the District's employee life, health, and dental insurance programs. The Escambia County District School Board exercises significant oversight responsibility over the Trust, and all activities of the Trust are solely for the benefit of the District and its employees. Therefore, the financial activities of the Trust have been included (blended) as an integral part of the primary government.

## **Fund Financial Statements**

Fund financial statements are one of the components of the basic financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements and prudent fiscal management. Certain funds are established by law while others are created by legal agreements, such as bond covenants. Fund financial statements provide more detailed information about the District's financial activities, focusing on its most significant or "major" funds rather than fund types. This is in contrast to the entity-wide perspective contained in the government-wide statements. All of the District's funds may be classified within one of three broad categories as discussed below.

**Governmental Funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, the governmental funds utilize a spendable financial resources measurement focus rather than the economic resources measurement focus found in the government-wide financial statements. The financial resources measurement focus allows the governmental fund statements to provide information on near-term inflows and outflows of spendable resources, as well as balances of spendable resources available at the end of the fiscal year.

The governmental fund statements provide a detailed short-term view that may be used to evaluate the District's near-term financing requirements. This short-term view is useful when compared to the long-term view presented as governmental activities in the government-wide financial statements. To facilitate this comparison, both the governmental funds balance sheet and the governmental funds statement of revenues,

expenditures, and changes in fund balances provide a reconciliation of governmental funds to governmental activities.

The governmental funds balance sheet and statement of revenues, expenditures, and changes in fund balances provide detailed information about the District's most significant funds. The District's major funds are the General Fund, Special Revenue - Other Federal Programs Fund, Special Revenue - Federal Economic Stimulus Programs Fund, and the Capital Projects - Other Fund. Data from the other governmental funds are combined into a single, aggregated presentation.

The District adopts an annual appropriated budget for its governmental funds. Budgetary comparison statements have been provided for the General Fund, Special Revenue - Other Federal Programs Fund, and Special Revenue - Federal Economic Stimulus Programs Fund to demonstrate compliance with the budget.

**Proprietary Funds.** Proprietary funds, including internal service funds, may be established to account for activities in which a fee is charged for services. Internal service funds are used to report activities that provide goods and services to support the District's other programs and functions through user charges. The District uses the internal service funds to account for risk management, employee benefits, and warehouse activities. Since these services predominantly benefit governmental rather than business-type functions, the internal service funds have been included within governmental activities in the government-wide financial statements.

The internal service funds are combined in a single, aggregated column in the proprietary fund financial statements.

**Fiduciary Funds.** Fiduciary funds are used to report assets held in a trustee or fiduciary capacity for the benefit of external parties, such as student activity funds. Fiduciary funds are not reflected in the government-wide statements because the resources are not available to support the District's own programs. In its fiduciary capacity, the District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes. The District uses agency funds to account for resources held for student activities and groups and to account for the resources of the District's pre-tax flexible benefits plan.

## **Notes to Financial Statements**

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements.

## GOVERNMENT-WIDE FINANCIAL ANALYSIS

Net assets may serve over time as a useful indicator of a government's financial position. The following is a summary of the District's net assets as of June 30, 2011, compared to net assets as of June 30, 2010:

	<b>Net Assets, End of Year</b>	
	Governmental Activities	
	6-30-11	6-30-10
Current and Other Noncurrent Assets	\$ 216,433,696	\$ 217,765,460
Capital Assets	303,282,834	282,107,232
<b>Total Assets</b>	<b>519,716,530</b>	<b>499,872,692</b>
Long-Term Liabilities	120,498,312	124,827,776
Other Liabilities	17,470,471	18,141,819
<b>Total Liabilities</b>	<b>137,968,783</b>	<b>142,969,595</b>
Net Assets:		
Invested in Capital Assets -		
Net of Debt	252,115,638	225,400,496
Restricted	107,465,893	134,790,510
Unrestricted (Deficit)	22,166,216	(3,287,909)
<b>Total Net Assets</b>	<b>\$ 381,747,747</b>	<b>\$ 356,903,097</b>

The largest portion of the District's net assets, \$252.1 million, reflects its investment in capital assets (e.g., land, construction in progress, buildings and fixed equipment, improvements other than buildings, furniture, fixtures, and equipment, motor vehicles, property under capital lease, and audio visual materials and computer software), less any related debt still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending.

The restricted portion of the District's net assets, \$107.5 million, represents resources that are subject to external restrictions on how they may be used. Normally, the unrestricted net assets are used to meet the government's ongoing obligations to students, employees, and creditors. Unrestricted net assets totaled \$22.2 million.

Total net assets increased during the fiscal year. The key elements of the changes in the District's net assets for the fiscal years ended June 30, 2011, and June 30, 2010, are as follows:

**Operating Results for the  
Fiscal Year Ended**

	Governmental Activities	
	6-30-11	6-30-10
Program Revenues:		
Charges for Services	\$ 6,803,265	\$ 7,092,826
Operating Grants and Contributions	14,392,698	13,816,659
Capital Grants and Contributions	11,338,456	2,872,668
General Revenues:		
Property Taxes, Levied for Operational Purposes	99,288,288	106,137,711
Property Taxes, Levied for Capital Projects	18,435,553	20,066,464
Local Sales Taxes	19,643,663	18,742,256
Grants and Contributions Not Restricted to Specific Programs	230,271,976	224,485,318
Unrestricted Investment Earnings	295,489	492,008
Miscellaneous	4,185,317	6,216,542
<b>Total Revenues</b>	<b>404,654,705</b>	<b>399,922,452</b>
Functions/Program Expenses:		
Instruction	209,265,786	205,951,789
Pupil Personnel Services	16,848,558	16,858,395
Instructional Media Services	4,772,147	4,761,283
Instruction and Curriculum Development Services	11,008,291	11,197,176
Instructional Staff Training	8,633,858	8,724,396
Instruction Related Technology	4,254,642	3,923,575
Board of Education	1,444,331	1,564,164
General Administration	2,653,708	3,003,731
School Administration	14,358,227	14,170,094
Facility Services	15,698,815	17,510,853
Fiscal Services	2,299,755	2,184,481
Food Services	18,486,692	18,879,371
Central Services	3,967,315	3,857,958
Pupil Transportation Services	18,863,979	17,537,020
Operation of Plant	28,489,116	28,935,143
Maintenance of Plant	11,255,993	10,704,965
Administrative Technology Services	3,781,038	3,681,151
Community Services	1,084,175	1,242,581
Unallocated Interest on Long-Term Debt	2,643,630	2,843,124
<b>Total Functions/Program Expenses</b>	<b>379,810,056</b>	<b>377,531,250</b>
<b>Increase in Net Assets</b>	<b>24,844,649</b>	<b>22,391,202</b>
<b>Beginning Net Assets</b>	<b>356,903,098</b>	<b>334,511,896</b>
<b>Ending Net Assets</b>	<b>\$ 381,747,747</b>	<b>\$ 356,903,098</b>

Governmental Activities increased the District's net assets by \$24.8 million. Key elements of the increase are as follows:

- Unrestricted Net Assets increased \$25.5 million due to the use of Education Jobs Fund revenue in lieu of General Fund revenue, and FEMA refunds of prior fiscal year expenditures.
- Investments in Capital Assets, Net of Related Debt, increased by \$26.7 million due to additions to capital assets (e.g. construction of a new elementary school) and the continued pay down of existing capital-related debt.
- Restricted Net Assets decreased by \$27.3 million. The primary reason for the decrease was that funds restricted for capital outlay were used in completion of school construction projects.

## FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

### Major Governmental Funds

**General Fund.** The General Fund is the chief operating fund of the District. The combined assigned and unassigned fund balance at fiscal year-end is \$56.5 million, while the total fund balance is \$66.9 million. The total fund balance increased by \$16.8 million during the fiscal year. Key factors for these changes are as follows:

- The General Fund receives other financing sources from transfers from capital outlay funds and, in recent years, from insurance and hurricane recoveries resulting from Hurricanes Ivan, Dennis, and Katrina. Net other financing sources increased \$6.1 million from the previous fiscal year, primarily from increased insurance and hurricane recoveries as the District completes its FEMA claims and recovers losses.
- The District was awarded approximately \$8 million for its portion of the Education Jobs Fund (EJF). The EJF is a Federal program designed to provide additional revenue to be used for job creation and preservation. Per Florida Department of Education guidance, the District utilized these funds to offset General Fund salaries and benefits expenditures, which effectively decreased instructional expenditures and increased fund balance. The excess fund balance will be utilized as a hedge against decreasing State revenue in future fiscal years. Overall, instruction expenditures decreased by \$3.9 million from the previous fiscal year.
- For the second consecutive fiscal year, pursuant to Section 1011.71(3)(b), Florida Statutes, the District levied 0.250 mills for critical operating needs. This millage levy was necessary to maintain academic programs and meet class size compliance requirements in light of declining State revenue. Levying this millage allowed the District to also receive the associated 0.250 mill Statewide equalization supplement. Revenue associated with this levy and the State equalization supplement totaled \$5.3 million. However, overall revenue from property taxes decreased by \$6.9 million due to a continued decline in property values.
- The District anticipated revenue shortfalls due to the economic downturn and took action to reduce expenditures during the fiscal year.

**Special Revenue – Other Federal Programs Fund.** The Special Revenue – Other Federal Programs Fund has revenues and expenditures of \$31.4 million each. The fund includes entitlement grants such as Title I and Special Education. Although funds are typically recorded as revenue when expended, there was a fund balance at fiscal year-end of \$3,976 that resulted from the prior year completion of a performance-based award. Fund balance did not change significantly from the prior fiscal year.

**Special Revenue – Federal Economic Stimulus Programs Fund.** All entitlement funds were spent or encumbered at June 30, 2011, except for \$488,298 remaining in the various projects. However, these funds will be properly expended by the end of the grant periods. The fund includes State Fiscal Stabilization Funds, Title I targeted stimulus funds, Special Education targeted stimulus funds, and the EJF.

In addition to these entitlement funds, the District was awarded \$8 million for its portion of the U.S. Department of Education's Race-to-the-Top Initiative. This four-year grant addresses comprehensive reform of Florida's educational system. Race-to-the-Top goals include (1) adopting standards and assessments for

student success, (2) building data systems that measure student growth, (3) recruiting, and rewarding effective teachers and principals, and (4) turning around lowest achieving schools. The portion of the award expended during the 2010-11 fiscal year was \$1.2 million. This fund has no fund balance as revenues are only recognized to the extent that expenditures have been incurred.

**Capital Projects – Other Fund.** The Capital Projects – Other Fund has a fund balance of \$64 million. The fund balance decreased from the prior fiscal year by \$14.5 million due to increased expenditures as a new elementary school was completed in downtown Pensacola, and numerous District-wide classroom additions were completed or in progress at fiscal year-end.

### **GENERAL FUND BUDGETARY HIGHLIGHTS**

Final budgeted revenues did not significantly differ from original budgeted revenues, and actual revenues did not differ from final budgeted revenues. However, during the 2010-11 fiscal year, the District received less State funding from the Florida Department of Education than projected at the time the original budget was developed. This reduction was a result of projecting more full-time equivalent students than were actually enrolled during the school year. Final budgeted expenditures did not significantly differ from the original budgeted expenditures. Actual expenditures were \$31.6 million less than final budgeted expenditures. The instruction function accounted for \$18.9 million of this variance, which is primarily attributable to: 1) the District paid for approximately \$7.7 million in instructional salaries and benefits from the Federal EJP program, which is accounted for in the Special Revenue - Federal Economic Stimulus Programs Fund. These instructional salaries and benefits were budgeted to be paid from the General Fund; 2) required leave payments to instructional employees were less than expected; and 3) the District used resources from other funds to cover materials and supplies costs that were budgeted to be paid from the General Fund.

### **CAPITAL ASSETS AND LONG-TERM DEBT**

#### **Capital Assets**

The District's investment in capital assets for its governmental activities as of June 30, 2011, amounts to \$303.3 million (net of accumulated depreciation). This investment in capital assets includes land; improvements other than buildings; buildings and fixed equipment; furniture, fixtures, and equipment; motor vehicles; property under capital lease; construction in progress; and audio visual materials and computer software. The total increase in the District's investment in capital assets (net of accumulated depreciation) for the current fiscal year was \$21.2 million, or 7.5 percent.



Major construction projects initiated, continued, or completed during the current fiscal year included the following:

- New Ferry Pass Middle School gymnasium.
- Construction of a new elementary school - Global Learning Academy.
- Ten (10) classroom additions at Ransom Middle School.
- Ten (10) classroom additions at Workman Middle School.
- Twelve (12) classroom additions at Bellview Elementary School.
- Six (6) classroom additions at McArthur Elementary School.
- New Warrington Middle School gymnasium.
- New Lincoln Park Elementary School physical education building.
- Bailey Middle School technology retrofit and upgrades.
- New Jr. ROTC building at Pine Forest High School.
- Remodel and occupation of new District administrative offices.

Additional information on the District's capital assets can be found in Notes 5 and 15 to the financial statements.

### **Long-Term Debt**

At June 30, 2011, the District has total long-term debt outstanding of \$52.6 million. The District had \$7.5 million outstanding of State School Bonds issued by the State Board of Education (SBE) and backed by the full faith and credit of the State of Florida. The capital lease totaled \$77,967. The remainder of this debt represents \$45.1 million in Certificates of Participation.

Additional information on the District's long-term debt can be found in Notes 7 through 11 to the financial statements.

## **ECONOMIC FACTORS AFFECTING 2011-12 FISCAL YEAR BUDGETS AND RATES**

These factors were considered in preparing the District's budget for the 2011-12 fiscal year:

### **FEFP Revenue**

Reductions in State revenue, the District's inability (due to legislative changes) to levy the 0.250 mills for critical operating needs, and the loss of Federal American Recovery and Reinvestment Act (ARRA) State Fiscal Stabilization Funds (which were utilized to fill FEFP shortfalls) will result in a decrease of \$586 in per-pupil funding. This amounts to a loss of \$24.1 million in total formula funds from the 2010-11 fiscal year.

### **General Fund Reserves**

The District plans to use \$38.9 million of unassigned fund balance to cover planned expenditures during the 2011-12 fiscal year. The District anticipates that a portion of the reserves will be replenished at year-end

through unspent appropriations and actual property tax revenue receipts in excess of budgeted amounts. However, since Federal ARRA revenue is mostly not available for the 2011-12 fiscal year, the associated salary and benefits costs for significant numbers of classroom positions will revert to the General Fund. These positions are necessary to operate classrooms in light of Class Size Amendment requirements. Although the District anticipates that the fund balance of the General Fund at June 30, 2012, will be in excess of the Board target of 3.5 percent (of anticipated revenue), maintaining that target will be much more difficult than in recent years.

### **Florida Retirement System Contribution Rates**

Effective July 1, 2011, all members in both the defined benefit pension plan and the defined contribution plan will be required to contribute 3 percent of their gross compensation toward their retirement, thereby relieving the District of those costs. State revenue, however, will be reduced accordingly, causing a neutral effect from a District savings standpoint. However, there were additional contribution rate decreases beyond the 3 percent for the 2011-12 fiscal year. These additional reductions will save the General Fund approximately \$4.5 million during the upcoming fiscal year and help offset a portion of the decrease in FEFP formula funds.

### **Education Jobs Fund (EJF)**

Federal EJF program revenue was awarded to school districts during the 2010-11 fiscal year and required that funds be used to pay the salaries and benefits of teachers, school administrators, and other essential school-based staff. The funds were allocated to school districts proportionately based on FEFP calculations. School district guidance from the Florida Department of Education supported the use of these Federal funds in the 2010-11 fiscal year to pay current General Fund salary and related expenditures. For the District, fully expending these Federal funds as advised, resulted in a \$7.7 million increase in fund balance in the General Fund. The District will utilize these reserves in the 2011-12 fiscal year as EJF salaries and benefits revert to the General Fund.

## **REQUESTS FOR INFORMATION**

Questions concerning information provided in the MD&A, and financial statements and notes thereto, or requests for additional financial information should be addressed to the Assistant Superintendent of Finance and Business Services, District School Board of Escambia County, 75 North Pace Boulevard, Pensacola, FL 32505.

# BASIC FINANCIAL STATEMENTS



**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF NET ASSETS**  
June 30, 2011

	<b>Primary Governmental Activities</b>	<b>Component Units</b>
<b>ASSETS</b>		
Current Assets:		
Cash and Cash Equivalents	\$ 202,434,689	\$ 3,492,734
Investments	198,092	255,346
Accounts Receivable	1,270,013	132,848
Interest Receivable	11,199	
Deposits Receivable	2,000	1,016
Prepaid Items		130,625
Due from Other Agencies	5,813,966	26,507
Inventories	2,550,630	
<b>Total Current Assets</b>	<b>212,280,589</b>	<b>4,039,076</b>
Noncurrent Assets:		
Deferred Charges	1,478,489	
Deferred Outflow of Resources	1,778,618	
Other Postemployment Healthcare Benefits Asset	896,000	
Capital Assets:		
Non-Depreciable Capital Assets	38,070,355	428,690
Depreciable Capital Assets, Net	265,212,479	4,936,503
<b>Total Noncurrent Assets</b>	<b>307,435,941</b>	<b>5,365,193</b>
<b>TOTAL ASSETS</b>	<b>\$ 519,716,530</b>	<b>\$ 9,404,269</b>
<b>LIABILITIES</b>		
Current Liabilities:		
Salaries and Benefits Payable	\$ 2,717,028	\$ 48,585
Payroll Deductions and Withholdings	2,969,355	394,525
Accounts Payable	194,832	
Construction Contracts Payable	2,000,590	
Construction Contracts Payable - Retainage	2,762,815	16,423
Due to Other Agencies	8,930	
Deposits Payable	991,462	10,642
Matured Interest Payable	3,253,753	13,765
Unearned Revenue	2,571,706	
Loan Payable		
Long-Term Liabilities -- Portion Due Within One Year:		
Obligations Under Capital Leases	77,967	81,456
Notes Payable		263,003
Bonds Payable	1,100,000	
Estimated Insurance Claims Payable	7,330,421	
Certificates of Participation Payable	3,018,855	
Compensated Absences Payable	4,286,834	27,179
<b>Total Current Liabilities</b>	<b>33,284,548</b>	<b>855,578</b>
Noncurrent Liabilities:		
Long-Term Liabilities -- Portion Due After One Year:		
Obligations Under Capital Leases		75,641
Notes Payable		1,180,756
Bonds Payable	6,379,885	
Estimated Insurance Claims Payable	20,968,419	
Certificates of Participation Payable	42,068,978	
Compensated Absences Payable	33,488,335	28,593
Derivative Instruments Liability	1,778,618	
<b>Total Noncurrent Liabilities</b>	<b>104,684,235</b>	<b>1,284,990</b>
<b>Total Liabilities</b>	<b>137,968,783</b>	<b>2,140,568</b>
<b>NET ASSETS</b>		
Invested in Capital Assets, Net of Related Debt	252,115,638	3,764,337
Restricted for:		
State Required Carryover Programs	7,202,877	
Debt Service	4,967,277	140,000
Capital Projects	80,500,542	49,663
Federal Required Carryover Programs	3,976	
Food Service	7,482,388	
Employee Benefits	5,327,431	
Other Purposes - Other Required Carryover Programs	1,981,402	358,813
Unrestricted	22,166,216	2,950,888
<b>Total Net Assets</b>	<b>381,747,747</b>	<b>7,263,701</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 519,716,530</b>	<b>\$ 9,404,269</b>

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF ACTIVITIES**  
**For the Fiscal Year Ended June 30, 2011**

<b>Functions/Programs</b>	<b>Expenses</b>	<b>Charges for Services</b>	<b>Program Revenues Operating Grants and Contributions</b>
<b>Primary Government</b>			
<b>Governmental Activities:</b>			
Instruction	\$ 209,265,786	\$ 1,344,462	\$
Pupil Personnel Services	16,848,558		
Instructional Media Services	4,772,147		
Instruction and Curriculum Development Services	11,008,291		
Instructional Staff Training Services	8,633,858		
Instruction Related Technology	4,254,642		
Board of Education	1,444,331		
General Administration	2,653,708		
School Administration	14,358,227		
Facility Services	15,698,815		
Fiscal Services	2,299,755		
Food Services	18,486,692	5,195,911	14,392,698
Central Services	3,967,315		
Pupil Transportation Services	18,863,979	262,892	
Operation of Plant	28,489,116		
Maintenance of Plant	11,255,993		
Administrative Technology Services	3,781,038		
Community Services	1,084,175		
Unallocated Interest on Long-Term Debt	2,643,630		
<b>Total Governmental Activities</b>	<b>\$ 379,810,056</b>	<b>\$ 6,803,265</b>	<b>\$ 14,392,698</b>
<b>Component Units</b>			
Foundation/Charter Schools	\$ 8,629,901	\$ 274,735	\$ 697,699

General Revenues:  
Property Taxes, Levied for Operational Purposes  
Property Taxes, Levied for Capital Projects  
Local Sales Taxes  
Grants and Contributions Not Restricted to Specific Programs  
Unrestricted Investment Earnings  
Miscellaneous  
Special Item

**Total General Revenues and Special Item**

**Change in Net Assets**

Net Assets, July 1, 2010  
Adjustment to Restate Beginning Net Assets

Net Assets, July 1, 2010, Restated

**Net Assets, June 30, 2011**

The accompanying notes to financial statements are an integral part of this statement.

<b>Net (Expense) Revenue and Changes in Net Assets</b>		
<b>Capital Grants and Contributions</b>	<b>Primary Government Governmental Activities</b>	<b>Component Units</b>
\$	\$ (207,921,324)	\$
	(16,848,558)	
	(4,772,147)	
	(11,008,291)	
	(8,633,858)	
	(4,254,642)	
	(1,444,331)	
	(2,653,708)	
9,923,783	(14,358,227)	
	(5,775,032)	
	(2,299,755)	
	1,101,917	
	(3,967,315)	
	(18,601,087)	
	(28,489,116)	
	(11,255,993)	
	(3,781,038)	
	(1,084,175)	
1,414,673	(1,228,957)	
<u>\$ 11,338,456</u>	<u>(347,275,637)</u>	
<u>\$ 124,903</u>		<u>(7,532,564)</u>
	99,288,288	
	18,435,553	
	19,643,663	
	230,271,976	7,644,318
	295,489	34,230
	4,185,317	35,702
		552
	<u>372,120,286</u>	<u>7,714,802</u>
	<u>24,844,649</u>	<u>182,238</u>
	<u>356,903,098</u>	<u>7,321,415</u>
		<u>(239,952)</u>
	<u>356,903,098</u>	<u>7,081,463</u>
	<u>\$ 381,747,747</u>	<u>\$ 7,263,701</u>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**BALANCE SHEET - GOVERNMENTAL FUNDS**  
*June 30, 2011*

	<i>General Fund</i>	<i>Special Revenue - Other Federal Programs Fund</i>	<i>Special Revenue - Federal Economic Stimulus Programs Fund</i>
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 70,220,135	\$ 213,900	\$ 79,362
Investments			
Accounts Receivable	613,755	111,140	
Interest Receivable	4,776		
Deposits Receivable	2,000		
Due from Other Funds	2,991,726		
Due from Other Agencies	1,024,070	2,339,095	1,227,132
Inventories	1,215,720		
	<u>\$ 76,072,182</u>	<u>\$ 2,664,135</u>	<u>\$ 1,306,494</u>
<b>TOTAL ASSETS</b>			
<b>LIABILITIES AND FUND BALANCES</b>			
Liabilities:			
Payroll Deductions and Withholdings	\$ 2,717,028	\$ 707,193	\$ 257,403
Accounts Payable	1,199,760		
Construction Contracts Payable			
Construction Contracts Payable - Retainage		3,743	
Due to Other Funds		1,949,223	1,017,408
Due to Other Agencies	2,683,644		31,683
Deposits Payable	5,290		
Matured Interest Payable			
Loan Payable	2,571,706		
	<u>9,177,428</u>	<u>2,660,159</u>	<u>1,306,494</u>
<b>Total Liabilities</b>			
Fund Balances:			
Nonspendable:			
Inventories	1,215,720		
Restricted for:			
State Required Carryover Programs	7,202,877		
Debt Service			
Local Sales Tax and Other Tax Levy			
Capital Projects			
Federal Required Carryover Programs		3,976	
Food Service			
Other Purposes - Other Required Carryover Programs	1,981,402		
Assigned for:			
Contingencies	5,070,898		
Local Carryovers	10,691,861		
Unassigned	40,731,996		
	<u>66,894,754</u>	<u>3,976</u>	
<b>Total Fund Balances</b>			
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<u>\$ 76,072,182</u>	<u>\$ 2,664,135</u>	<u>\$ 1,306,494</u>

The accompanying notes to financial statements are an integral part of this statement.



<b>Capital Projects - Other Fund</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
\$ 66,419,933	\$ 28,758,217	\$ 165,691,547
	198,092	198,092
363,282	1,013	1,089,190
2,297	2,310	9,383
		2,000
	896	2,992,622
	1,223,669	5,813,966
	1,334,910	2,550,630
<u>\$ 66,785,512</u>	<u>\$ 31,519,107</u>	<u>\$ 178,347,430</u>
\$	\$	\$
624,475	140,335	2,717,028
194,832		2,929,166
1,991,727	5,120	194,832
	25,163	2,000,590
	42,748	2,991,794
	3,640	2,758,075
	991,462	8,930
		991,462
		2,571,706
<u>2,811,034</u>	<u>1,208,468</u>	<u>17,163,583</u>
	1,334,910	2,550,630
		7,202,877
	4,967,277	4,967,277
62,983,774	14,421,646	77,405,420
990,704	2,104,418	3,095,122
		3,976
	7,482,388	7,482,388
		1,981,402
		5,070,898
		10,691,861
		40,731,996
<u>63,974,478</u>	<u>30,310,639</u>	<u>161,183,847</u>
<u>\$ 66,785,512</u>	<u>\$ 31,519,107</u>	<u>\$ 178,347,430</u>



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**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
TO THE STATEMENT OF NET ASSETS  
JUNE 30, 2011**

**Total Fund Balances - Governmental Funds** \$ 161,183,847

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds. 303,282,834

Deferred outflow of resources are reported as a result of changes in fair value of hedging derivative instruments in the statement of net assets. 1,778,618

The cumulative excess of the District's contributions to the other postemployment healthcare benefits plan since the District's adoption of GASB 45 over annual OPEB cost is recognized as an asset in the government-wide statements, but is not reported in the governmental funds. 896,000

Debt issuance costs are not expensed in the government-wide statements, but are reported as deferred charges and amortized over the life of the debt. 1,478,489

Internal service funds are used by management to charge the costs of certain activities, such as insurance, to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets. 5,327,431

Long-term liabilities are not due and payable in the current fiscal year and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities at fiscal year-end consist of:

Obligations Under Capital Lease	\$ 77,967	
Bonds Payable	7,479,885	
Certificates of Participation Payable	45,087,833	
Compensated Absences Payable	37,775,169	
Derivative Instruments Liability	1,778,618	(92,199,472)

**Total Net Assets - Governmental Activities** \$ 381,747,747

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCES -**  
**GOVERNMENTAL FUNDS**  
**For the Fiscal Year Ended June 30, 2011**

	<b>General Fund</b>	<b>Special Revenue - Other Federal Programs Fund</b>	<b>Special Revenue - Federal Economic Stimulus Programs Fund</b>
<b>Revenues</b>			
Intergovernmental:			
Federal Direct	\$ 2,254,325	\$ 949,115	\$ 32,039,967
Federal Through State and Local	2,533,066	30,420,209	32,039,967
State	162,099,478		
Local:			
Property Taxes	99,288,288		
Sales Taxes			
Charges for Food Service			
Miscellaneous	5,525,647		
<b>Total Revenues</b>	271,700,804	31,369,324	32,039,967
<b>Expenditures</b>			
Current - Education:			
Instruction	159,982,447	14,764,003	24,267,921
Pupil Personnel Services	12,664,992	3,550,000	354,595
Instructional Media Services	4,394,433	185,815	13,995
Instruction and Curriculum Development Services	5,155,178	5,269,519	493,470
Instructional Staff Training Services	2,049,410	4,144,652	2,442,691
Instruction Related Technology	753,332	871,369	2,117,319
Board of Education	1,413,818		
General Administration	666,557	868,752	1,010,610
School Administration	13,415,206	118,288	464,802
Facility Services	428,722	57,567	22,900
Fiscal Services	2,200,191	10,000	15,914
Food Services	177,943		8,074
Central Services	3,703,384	76,935	11,531
Pupil Transportation Services	16,169,275	387,155	
Operation of Plant	28,234,779	22,931	32,833
Maintenance of Plant	10,810,071	3,728	99
Administrative Technology Services	3,085,022	83,016	61,703
Community Services	479,487	602,036	
Fixed Capital Outlay:			
Facilities Acquisition and Construction	202,025	9,883	62,697
Other Capital Outlay	1,647,564	346,675	658,813
Debt Service:			
Principal	301,337		
Interest and Fiscal Charges	14,012		
<b>Total Expenditures</b>	267,949,185	31,372,324	32,039,967
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	3,751,619	(3,000)	
<b>Other Financing Sources (Uses)</b>			
Transfers In	6,369,796		
Bonds Issued			
Premium on Sale of Bonds			
Insurance Loss Recoveries	7,111,191		
Transfers Out	(422,497)		
<b>Total Other Financing Sources (Uses)</b>	13,058,490		
<b>Net Change in Fund Balances</b>	16,810,109	(3,000)	
Fund Balances, July 1, 2010	50,084,645	6,976	
<b>Fund Balances, June 30, 2011</b>	\$ 66,894,754	\$ 3,976	\$ 0

The accompanying notes to financial statements are an integral part of this statement.

<u>Capital Projects - Other Fund</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
\$	\$	\$
	14,045,674	3,203,440
332,356	4,216,420	79,038,916
		166,648,254
	18,435,553	117,723,841
19,643,663	5,195,911	19,643,663
	48,419	5,195,911
130,118		5,704,184
<u>20,106,137</u>	<u>41,941,977</u>	<u>397,158,209</u>
		199,014,371
		16,569,587
		4,594,243
		10,918,167
		8,636,753
		3,742,020
		1,413,818
		2,545,919
		13,998,296
7,203,010	4,488,066	12,200,265
		2,226,105
	17,601,684	17,787,701
		3,791,850
		16,556,430
		28,290,543
		10,813,898
		3,229,741
		1,081,523
27,481,385	5,280,859	33,036,849
	296,422	2,949,474
	3,919,850	4,221,187
	2,493,986	2,507,998
<u>34,684,395</u>	<u>34,080,867</u>	<u>400,126,738</u>
<u>(14,578,258)</u>	<u>7,861,110</u>	<u>(2,968,529)</u>
	5,000,000	11,369,796
	225,000	225,000
	19,346	19,346
363,282		7,474,473
(332,356)	(11,037,440)	(11,792,293)
<u>30,926</u>	<u>(5,793,094)</u>	<u>7,296,322</u>
(14,547,332)	2,068,016	4,327,793
78,521,810	28,242,623	156,856,054
<u>\$ 63,974,478</u>	<u>\$ 30,310,639</u>	<u>\$ 161,183,847</u>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF  
REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
TO THE STATEMENT OF ACTIVITIES  
For the Fiscal Year Ended June 30, 2011**

**Net Change in Fund Balances - Governmental Funds** \$ 4,327,793

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in the governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount of capital outlays in excess of depreciation expense in the current fiscal year.

Capital Outlay - Facilities Acquisition and Construction - Capitalized	\$ 29,589,243	
Capital Outlay - Other Capital Outlay - Capitalized	2,949,474	
Less, Depreciation Expense	<u>(10,892,776)</u>	21,645,941

The undepreciated cost of capital assets disposed of during the current fiscal year is expensed in the statement of activities. In the governmental funds, the cost of these assets was recognized as an expenditure in the fiscal year purchased. Thus, the change in net assets differs from the change in fund balances by the undepreciated cost of disposed assets.

(470,337)

Governmental funds report the effect of issuance costs, premiums, discounts, and similar items in the fiscal year the debt is issued, but these amounts are deferred and amortized over the life of the debt in the statement of activities.

Amortized Deferred Charges	(219,841)	
Amortized Premiums	<u>64,863</u>	(154,978)

Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. This is the amount by which repayments exceeded proceeds in the current fiscal year.

Bond Proceeds	(225,000)	
Bond Repayments	1,030,000	
Certificates of Participation Repayments	2,889,850	
Obligations under Capital Lease Repayments	<u>301,337</u>	3,996,187

In the statement of activities, the cost of compensated absences is measured by the amounts earned during the fiscal year, while in governmental funds expenditures are recognized based on the amounts actually paid for compensated absences. This is the net amount of compensated absences paid in excess of the amount earned in the current fiscal year.

1,539,040

The net change in the other postemployment healthcare benefit asset is reported in the government-wide statements, but not in the governmental fund statements.

755,000

Internal service funds are used by management to charge the cost of certain activities, such as insurance, to individual funds. The net expense of internal service funds is reported with governmental activities.

(6,793,996)

**Change in Net Assets - Governmental Activities** \$ 24,844,650

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET TO ACTUAL - GENERAL FUND**  
**For the Fiscal Year Ended June 30, 2011**

	<i>General Fund</i>			<i>Variance with</i>
	<i>Original</i>	<i>Final</i>	<i>Actual</i>	<i>Final Budget -</i>
	<i>Amounts</i>	<i>Amounts</i>	<i>Amounts</i>	<i>Positive</i>
				<i>(Negative)</i>
<b>Revenues</b>				
Intergovernmental:				
Federal Direct	\$ 1,190,000	\$ 2,254,325	\$ 2,254,325	\$
Federal Through State and Local State	1,500,308	2,533,066	2,533,066	
	166,336,798	162,099,478	162,099,478	
Local:				
Property Taxes	96,541,688	99,288,288	99,288,288	
Miscellaneous	5,509,298	5,525,647	5,525,647	
<b>Total Revenues</b>	<u>271,078,092</u>	<u>271,700,804</u>	<u>271,700,804</u>	
<b>Expenditures</b>				
Current - Education:				
Instruction	186,358,675	178,930,092	159,982,447	18,947,645
Pupil Personnel Services	13,338,100	13,495,704	12,664,992	830,712
Instructional Media Services	4,610,217	4,690,532	4,394,433	296,099
Instruction and Curriculum Development Services	5,431,195	5,477,185	5,155,178	322,007
Instructional Staff Training Services	2,338,296	2,435,303	2,049,410	385,893
Instruction Related Technology	863,316	876,897	753,332	123,565
Board of Education	1,945,332	1,946,185	1,413,818	532,367
General Administration	743,990	700,331	666,557	33,774
School Administration	13,527,192	13,537,621	13,415,206	122,415
Facility Services	868,081	831,766	428,722	403,044
Fiscal Services	2,475,169	2,492,617	2,200,191	292,426
Food Services	165,898	180,910	177,943	2,967
Central Services	4,319,351	5,374,541	3,703,384	1,671,157
Pupil Transportation Services	15,937,601	16,198,072	16,169,275	28,797
Operation of Plant	30,176,979	30,221,330	28,234,779	1,986,551
Maintenance of Plant	15,701,226	15,528,182	10,810,071	4,718,111
Administrative Technology Services	3,077,462	3,278,115	3,085,022	193,093
Community Services	657,533	720,237	479,487	240,750
Fixed Capital Outlay:				
Facilities Acquisition and Construction	97,069	291,218	202,025	89,193
Other Capital Outlay	695,608	2,014,611	1,647,564	367,047
Debt Service:				
Principal	305,758	305,837	301,337	4,500
Interest and Fiscal Charges	14,091	14,012	14,012	
<b>Total Expenditures</b>	<u>303,648,139</u>	<u>299,541,298</u>	<u>267,949,185</u>	<u>31,592,113</u>
<b>(Excess) Deficiency of Revenues Over Expenditures</b>	<u>(32,570,047)</u>	<u>(27,840,494)</u>	<u>3,751,619</u>	<u>31,592,113</u>
<b>Other Financing Sources (Uses)</b>				
Transfers In	6,588,325	6,369,796	6,369,796	
Transfers Out		(422,497)	(422,497)	
Insurance Loss Recoveries		7,115,636	7,111,191	(4,445)
<b>Total Other Financing Sources (Uses)</b>	<u>6,588,325</u>	<u>13,062,935</u>	<u>13,058,490</u>	<u>(4,445)</u>
<b>Net Change in Fund Balances</b>	<u>(25,981,722)</u>	<u>(14,777,559)</u>	<u>16,810,109</u>	<u>31,587,668</u>
Fund Balances, July 1, 2010	50,084,645	50,084,645	50,084,645	
<b>Fund Balances, June 30, 2011</b>	<u>\$ 24,102,923</u>	<u>\$ 35,307,086</u>	<u>\$ 66,894,754</u>	<u>\$ 31,587,668</u>

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF ESCAMBA COUNTY, FLORIDA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET TO ACTUAL - MAJOR SPECIAL REVENUE FUND**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Other Federal Programs Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Original Budget Amounts</b>	<b>Final Budget Amounts</b>	<b>Actual Amounts</b>	
<b>Revenues</b>				
Intergovernmental:				
Federal Direct	\$ 1,007,880	\$ 1,499,522	\$ 949,115	\$ (550,407)
Federal Through State and Local	32,921,422	34,722,757	30,420,209	(4,302,548)
<b>Total Revenues</b>	<b>33,929,302</b>	<b>36,222,279</b>	<b>31,369,324</b>	<b>(4,852,955)</b>
<b>Expenditures</b>				
Current - Education:				
Instruction	14,332,483	16,852,497	14,764,003	2,088,494
Pupil Personnel Services	3,624,803	3,938,134	3,550,000	388,134
Instructional Media Services	245,932	213,512	185,815	27,697
Instruction and Curriculum Development Services	5,196,929	5,797,731	5,269,519	528,212
Instructional Staff Training Services	4,732,635	5,403,224	4,144,652	1,258,572
Instruction Related Technology	2,576,913	936,153	871,369	64,784
Board of Education	14,000			
General Administration	666,270	1,008,055	868,752	139,303
School Administration	95,225	149,662	118,288	31,374
Facility Services	107,050	119,050	57,567	61,483
Fiscal Services	10,000	10,000	10,000	
Central Services	338,027	108,614	76,935	31,679
Pupil Transportation Services	111,911	430,205	387,155	43,050
Operation of Plant	48,636	29,899	22,931	6,968
Maintenance of Plant	2,000	3,728	3,728	
Administrative Technology Services	93,700	94,960	83,016	11,944
Community Services	721,640	652,804	602,036	50,768
Fixed Capital Outlay:				
Facilities Acquisition and Construction	53,344	26,444	9,883	16,561
Other Capital Outlay	964,780	454,583	346,675	107,908
<b>Total Expenditures</b>	<b>33,936,278</b>	<b>36,229,255</b>	<b>31,372,324</b>	<b>4,856,931</b>
<b>Deficiency of Revenues Over Expenditures</b>	<b>(6,976)</b>	<b>(6,976)</b>	<b>(3,000)</b>	<b>3,976</b>
<b>Net Change in Fund Balances</b>	<b>(6,976)</b>	<b>(6,976)</b>	<b>(3,000)</b>	<b>3,976</b>
Fund Balances, July 1, 2010	6,976	6,976	6,976	
<b>Fund Balances, June 30, 2011</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 3,976</b>	<b>\$ 3,976</b>

The accompanying notes to financial statements are an integral part of this statement.



**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**BUDGET TO ACTUAL - MAJOR SPECIAL REVENUE FUND**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Federal Economic Stimulus Programs Fund</b>			
	<u>Original Budget Amounts</u>	<u>Final Budget Amounts</u>	<u>Actual Amounts</u>	<u>Variance with Final Budget - Positive (Negative)</u>
<b>Revenues</b>				
Intergovernmental:				
Federal Through State and Local	\$ 22,845,462	\$ 32,866,725	\$ 32,039,967	\$ (826,758)
<b>Total Revenues</b>	<u>22,845,462</u>	<u>32,866,725</u>	<u>32,039,967</u>	<u>(826,758)</u>
<b>Expenditures</b>				
Current - Education:				
Instruction	16,688,250	24,392,364	24,267,921	124,443
Pupil Personnel Services	487,008	559,714	354,595	205,119
Instructional Media Services	5	21,077	13,995	7,082
Instruction and Curriculum Development Services	317,989	516,216	493,470	22,746
Instructional Staff Training Services	1,277,218	2,542,355	2,442,691	99,664
Instruction Related Technology	129,220	2,190,139	2,117,319	72,820
General Administration	1,072,354	1,070,274	1,010,610	59,664
School Administration	94,104	474,966	464,802	10,164
Facility Services	5,197	43,700	22,900	20,800
Fiscal Services		24,420	15,914	8,506
Food Services		8,189	8,074	115
Central Services	355,482	16,142	11,531	4,611
Pupil Transportation Services	1,992,199			19,401
Operation of Plant		32,978	32,833	145
Maintenance of Plant		224	99	125
Administrative Technology Services		61,703	61,703	
Fixed Capital Outlay:				
Facilities Acquisition and Construction	158,947	110,038	62,697	47,341
Other Capital Outlay	267,489	782,825	658,813	124,012
<b>Total Expenditures</b>	<u>22,845,462</u>	<u>32,866,725</u>	<u>32,039,967</u>	<u>826,758</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>				
<b>Net Change in Fund Balances</b>				
Fund Balances, July 1, 2010				
<b>Fund Balances, June 30, 2011</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF NET ASSETS -**  
**PROPRIETARY FUNDS**  
**June 30, 2011**

**Governmental**  
**Activities -**  
**Internal**  
**Service**  
**Funds**

**ASSETS**

Current Assets:

Cash and Cash Equivalents	\$	36,743,142
Accounts Receivable		180,823
Interest Receivable		1,816
		1,816

**TOTAL ASSETS**

**\$ 36,925,781**

**LIABILITIES**

Current Liabilities:

Accounts Payable	\$	40,189
Due to Other Funds		828
Due to Other Agencies		4,740
Unearned Revenue		3,253,753
Estimated Insurance Claims Payable		7,330,421
		7,330,421

**Total Current Liabilities**

**10,629,931**

Noncurrent Liabilities:

Estimated Insurance Claims Payable		20,968,419
		20,968,419

**Total Liabilities**

**31,598,350**

**NET ASSETS**

Restricted for Employee Benefits

5,327,431

**TOTAL LIABILITIES AND NET ASSETS**

**\$ 36,925,781**

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF REVENUES, EXPENSES, AND**  
**CHANGES IN FUND NET ASSETS -**  
**PROPRIETARY FUNDS**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Governmental Activities - Internal Service Funds</b>
<b>OPERATING REVENUES</b>	
Charges for Services	\$ 859,183
Premium Revenues	42,688,225
Other	375,859
<b>Total Operating Revenues</b>	<b>43,923,267</b>
<b>OPERATING EXPENSES</b>	
Salaries	1,079,591
Employee Benefits	346,366
Purchased Services	3,795,477
Energy Services	3,974
Materials and Supplies	7,098
Capital Outlay	5,385
Insurance Claims	44,202,288
Other	1,762,626
<b>Total Operating Expenses</b>	<b>51,202,805</b>
<b>Operating Loss</b>	<b>(7,279,538)</b>
<b>NONOPERATING REVENUES</b>	
Interest	63,045
<b>Total Nonoperating Revenues</b>	<b>63,045</b>
<b>Loss Before Transfers</b>	<b>(7,216,493)</b>
Transfers In	422,497
<b>Change in Net Assets</b>	<b>(6,793,996)</b>
Total Net Assets, July 1, 2010	12,121,427
<b>Total Net Assets, June 30, 2011</b>	<b>\$ 5,327,431</b>

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF CASH FLOWS -**  
**PROPRIETARY FUNDS**  
**For the Fiscal Year Ended June 30, 2011**

	<u><b>Governmental Activities - Internal Service Funds</b></u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Cash Received from Board Funds and Participants	\$ 43,945,739
Cash Payments to Suppliers for Goods and Services	(5,591,706)
Cash Payments to Employees for Services	(1,425,129)
Cash Payments for Insurance Claims	(42,696,126)
	<hr/>
<b>Net Cash Used by Operating Activities</b>	<b>(5,767,222)</b>
	<hr/>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Transfer from Other Funds	422,497
	<hr/>
<b>Net Cash Provided by Noncapital Financing Activities</b>	<b>422,497</b>
	<hr/>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Interest Income	64,968
	<hr/>
<b>Net Cash Provided by Investing Activities</b>	<b>64,968</b>
	<hr/>
<b>Net Decrease in Cash and Cash Equivalents</b>	<b>(5,279,757)</b>
Beginning Cash and Cash Equivalents	42,022,899
	<hr/>
<b>Ending Cash and Cash Equivalents</b>	<b>\$ 36,743,142</b>
	<hr/> <hr/>
 <b>Reconciliation of Operating Loss to Net Cash Used by Operating Activities:</b>	
Operating Loss	\$ (7,279,538)
Adjustments to Reconcile Operating Loss to Net Cash Used by Operating Activities:	
Changes in Assets and Liabilities:	
Decrease in Accounts Receivable	24,220
Decrease in Accounts Payable	(13,469)
Increase in Due to Other Funds	828
Decrease in Due to Other Agencies	(3,677)
Decrease in Unearned Revenue	(1,748)
Increase in Estimated Insurance Claims Payable	1,506,162
	<hr/>
<b>Total Adjustments</b>	<b>1,512,316</b>
	<hr/>
<b>Net Cash Used by Operating Activities</b>	<b>\$ (5,767,222)</b>
	<hr/> <hr/>

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES -**  
**FIDUCIARY FUNDS**  
*June 30, 2011*

	<b>Agency Funds</b>
<b>ASSETS</b>	
Cash	\$ 3,491,698
<b>LIABILITIES</b>	
Payroll Deductions and Withholdings	\$ 764,885
Internal Accounts Payable	2,726,813
<b>Total Liabilities</b>	<b>\$ 3,491,698</b>

The accompanying notes to financial statements are an integral part of this statement.

**DISTRICT SCHOOL BOARD OF  
ESCAMBIA COUNTY, FLORIDA  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2011**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

➤ **Reporting Entity**

The Escambia County District School Board (Board) has direct responsibility for operation, control, and supervision of District schools and is considered a primary government for financial reporting. The Escambia County School District (District) is considered part of the Florida system of public education. The governing body of the District is the Board which is composed of five elected members. The elected Superintendent of Schools is the executive officer of the Board. Geographic boundaries of the District correspond with those of Escambia County.

Criteria for determining if other entities are potential component units which should be reported within the District's basic financial statements are identified and described in the Governmental Accounting Standards Board's (GASB) *Codification of Governmental Accounting and Financial Reporting Standards*, Sections 2100 and 2600. The application of these criteria provides for identification of any entities for which the Board is financially accountable and other organizations for which the nature and significance of their relationship with the Board are such that exclusion would cause the District's basic financial statements to be misleading or incomplete.

Based on the application of these criteria, the following component units are included within the Board's reporting entity:

- **Blended Component Unit.** The Escambia School District Employee Benefit Trust (Trust) has been established to administer the District's employee life, health, and dental insurance programs. Assets necessary to fund the programs are transferred to the Trust; however, under the terms of the Trust Agreement, the Board retains control of the assets. Due to the substantive economic relationship between the District and the Trust, the financial activities of the Trust are reported in the accompanying basic financial statements as an internal service fund.
- **Discretely Presented Component Units.** The component unit columns in the basic financial statements, include the financial data of the District's other component units, as follows:

The Escambia County Public Schools Foundation for Excellence, Inc., (Foundation) is a separate not-for-profit corporation organized and operated as a direct-support organization under Section 1001.453, Florida Statutes, and, as such, the Foundation is approved by the Board. The Foundation was formed to provide charitable and educational aid to the District and to receive, hold, invest and administer property and to make expenditures for the benefit of the District, which is able to impose its will on the Foundation.

Charter schools are separate not-for-profit corporations with a separate board of directors organized pursuant to Chapter 617, Florida Statutes, the Florida Not for Profit Corporation Act, and Section 1002.33, Florida Statutes. Charter schools operate under a charter of the sponsoring school district and are considered component units since they cannot levy taxes and are fiscally dependent on the District for their support. The District has entered into charters with the following charter schools that are considered part of the District's reporting entity:

Escambia Charter School, Inc., was established to provide an alternative educational system for "at risk" students.

Beulah Academy of Science, Inc., was established to provide an agriculture and science program for middle school students.

(Continued)  
**DISTRICT SCHOOL BOARD OF  
ESCAMBIA COUNTY, FLORIDA  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2011**

Byrneville Elementary School, Inc., was established to provide education, training, and related services for elementary students.

Jacqueline Harris Preparatory Academy was established to provide alternative programs of education, training, and related services for elementary students who are considered “at risk” of academic failure. Jacqueline Harris Preparatory Academy, operated by New Road to Learning, Inc., is a separate not-for-profit entity.

Pensacola Beach Elementary School, Inc., was established to provide education, training and related services for elementary students.

A. A. Dixon Charter School of Excellence was established to provide education, training and related services for elementary students.

Audits of the Foundation’s financial statements and the charter schools’ financial statements, for the fiscal year ended June 30, 2011, are conducted by independent certified public accountants and are filed in the District’s administrative office at 75 North Pace Boulevard, Pensacola, Florida.

➤ **Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

Government-wide Financial Statements - The Government-wide financial statements are prepared under the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions in which the District gives or receives value without directly receiving or giving value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The Statement of Net Assets and the Statement of Activities present financial information about the District’s governmental activities. These statements include the financial activities of the government in its entirety, except for those that are fiduciary. Governmental activities, which normally are supported by taxes and inter-governmental revenues, are reported separately from business-type activities, which are generally supported by fees charged. The District currently does not have any business-type activities.

The Statement of Net Assets includes all assets and liabilities of the District. The Statement of Activities presents a comparison between the direct expenses and program revenues for each function or program of the District’s governmental activities. Direct expenses are those that are specifically associated with a program of function and, therefore, are clearly identifiable to a particular function. Depreciation expenses are allocated to functions based on actual and estimated usage of the assets in those functions.

Amounts reported as program revenues include 1) charges for services provided to students for tuition, fees, rental, material, supplies, or other services, 2) operating grants and contributions, and 3) capital grants and contributions. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues. The comparison of direct expenses with program revenues

(Continued)  
**DISTRICT SCHOOL BOARD OF  
ESCAMBIA COUNTY, FLORIDA  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2011**

identifies the extent to which each governmental function is self-financing or draws from the general revenues of the District.

The District eliminates from the Statement of Net Assets and the Statement of Activities most interfund receivables and payables and transfers between funds, as well as the transactions associated with its internal service funds.

Fund Financial Statements – The Governmental Fund Financial Statements are prepared utilizing the current financial resource measurement focus and the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become susceptible to accrual, that is, both measurable and available. “Measurable” means the amount of transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Significant revenues “susceptible to accrual” include ad valorem taxes, reimbursable-type grants, and interest on investments. The District considers revenues from property taxes as available if they are collected within sixty (60) days after fiscal year-end. Expenditures are recorded when the fund liability is incurred. However, exceptions include unmatured principal and interest on general long-term debt and accumulated sick and vacation pay, which are recorded when payment is due.

In applying the “susceptible to accrual” concept to revenues from Federal and State sources, the legal contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one type, moneys must be expended for the specific purpose or project before the District will receive any amounts; therefore, revenues are recognized based upon the occurrence of the expenditure. In the other type, moneys are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed legal and contractual requirements. These resources are reflected as revenues at the time of receipt or earlier if the “susceptible to accrual” criteria are met. In all cases, moneys received before the revenue recognition criteria have been met, are reported as deferred revenue.

Agency (Fiduciary) funds are purely custodial in nature (assets equal liabilities) and as such do not have a measurement focus. Agency funds use the accrual basis of accounting to recognize receivables and payables.

The Proprietary Fund Financial Statements are prepared under the economic resources measurement focus and the accrual basis of accounting.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund’s principal ongoing operations. The principal operating revenues of the District’s internal service funds are for self-insurance (property, casualty, liability, and worker’s compensation), employee benefits (health and prescription), and warehousing provided to other funds. Operating expenses for the internal service funds include salaries, employee benefits, purchased services, energy services, materials and supplies, capital outlay, and insurance claims. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

The fund statements provide information about the District’s funds, including fiduciary funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as non-major funds. The District reports the following major governmental funds:



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**DISTRICT SCHOOL BOARD OF  
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June 30, 2011**

- General Fund – to account for all financial resources not required to be accounted for in another fund, and for certain revenues from the State that are legally restricted to be expended for specific current operating purposes.
- Special Revenue - Other Federal Programs Fund – to account for certain Federal grant program resources.
- Special Revenue - Federal Economic Stimulus Programs Fund – to account for Federal funds received by the State as part of the American Recovery and Reinvestment Act (ARRA) and other Federal stimulus programs.
- Capital Projects – Other Fund – to account for the financial resources generated by the local voted sales tax and various other financial resources restricted for educational capital outlay needs, including, new construction, renovation, and remodeling projects.

Additionally, the District reports the following proprietary and fiduciary fund types:

- Internal Service Funds – to account for the District's individual self-insurance programs and to account for the financing of goods and services provided by the District's warehouse to other departments on a cost reimbursement basis.
- Agency Funds – to account for resources of the District's pre-tax flexible benefits plan and the school internal funds which are used to administer moneys collected at the schools in connection with school, student athletic, class, and club activities.

Discretely Presented Component Units – The Foundation is accounted for under the not-for-profit basis of accounting and uses the accrual basis of accounting whereby revenues are recognized when earned and expenses are recognized when incurred. The charter schools are accounted for as governmental organizations and follow the same accounting model as the District's governmental activities.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, and then unrestricted resources as they are needed. When committed, assigned, or unassigned resources are available for use in governmental fund financial statements, it is the District's policy to use committed resources first, followed by assigned resources, and then unassigned resources as they are needed.

➤ **Deposits and Investments**

Cash deposits are held by banks qualified as public depositories under Florida law. All deposits are insured by Federal depository insurance and collateralized with securities held in Florida's multiple financial institution collateral pool as required by Chapter 280, Florida Statutes. The statement of cash flows considers cash and cash equivalents as those amounts in demand deposit accounts and all highly liquid investments with an original maturity of three months or less.

Investments consist of amounts placed in State Board of Administration Debt Service accounts for investment of debt service moneys and those made locally. Investments made locally consist of money market mutual funds and are reported at fair value. Types and amounts of investments held at fiscal year-end are described in a subsequent note on investments.

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**DISTRICT SCHOOL BOARD OF  
 ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
 June 30, 2011

➤ **Inventories**

Inventories consist of expendable supplies held for consumption in the course of District operations. Material stores, maintenance stores, custodial stores, transportation stores, and purchased food and lunchroom supply inventories are stated at cost on the first-in, first-out basis. Fuel inventories are stated at an average-cost basis. The United States Department of Agriculture surplus donated foods are stated at their fair value as determined at the time of donation to the District's food service program by the Florida Department of Agriculture and Consumer Services, Bureau of Food Distribution. The costs of inventories are recorded as expenditures when used rather than purchased.

➤ **Capital Assets**

Expenditures for capital assets acquired or constructed for general District purposes are reported in the governmental fund that financed the acquisition or construction. The capital assets so acquired are reported at cost in the government-wide statement of net assets but are not reported in the governmental fund financial statements. Capital assets are defined by the District as those costing more than \$5,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated assets are recorded at fair value at the date of donation. Interest costs incurred during the construction of capital assets are not considered material and are not capitalized as part of the cost of construction.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Description</u>	<u>Estimated Lives</u>
Improvements Other than Buildings	15 years
Buildings and Fixed Equipment	20 - 55 years
Furniture, Fixtures, and Equipment	5 - 15 years
Motor Vehicles	10 - 20 years
Audio Visual Materials and Computer Software	10 - 15 years

Current fiscal year information relative to changes in capital assets is described in a subsequent note.

➤ **Long-Term Liabilities**

Long-term obligations that will be financed from resources to be received in the future by governmental funds are reported as liabilities in the government-wide statement of net assets. Bond and certificates of participation (COP) premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the debt using the effective interest method. Bonds and COP payable are reported net of the applicable premiums or discounts.

In the governmental fund financial statements, bonds and other long-term obligations are not recognized as liabilities until due. Governmental fund types recognize premiums and discounts, as

(Continued)  
**DISTRICT SCHOOL BOARD OF  
ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2011**

well as issuance costs, during the current period. The face amount of debt issued and premiums on debt issuance are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

In the government-wide financial statements, compensated absences (i.e., paid absences for employee vacation leave and sick leave) are accrued as liabilities to the extent that it is probable that the benefits will result in termination payments. A liability is reported for compensated absences in the governmental fund financial statements only if they have matured (i.e., unused reimbursable leave still outstanding following an employee's resignation or retirement).

Changes in long-term liabilities for the current fiscal year are reported in a subsequent note.

➤ **State Revenue Sources**

Revenues from State sources for current operations are primarily from the Florida Education Finance Program administered by the Florida Department of Education (Department) under the provisions of Section 1011.62, Florida Statutes. In accordance with this law, the District determines and reports the number of full-time equivalent (FTE) students and related data to the Department. The Department performs certain edit checks on the reported number of FTE and related data, and calculates the allocation of funds to the District. The District is permitted to amend its original reporting according to a calendar established by the Department. Such amendments may impact funding allocations for subsequent fiscal years. The Department may also adjust subsequent fiscal period allocations based upon an audit of the District's compliance in determining and reporting FTE and related data. Normally, such adjustments are treated as reductions or additions of revenue in the fiscal year when the adjustments are made.

The State provides financial assistance to administer certain educational programs. State Board of Education rules require that revenue earmarked for certain programs be expended only for the program for which the money is provided, and require that the money not expended as of the close of the fiscal year be carried forward into the following fiscal year to be expended for the same educational programs. The Department generally requires that these educational program revenues be accounted for in the General Fund. A portion of the fund balance of the General Fund is restricted in the governmental fund financial statements for the unspent balance of categorical and earmarked educational program resources.

The State allocates gross receipts taxes, generally known as Public Education Capital Outlay money, to the District on an annual basis. The District is authorized to expend these funds only upon applying for and receiving an encumbrance authorization from the Department.

A schedule of revenue from State sources for the current fiscal year is presented in a subsequent note.

➤ **District Property Taxes**

The Board is authorized by State law to levy property taxes for District school operations, capital improvements, and debt service.

Property taxes consist of ad valorem taxes on real and personal property within the District. Property values are determined by the Escambia County Property Appraiser, and property taxes are collected by the Escambia County Tax Collector.

(Continued)  
**DISTRICT SCHOOL BOARD OF  
ESCAMBIA COUNTY, FLORIDA  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2011**

The School Board adopted the 2010 tax levy on September 13, 2010. Tax bills are mailed in October and taxes are payable between November 1 of the year assessed and March 31 of the following year at discounts of up to 4 percent for early payment.

Taxes become a lien on the property on January 1, and are delinquent on April 1 of the year following the year of assessment. State law provides for enforcement of collection of personal property taxes by seizure of the property to satisfy unpaid taxes, and for enforcement of collection of real property taxes by the sale of interest-bearing tax certificates to satisfy unpaid taxes. The procedures result in the collection of essentially all taxes prior to June 30 of the year following the year of assessment.

Property tax revenues are recognized in the government-wide financial statements when the Board adopts the tax levy. Property tax revenues are recognized in the governmental fund financial statements when taxes are received by the District, except that revenue is accrued for taxes collected by the Escambia County Tax Collector at fiscal year-end but not yet remitted to the District.

Millages and taxes levied for the current fiscal year are presented in a subsequent note.

➤ **School Capital Outlay Surtax**

The citizens of Escambia County, on September 5, 2006, approved a 0.5 percent school capital outlay sales surtax authorized under Section 212.055(6), Florida Statutes. The surtax proceeds are to be used for fixed capital expenditures or fixed capital costs associated with the construction, reconstruction, or improvement of school facilities and campuses which have a useful life expectancy of five or more years, and retrofitting and technology implementation and any land acquisition, land improvement, design, and engineering costs related thereto.

➤ **Federal Revenue Sources**

The District receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to, and approved by, various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred.

**2. BUDGETARY COMPLIANCE AND ACCOUNTABILITY**

The Board follows procedures established by State statutes and State Board of Education rules in establishing budget balances for governmental funds, as described below:

- Budgets are prepared, public hearings are held, and original budgets are adopted annually for all governmental fund types in accordance with procedures and time intervals prescribed by law and State Board of Education rules.
- Appropriations are controlled at the object level (e.g., salaries, purchased services, and capital outlay) within each activity (e.g., instruction, pupil personnel services, and school administration) and may be amended by resolution at any Board meeting no later than the due date for the annual financial report.
- Budgets are prepared using the same modified accrual basis as is used to account for governmental funds.
- Budgetary information is integrated into the accounting system and, to facilitate budget control, budget balances are encumbered when purchase orders are issued. Appropriations lapse at fiscal

(Continued)  
**DISTRICT SCHOOL BOARD OF  
 ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2011**

year-end and encumbrances outstanding are honored from the subsequent fiscal year's appropriations.

**3. INVESTMENTS**

As of June 30, 2011, the District has the following investments and maturities:

Investment	Maturities	Fair Value
Bank of America Treasury Reserves (1)(2) State Board of Administration Debt Service Accounts	18 Day Average  6 months	\$ 993,116  198,092
Total Investments, Nonmajor Governmental Funds		1,191,208
Money Market Mutual Funds: (2)		
Morgan Stanley Treasury Portfolio	16 Day Average	3,500,604
Morgan Stanley Government Portfolio	17 Day Average	3,500,997
Total Investments, Internal Service Funds		7,001,601
Total Investments, Primary Government		\$ 8,192,809

Notes: (1) These investments are held under trust agreements in connection with the Certificates of Participation, Series 1996, 2002, 2004, 2005, and 2006 financing arrangements.

(2) Investments reported as cash equivalents for financial statement reporting purposes.

**Interest Rate Risk**

- Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Section 218.415(17), Florida Statutes, limits investment maturities to provide sufficient liquidity to pay obligations as they come due. In order to provide sufficient liquidity to pay obligations as they come due, the District's investment policy limits the length of investments as follows: (1) investments of current operating funds shall have maturities of no longer than two years, and (2) investments of bond reserves, construction funds, and other nonoperating funds shall have a term appropriate for the need for the funds and in accordance with debt covenants, but in no event shall exceed five years.

**Credit Risk**

- Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The District's investment policy limits authorized investments to the State Board of Administration Local Government Surplus Funds Trust Fund Investment Pool, which is known as Florida PRIME; direct obligations of the United States Government Agencies; certain Federal Instrumentalities; interest-bearing time deposits or savings accounts in qualified public depositories, as defined in Section 280.02, Florida Statutes; repurchase agreements secured by the collateral composed of negotiable direct obligations of the United States Government, Government Agencies,

(Continued)  
**DISTRICT SCHOOL BOARD OF  
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and Federal Instrumentalities that have a market value of 102 percent of the value of the repurchase agreement; commercial paper of the highest credit rating; certain Banker's Acceptances; certain highly rated state and local government taxable or tax-exempt debt; shares of open-end, no-load mutual funds registered under the Investment Company Act of 1940, provided that the portfolio invests primarily in short-term government bonds and money market funds operated in accordance with 17 CFR 270.2a-7, provided the funds are rated AAA or better by Standard & Poor's, or the equivalent by another rating agency; and any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act as provided in Section 163.01, Florida Statutes, provided that the said funds contain no derivatives. Investment in any derivative products or the use of reverse repurchase agreements requires specific Board approval.

- The District's investments in the Bank of America Treasury Reserves are rated AAAM by Standard & Poor's and Aaa by Moody's Investors Service.
- The District's investments in Morgan Stanley Institutional Liquidity Funds were rated AAAM by Standard & Poor's and Aaa by Moody's Investors Service.
- The District's investments in the State Board of Administration Debt Service Accounts are to provide for debt service payments on bond debt issued by the State Board of Education for the benefit of the District. The District relies on policies developed by the State Board of Administration for managing credit risk for this account.

#### Custodial Credit Risk

- Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the District will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. Section 218.415(18), Florida Statutes, requires the District to earmark all investments and 1) if registered with the issuer or its agents, the investment must be immediately placed for safekeeping in a location that protects the governing body's interest in the security; 2) if in book entry form, the investment must be held for the credit of the governing body by a depository chartered by the Federal Government, the State, or any other state or territory of the United States which has a branch or principal place of business in this State, or by a national association organized and existing under the laws of the United States which is authorized to accept and execute trusts and which is doing business in this State, and must be kept by the depository in an account separate and apart from the assets of the financial institution; or 3) if physically issued to the holder but not registered with the issuer or its agents, must be immediately placed for safekeeping in a secured vault. The District's investment policy requires that securities shall be held with a third party custodian; and all securities purchased by and all collateral obtained by the District should be properly designated as an asset of the District. As of June 30, 2010, all investments are held with an appropriate custodian or trustee or are held in accounts in the name of and belonging to the District.

All District investments are in compliance with District policy in relation to interest rate risk, credit risk, and custodial credit risk.

#### **4. RECEIVABLES**

The majority of receivables are due from other agencies. These receivables and the remaining accounts receivable are considered to be fully collectible. As such, no allowance for uncollectible receivables is accrued.

(Continued)  
**DISTRICT SCHOOL BOARD OF  
 ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
 June 30, 2011

**5. CHANGES IN CAPITAL ASSETS**

Changes in capital assets are presented in the table below.

	Balance 7-1-10	Additions	Deletions	Balance 6-30-11
<b>GOVERNMENTAL ACTIVITIES</b>				
Capital Assets Not Being Depreciated:				
Land	\$ 9,316,972	\$	\$	\$ 9,316,972
Construction in Progress	6,720,146	26,629,237	4,596,000	28,753,383
Total Capital Assets Not Being Depreciated	16,037,118	26,629,237	4,596,000	38,070,355
Capital Assets Being Depreciated:				
Improvements Other Than Buildings	13,308,834	824,861		14,133,695
Buildings and Fixed Equipment	347,022,641	3,800,363	209,720	350,613,284
Furniture, Fixtures, and Equipment	15,063,633	800,964	491,292	15,373,305
Motor Vehicles	35,595,594	4,494,090	1,044,914	39,044,770
Property Under Capital Lease	9,338,662		6,547,282	2,791,380
Audio Visual Materials and Computer Software	9,116,998	585,200	66,093	9,636,105
Total Capital Assets Being Depreciated	429,446,362	10,505,478	8,359,301	431,592,539
Less Accumulated Depreciation for:				
Improvements Other Than Buildings	4,751,297	833,495		5,584,792
Buildings and Fixed Equipment	122,049,739	6,883,249	182,581	128,750,407
Furniture, Fixtures, and Equipment	9,656,597	925,265	446,666	10,135,196
Motor Vehicles	12,038,298	1,791,044	697,787	13,131,555
Property Under Capital Lease	9,338,662		6,547,282	2,791,380
Audio Visual Materials and Computer Software	5,541,655	459,723	14,648	5,986,730
Total Accumulated Depreciation	163,376,248	10,892,776	7,888,964	166,380,060
Total Capital Assets Being Depreciated, Net	266,070,114	(387,298)	470,337	265,212,479
Governmental Activities Capital Assets, Net	<u>\$ 282,107,232</u>	<u>\$ 26,241,939</u>	<u>\$ 5,066,337</u>	<u>\$ 303,282,834</u>

The class of property under capital lease is presented in Note 7.

(Continued)  
**DISTRICT SCHOOL BOARD OF  
 ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
 June 30, 2011

Depreciation expense was charged to functions as follows:

Function	Amount
<b>GOVERNMENTAL ACTIVITIES</b>	
Instruction	\$ 6,735,527
Pupil Personnel Services	7,993
Instructional Media Services	81,863
Instruction and Curriculum Development Services	35,433
Instructional Staff Training Services	12,723
Instruction Related Technology	476,265
Board of Education	10,667
General Administration	87,859
School Administration	59,885
Facility Services	43,305
Fiscal Services	21,058
Food Services	723,207
Central Services	103,006
Pupil Transportation Services	1,619,703
Operation of Plant	19,639
Maintenance of Plant	349,477
Administrative Technology Services	502,514
Community Services	2,652
<b>Total Depreciation Expense - Governmental Activities</b>	<b>\$ 10,892,776</b>

**6. SCHOOL DISTRICT LOAN PROGRAM**

In accordance with the School District Loan Program authorized by Chapter 2006-25, Laws of Florida, the District applied for and received an interest-free loan from the Florida Department of Education totaling \$2,571,706, which is included as a liability of the General Fund. The loan enabled the District to meet operating expenses while awaiting resolution of litigation regarding school property taxes for Pensacola Beach property owners. Loan provisions require District personnel to notify the Florida Department of Education within 5 business days after the resolution of the litigation. Repayment of the loan must be made within 20 business days following the resolution of the litigation or the District may submit a repayment plan not to exceed two fiscal years.



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**DISTRICT SCHOOL BOARD OF  
 ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
 June 30, 2011

**7. OBLIGATIONS UNDER CAPITAL LEASE**

The class and amount of property being acquired under capital lease are as follows:

	<u>Asset Balance</u>
Energy Performance	\$ 2,791,380

Future minimum capital lease payments and the present value of the minimum lease payments as of June 30, 2011, are as follows:

<u>Fiscal Year Ending June 30</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>
2012	\$ 78,837	\$ 77,967	\$ 870
Total Minimum Lease Payments	<u>\$ 78,837</u>	<u>\$ 77,967</u>	<u>\$ 870</u>

The stated interest rate is 5.27 percent.

**8. CERTIFICATES OF PARTICIPATION**

The District entered into financing arrangements, characterized as lease purchase agreements, with the Florida School Boards Association, Inc., whereby the District secured financing of various educational facilities. The financing was accomplished through the issuance of Certificates of Participation to be repaid from the proceeds of rents paid by the District. The following schedule describes the current status of these issues at June 30, 2011:

<u>Original</u>	<u>Principal</u>		<u>Refunded</u>	<u>Balance</u>	
<u>Issue</u>	<u>Amount</u>	<u>Paid</u>	<u>Refunded</u>	<u>By Series</u>	<u>6-30-11</u>
Series 1992	\$ 55,830,000	\$ 15,030,000	\$ 40,800,000	1996-1, 2002	\$
Series 1996-1	26,740,000	6,485,000	19,145,000	2005, 2006	1,110,000
Series 1996-2	21,645,000		21,645,000	2004	
Series 2002	16,745,000	14,765,000			1,980,000
Series 2004	22,725,000	630,000			22,095,000
Series 2005	10,000,000	246,078			9,753,922
Series 2006	10,000,000	314,934			9,685,066
	<u>\$ 163,685,000</u>	<u>\$ 37,471,012</u>	<u>\$ 81,590,000</u>		<u>\$ 44,623,988</u>

As a condition of the financing arrangements, the District has given ground leases on District property to the Florida School Boards Association, Inc. The ground leases on the property associated with the Series 1992, 1996-1, 2002, 2005, and 2006 Certificates end on the earlier of (a) the date on which the Series 1996-1, 2005, and 2006 Certificates, and any Certificates of Participation refunding such Certificates, have been paid in full or provision for their payment has been made or, (b) June 30, 2028. The ground leases on the property associated with the Series 1996-2 and 2004 Certificates end on the earlier of (a) the date on which the series of Certificates has been paid in full or, (b) June 30, 2032. The properties covered by the ground leases are, together with the improvements constructed thereon from the financing proceeds, leased back to the District. If the District fails to renew the leases and to provide for the rent payments through to term,

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the District may be required to surrender the sites included under the ground lease agreements for the benefit of the securers of the Certificates until the end of the ground leases.

The District properties included in the ground leases under these arrangements include the following:

Certificates of Participation Series 1992, 1996-1, 2002, 2005, and 2006:

- Hellen Caro Elementary School
- C.A. Weis Elementary School
- R.C. Lipscomb Elementary School
- Jim Allen Elementary School – Administrative Suite/Media Center
- Bellview Elementary School – Classroom Building
- Cordova Park Elementary School – Five Classroom Additions/Media Center
- Edgewater Elementary School – Classroom Wing/Media Center
- Escambia Westgate Center – Pre-Kindergarten Classroom Renovation
- Holm Elementary School – Classrooms/Media Center
- Myrtle Grove Elementary School – Classroom Addition
- Navy Point Elementary School – Classroom Addition/Administrative Suite
- Pine Meadow Elementary School – Media Center/Kindergarten Classrooms/Administrative Suite
- Pleasant Grove Elementary School – Dining/Classroom Addition/Administrative Suite
- Scenic Heights Elementary School – Pre-Kindergarten Classrooms/Media Center
- Sherwood Elementary School – Pre-Kindergarten Classrooms/Media Center
- Jim C. Bailey Middle School
- Northview High School
- West Florida School of Advanced Technology (the portion formerly known as Beggs Educational Center and used primarily for instructional purposes)
- Tate High School – Physical Education Facility

Certificates of Participation Series 1996-2 and 2004:

- N.B. Cook Elementary School
- Tate High School – Cafeteria/Media Center Addition and Renovation/ESE/ROTC Classroom Building
- Myrtle Grove Elementary School – Media Center/Classroom Building Renovation
- Navy Point Elementary School – ESE Classroom Building
- Ferry Pass Middle School – ESE Classroom Building

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- Carver/Century K-8 Elementary School – Physical Education Building/Media Center/Classroom Additions

The lease payments are payable by the District, semiannually, on August 1 and February 1 at interest rates ranging from 3.375 to 5.5 percent. The following is a schedule by years of future minimum lease payments under the lease agreements together with the present value of minimum lease payments as of June 30, 2011:

Fiscal Year Ending June 30	Total	Principal	Interest
2012	\$ 4,941,173	\$ 3,018,855	\$ 1,922,318
2013	5,136,131	3,355,892	1,780,239
2014	5,134,381	3,497,828	1,636,553
2015	5,109,849	3,620,768	1,489,081
2016	5,208,957	3,870,613	1,338,344
2017-2021	26,171,268	22,145,032	4,026,236
2022	5,242,875	5,115,000	127,875
<b>Total Minimum Lease Payments</b>	<b>56,944,634</b>	<b>44,623,988</b>	<b>12,320,646</b>
<b>Unamortized Premium</b>	<b>463,845</b>	<b>463,845</b>	
<b>Total Certificates of Participation</b>	<b>\$ 57,408,479</b>	<b>\$ 45,087,833</b>	<b>\$ 12,320,646</b>

**9. DERIVATIVE INSTRUMENTS LIABILITY**

The fair value balances and notional amounts of derivative instruments outstanding at June 30, 2011, and the changes in fair value of such derivative instruments for the fiscal year then ended as reported in the basic financial statements are as follows (debit (credit)):

Description	Change in Fair Value		Fair Value at June 30, 2011		
	Classification	Amount	Classification	Amount	Notational
<b>GOVERNMENTAL ACTIVITIES</b>					
Cash Flow Hedges:					
2005 Pay-fixed Interest Rate Swap	Deferred Outflow of Resources	\$ 82,517	Derivative Instrument Liability	\$ (932,557)	\$ 9,753,922
2006 Pay-fixed Interest Rate Swap	Deferred Outflow of Resources	153,019	Derivative Instrument Liability	(846,061)	9,685,066
<b>Total</b>		<b>\$ 235,536</b>		<b>\$ (1,778,618)</b>	<b>\$ 19,438,988</b>

Objectives of Hedging Derivative Instruments – In order to protect against the potential of rising interest rates, the District entered into pay-fixed, receivable-variable interest rate swap agreements with Bank of America (the counterparty), for both the \$10,000,000 Series 2005 and \$10,000,000 Series 2006 Certificates of Participation. Effectively, the swap agreements changed the District’s variable interest rate on the

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Series 2005 and 2006 Certificates of Participation to synthetically fixed interest rates of 3.896 percent and 4.106 percent, respectively.

Terms – The District entered into the first swap agreement at the same time it issued the variable rate Series 2005 Certificates of Participation (December 2005). The swap agreement's original notional amount of \$10,000,000 matched the Series 2005 Certificates of Participation's original principal amount of \$10,000,000. Beginning in the 2006-07 fiscal year, the notional value of the swap agreement and the principal amount of the associated debt began to decline. Under the terms of the swap agreement, the District pays the counterparty a fixed interest payment of 3.896 percent and receives from the counterparty a variable interest payment computed as 63.7 percent of the London Interbank Offered Rate (LIBOR) plus 0.65 percent. The District has the right to cancel the swap on six specific dates beginning May 1, 2015, and ending August 1, 2017. The Series 2005 Certificates of Participation and related cancelable swap agreement mature on February 1, 2018.

The District entered into the second swap agreement at the same time it issued the variable rate Series 2006 Certificates of Participation (May 2006). The swap agreement's original notional amount of \$10,000,000 matched the Series 2006 Certificates of Participation's original principal amount of \$10,000,000. Starting in the 2006-07 fiscal year, the notional value of the swap agreement and the principal amount of the associated debt began to decline. Under the terms of the swap agreement, the District pays the counterparty a fixed interest payment of 4.106 percent and receives from the counterparty a variable interest payment computed as 63.7 percent of the LIBOR plus 0.65 percent. The Series 2006 Certificates of Participation and related swap agreement mature on February 1, 2015.

Bank of America purchased the 2005 and 2006 Certificates of Participation from the District. Since Bank of America is both the purchaser of the Certificates of Participation and the counterparty to the swap agreements, in practice the District simply remits the fixed rate interest payment to the Trustee for the Certificates of Participation, who in turn remits that interest payment to Bank of America.

Fair Value – Because interest rates have declined since the inception of the swap agreements, the swap agreement related to the Series 2005 Certificates of Participation has a negative fair value of \$932,557 as of June 30, 2011, and the swap agreement related to the Series 2006 Certificates of Participation has a negative fair value of \$846,061 as of June 30, 2011. The counterparty, using a proprietary valuation model, estimated the fair value. The model calculates future cash flows by projecting forward interest rates, and then discounts those cash flows at their present value. All rates used in the valuation are mid-market levels (mid-way between bid and ask), or are model-based mid-market levels when mid-market levels are not available. The fair values provided take certain factors into consideration, including liquidity of the swap market and the uniqueness of the deal structure as documented in the swap agreements.

Swap Payments and Associated Debt – Using rates as of June 30, 2011, debt service requirements of the variable rate debt and net swap payments, assuming current interest rates remain the same through the term of the Certificates of Participation, were as follows. As rates vary, interest payments on the variable-rate debt and net receipts/payments on the hedging derivative instruments will vary.

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Fiscal Year Ending June 30	Series 2005 Principal	Interest (1)	Swaps, Net (2)	Total
2012	\$ 55,297	\$ 17,987	\$ 367,304	\$ 440,588
2013	56,411	17,884	366,272	440,567
2014	59,629	17,780	363,098	440,507
2015	291,941	17,671	360,852	670,464
2016	3,800,613	17,132	349,859	4,167,604
2017-2018	5,490,031	12,961	265,261	5,768,253
Total	<u>\$ 9,753,922</u>	<u>\$ 101,415</u>	<u>\$ 2,072,646</u>	<u>\$ 11,927,983</u>

Notes: (1) Assumes a variable interest rate of 0.184246 percent.

(2) Assumes a fixed swap rate payment of 3.896 percent and a variable swap rate receipt of 0.184246 percent.

Fiscal Year Ending June 30	Series 2006 Principal	Interest (1)	Swaps, Net (2)	Total
2012	\$ 48,559	\$ 17,859	\$ 385,333	\$ 451,751
2013	2,999,481	17,770	384,500	3,401,751
2014	3,373,199	12,239	264,062	3,649,500
2015	3,263,827	6,019	129,855	3,399,701
Total	<u>\$ 9,685,066</u>	<u>\$ 53,887</u>	<u>\$ 1,163,750</u>	<u>\$ 10,902,703</u>

Notes: (1) Assumes a variable interest rate of 0.184246 percent.

(2) Assumes a fixed swap rate payment of 4.106 percent and a variable swap rate receipt of 0.184246 percent.

Credit Risk – Credit risk is the risk that the counterparty will not fulfill its obligations. As of June 30, 2011, the District was not exposed to credit risk because the swap agreements have a negative fair value. However, should interest rates rise and the value of the swap agreements become positive, the District would be exposed to credit risk in the amount of the swap agreements' fair values. The counterparty has a credit rating from Standard & Poor's of A.

Interest Rate Risk – Interest rate risk is the risk that changes in interest rates will adversely affect the fair values of the District's financial instruments or the District's cash flows. The District is exposed to interest rate risk on the swap agreements. On its pay-fixed, receive-variable interest rate swaps, as LIBOR decreases, the District's net payment on the swap increases.

Termination Risk – Termination risk is the risk that a hedging derivative instrument's unscheduled end will affect the District's asset and liability strategy or will present the District with potential significant unscheduled termination payments to the counterparty. The District or the counterparty may terminate the swap agreements if the other party fails to perform under the terms of the swap agreements. If either swap agreement is terminated, the applicable variable rate certificates of participation would no longer carry a synthetic interest rate. Also, if at the time of termination the swap agreement has a negative fair value, the District would be liable to the counterparty for a payment equal to the swap agreement's fair value.

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**10. BONDS PAYABLE**

Bonds payable at June 30, 2011 are as follows:

Bond Type	Original Debt Issue Amount	Amount Outstanding	Interest Rates (Percent)	Annual Maturity To
<b>State School Bonds:</b>				
Series 2002B (Refunding)	\$ 6,415,000	\$ 2,945,000	4.0-5.375	2015
Series 2003A	750,000	600,000	3.0-4.25	2023
Series 2004A	250,000	210,000	3.75-4.625	2024
Series 2005A	115,000	95,000	4.0-5.0	2025
Series 2005A (Refunding)	2,935,000	1,835,000	4.0-5.0	2017
Series 2005B (Refunding)	325,000	245,000	5.0	2018
Series 2008A	1,295,000	1,185,000	3.25-5.0	2028
Series 2010A	225,000	220,000	3.5-5.0	2030
Subtotal	12,310,000	7,335,000		
Unamortized Premiums (Discounts), Net	345,840	144,885		
<b>Total Bonds Payable</b>	<b>\$ 12,655,840</b>	<b>\$ 7,479,885</b>		

The various bonds were issued to finance capital outlay projects of the District. The following is a description of the bonded debt issues:

**State School Bonds**

These bonds are issued by the State Board of Education on behalf of the District. The bonds mature serially, and are secured by a pledge of the District's portion of the State-assessed motor vehicle license tax. The total revenues received in the current fiscal year were \$1,630,655, all of which related to debt service. The State's full faith and credit is also pledged as security for these bonds. Principal and interest payments, investment of Debt Service Fund resources, and compliance with reserve requirements are administered by the State Board of Education and the State Board of Administration.

Annual requirements to amortize all bonded debt outstanding as of June 30, 2011, are as follows:

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Fiscal Year Ending June 30	Total	Principal	Interest
State School Bonds:			
2012	\$ 1,454,969	\$ 1,100,000	\$ 354,969
2013	1,468,144	1,160,000	308,144
2014	1,478,575	1,230,000	248,575
2015	1,415,295	1,230,000	185,295
2016	656,720	535,000	121,720
2017-2021	1,361,868	990,000	371,868
2022-2026	957,181	790,000	167,181
2027-2030	<u>321,763</u>	<u>300,000</u>	<u>21,763</u>
Subtotal	9,114,515	7,335,000	1,779,515
Unamortized Premiums (Discounts), Net	<u>144,885</u>	<u>144,885</u>	
Total Bonds Payable	<u>\$ 9,259,400</u>	<u>\$ 7,479,885</u>	<u>\$ 1,779,515</u>

**11. CHANGES IN LONG-TERM LIABILITIES**

The following is a summary of changes in long-term liabilities:

Description	Balance 7-1-10	Additions	Deductions	Balance 6-30-11	Due in One Year
GOVERNMENTAL ACTIVITIES					
Bonds Payable	\$ 8,140,000	\$ 225,000	\$ 1,030,000	\$ 7,335,000	\$ 1,100,000
Unamortized Premiums (Discounts), Net	158,895	19,346	33,356	144,885	
Total Bonds Payable	<u>8,298,895</u>	<u>244,346</u>	<u>1,063,356</u>	<u>7,479,885</u>	<u>1,100,000</u>
Certificates of Participation Payable	47,513,838		2,889,850	44,623,988	3,018,855
Unamortized Premium	514,698		50,853	463,845	
Total Certificates of Participation Payable	<u>48,028,536</u>		<u>2,940,703</u>	<u>45,087,833</u>	<u>3,018,855</u>
Obligations Under Capital Lease	379,304		301,337	77,967	77,967
Estimated Insurance Claims Payable	26,792,678	44,202,288	42,696,126	28,298,840	7,330,421
Compensated Absences Payable	39,314,209	2,557,155	4,096,195	37,775,169	4,286,834
Derivative Instruments Liability	2,014,154		235,536	1,778,618	
Total Governmental Activities	<u>\$ 124,827,776</u>	<u>\$ 47,003,789</u>	<u>\$ 51,333,253</u>	<u>\$ 120,498,312</u>	<u>\$ 15,814,077</u>

For the governmental activities, compensated absences and the capital lease are generally liquidated with resources of the general fund. The estimated insurance claims are generally liquidated with resources of the internal service funds.

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**12. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

The following is a summary of interfund receivables and payables reported in the fund financial statements:

Funds	Interfund	
	Receivables	Payables
Major:		
General	\$ 2,991,726	\$
Special Revenue - Other Federal Programs		1,949,223
Special Revenue - Federal Economic Stimulus Programs		1,017,408
Nonmajor Governmental	896	25,163
Internal Service		828
Total	<u>\$ 2,992,622</u>	<u>\$ 2,992,622</u>

The interfund receivables and payables represent the payment of expenditures by one fund for another fund and will be repaid within 12 months.

The following is a summary of interfund transfers reported in the fund financial statements:

Funds	Interfund	
	Transfers In	Transfers Out
Major:		
General	\$ 6,369,796	\$ 422,497
Capital Projects - Other		332,356
Nonmajor Governmental	5,000,000	11,037,440
Internal Service	422,497	
Total	<u>\$ 11,792,293</u>	<u>\$ 11,792,293</u>

Transfers to the General Fund were made to assist in financing maintenance operations, the lease of instructional equipment, and for the payment of property insurance premiums. Transfers to the nonmajor governmental funds were made to facilitate the payment of debt service principal and interest. Transfers to the internal service funds were made to use revenues from the Early Retiree Reinsurance Program for health insurance premiums.

**13. FUND BALANCE REPORTING**

GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Types Definitions*, was implemented for the fiscal year ending June 30, 2011. The objective of the statement is to improve the usefulness and understanding of fund balance information for users of the financial statements. The reporting standard establishes a hierarchy for fund balance classifications and constraints imposed on the uses of those resources. The District reports its governmental fund balances in the following categories, as applicable:

- **Nonspendable.** The net current financial resources that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. Generally, not in spendable form means that an item is not expected to be converted to cash. Examples of items that are not in spendable form include inventory, prepaid amounts, long-term amounts of loans and notes



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receivable, and property acquired for resale. The District classifies its amounts reported as inventories as nonspendable.

- **Restricted.** The portion of fund balance on which constraints have been placed by creditors, grantors, contributors, laws or regulations of other governments, constitutional provisions, or enabling legislation. Restricted fund balance places the most binding level of constraint on the use of fund balance. The District classifies most of its fund balances other than General Fund as restricted, as well as unspent State categorical and earmarked educational funding reported in the General Fund, that are legally or otherwise restricted.
- **Committed.** The portion of fund balance that can only be used for specific purposes pursuant to constraints imposed by formal action of the highest level of decision-making authority (i.e., the Board). These amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same action it employed to previously commit the amounts. The District did not have any committed fund balances at June 30, 2011.
- **Assigned.** The portion of fund balance that is intended to be used for specific purposes, but is neither restricted nor committed. Assigned amounts include those that have been set aside for a specific purpose by an authorized government body or official, but the constraint imposed does not satisfy the criteria to be classified as restricted or committed. This category includes any remaining positive amounts, for governmental funds other than the General Fund, not classified as nonspendable, restricted, or committed. The District also classifies amounts as assigned that are constrained to be used for specific purposes based on actions of the Superintendent and Assistant Superintendent for Finance and Business Services and not included in other categories.
- **Unassigned.** The portion of fund balance that is the residual classification for the General Fund. This balance represents amounts that have not been assigned to other funds and that have not been restricted, committed, or assigned for specific purposes.

**General Fund Minimum Fund Balance Requirement.** Section 1011.051, Florida Statutes, requires that the District maintain a fund balance in the General Fund that is sufficient to address normal contingencies, and the Superintendent shall provide written notification to the Board and the Commissioner of Education if, at any time, the fund balance in the General Fund not classified as restricted, committed, or nonspendable in the approved operating budget is projected to fall below 3 percent of projected General Fund revenues. If the fund balance in the General Fund not classified as restricted, committed, or nonspendable is projected to fall below 2 percent of projected General Fund revenues, the Commissioner must determine whether the District has a plan to avoid a financial emergency as determined pursuant to Section 218.503, Florida Statutes, or to appoint a financial emergency board operating consistent with the requirements, powers, and duties specified in Section 218.503(3)(g), Florida Statutes. The District has adopted Board policy 5.01 which provides that it is the goal of the District to maintain an unreserved fund balance (the sum of the assigned and unassigned fund balance) in the General Fund of at least a 3.5 percent to comply with the intent of Section 1011.051, Florida Statutes. As of June 30, 2011, the unassigned and assigned fund balance in the General Fund of \$56,494,755 was 20.8 percent of General Fund revenues.

#### **14. ADJUSTMENT TO RESTATE BEGINNING NET ASSETS – COMPONENT UNITS**

The adjustment to beginning net assets on the statement of activities related to the Pensacola Beach Elementary School Building Foundation, Inc., (Foundation), a component unit of the Pensacola Beach Elementary School, Inc., (School). During a prior fiscal year, the School received insurance proceeds on behalf of the Foundation. The proceeds had not been transferred to the Foundation as of June 30, 2010, due to uncertainty of whether or not upon closing of the previous fiscal years' FEMA settlement these proceeds would be due to FEMA. During the 2010-11 fiscal year, FEMA determined the settlement

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amount to be \$239,952. The insurance proceeds were recorded as revenue in a prior fiscal year. Therefore, a prior period adjustment was made to record the liability to FEMA and adjust net assets of the Foundation.

**15. SIGNIFICANT COMMITMENTS**

Encumbrances. Appropriations in governmental funds are encumbered upon issuance of purchase orders for goods and services. Even though appropriations lapse at the end of the fiscal year, unfilled purchase orders of the current year are carried forward and the next year's appropriations are likewise encumbered.

Under GASB Statement No. 54, the reporting of encumbrances has changed significantly from the prior fiscal year. The statement concluded that encumbrances are not a specific purpose and therefore should not be reported as a separate line on the balance sheet as before. Encumbering funds that are already restricted, committed, or assigned based on the source and strength of the constraints placed on them does not further limit the use of the amounts reported in these classifications.

The following is a schedule of encumbrances at June 20, 2011:

Major Funds					
General	Special Revenue - Other Federal Programs	Special Revenue - Federal Economic Stimulus Programs	Capital Projects - Other	Nonmajor Governmental Funds	Total Governmental Funds
\$ 1,895,335	\$ 214,019	\$ 306,114	\$ 11,324,181	\$ 4,601,026	\$ 18,340,675

Construction Contract Commitments. The following is a summary of major construction contract commitments remaining at fiscal year-end:

Project	Contract Amount	Completed to Date	Balance Committed
Safety Renovations - Districtwide	\$ 768,500	\$ 45,643	\$ 722,857
HVAC Renovations - Districtwide	906,232	395,096	511,136
Roofing - Districtwide	486,461	74,069	412,392
Various School Parking, Site, and Court Improvements	1,891,192	351,558	1,539,634
Escambia High Cafeteria Expansion and Renovation	371,580	55,217	316,363
Suter Elementary Classroom Addition	719,247	16,215	703,032
Ferry Pass Elementary New Construction/Renovations	1,247,152	310,190	936,962
Pine Forest High New Construction/Naval Reserve Training	1,368,925	101,169	1,267,756
Blue Angel Elementary New Construction/Renovation	596,274	13,125	583,149
Pleasant Grove Elementary New Construction/Renovation	589,462	15,150	574,312
McMillan Center HVAC Renovation	1,307,140	562,197	744,943
Lipscomb Elementary New Construction/Renovation	880,977	221,356	659,621
New Downtown Elementary School	17,208,145	14,918,784	2,289,361
Mechanical & Life Safety Systems - Districtwide	454,907	171,264	283,643
<b>Total</b>	<b>\$ 28,796,194</b>	<b>\$ 17,251,033</b>	<b>\$ 11,545,161</b>

Total other construction contract commitments (individually below \$250,000) amounted to \$1,950,417 at June 30, 2011.

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**16. SCHEDULE OF STATE REVENUE SOURCES**

The following is a schedule of the District's State revenue for the 2010-11 fiscal year:

<u>Source</u>	<u>Amount</u>
Florida Education Finance Program	\$ 110,995,559
Categorical Program - Class Size Reduction	42,556,763
Workforce Development	4,532,780
Public Education Capital Outlay	2,262,924
Capital Outlay and Debt Service	1,630,655
Voluntary Pre-K Program	985,424
School Recognition/Merit	853,931
Racing Commission Funds	446,500
Food Service	347,024
Charter School Capital Outlay	332,356
Excellent Teaching Program	302,869
Adults with Disabilities	219,164
District Lottery Funds	143,196
Workforce Education Performance Incentive	72,063
Other Miscellaneous State Revenue	<u>967,046</u>
 Total	 <u><u>\$ 166,648,254</u></u>

Accounting policies relating to certain State revenue sources are described in Note 1.

**17. PROPERTY TAXES**

The following is a summary of millages and taxes levied on the 2010 tax roll for the 2010-11 fiscal year:

	<u>Millages</u>	<u>Taxes Levied</u>
<u>GENERAL FUND</u>		
Nonvoted School Tax:		
Required Local Effort	5.631	\$ 85,862,015
Basic Discretionary Operating	0.748	11,405,571
Critical Operating Needs	0.250	3,812,022
 <u>CAPITAL PROJECTS FUNDS</u>		
Nonvoted Tax:		
Local Capital Improvements	<u>1.231</u>	<u>18,770,398</u>
 Total	 <u><u>7.860</u></u>	 <u><u>\$ 119,850,006</u></u>

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**18. FLORIDA RETIREMENT SYSTEM**

All regular employees of the District are covered by the State-administered Florida Retirement System (FRS). Provisions relating to FRS are established by Chapters 121 and 122, Florida Statutes; Chapter 112, Part IV, Florida Statutes; Chapter 238, Florida Statutes; and Florida Retirement System Rules, Chapter 60S, Florida Administrative Code, wherein eligibility, contributions, and benefits are defined and described in detail. Essentially all regular employees of participating employers are eligible and must enroll as members of FRS. FRS is a single retirement system administered by the Division of Retirement, Department of Management Services and consists of two cost-sharing, multiple-employer retirement plans and other nonintegrated programs. These include a defined benefit pension plan (Plan), a Deferred Retirement Option Program (DROP), and a defined contribution plan, referred to as the Public Employee Optional Retirement Program (PEORP).

Employees in the Plan vest at six years of service. All vested members are eligible for normal retirement benefits at age 62 or at any age after 30 years of service, which may include up to 4 years of credit for military service. The Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Plan provides retirement, disability, and death benefits, and annual cost-of-living adjustments.

DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months. During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in PEORP in lieu of the Plan. District employees participating in DROP are not eligible to participate in PEORP. Employer contributions are defined by law; however, the ultimate benefit depends in part on the performance of investment funds. PEORP is funded by employer contributions that are based on salary and membership class (Regular Class, Elected County Officers, etc.). Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Employees in PEORP vest after one year of service. There were 383 District participants during the 2010-11 fiscal year. Required contributions made to PEORP totaled \$2,070,288.

**FRS Retirement Contribution Rates**

The Florida Legislature establishes, and may amend, contribution rates for each membership class of FRS. During the 2010-11 fiscal year, contribution rates were as follows:

(Continued)  
**DISTRICT SCHOOL BOARD OF  
 ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
 June 30, 2011

Class	Percent of Gross Salary	
	Employee	Employer (A)
Florida Retirement System, Regular	0.00	10.77
Florida Retirement System, Elected County Officers	0.00	18.64
Deferred Retirement Option Program - Applicable to Members from All of the Above Classes	0.00	12.25
Florida Retirement System, Reemployed Retiree	(B)	(B)

Notes: (A) Employer rates include 1.11 percent for the post-employment health insurance subsidy. Also, employer rates, other than for DROP participants, include .03 percent for administrative costs of the Public Employee Optional Retirement Program.

(B) Contribution rates are dependent upon retirement class in which reemployed.

The District's liability for participation is limited to the payment of the required contribution at the rates and frequencies established by law on future payrolls of the District. The District's contributions (including employee contributions) for the fiscal years ended June 30, 2009, June 30, 2010, and June 30, 2011, totaled \$18,101,400, \$17,707,925, and \$19,386,071, respectively, which were equal to the required contributions for each fiscal year.

The financial statements and other supplementary information of FRS are included in the comprehensive annual financial report of the State of Florida, which may be obtained from the Florida Department of Financial Services. Also, an annual report on FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from the Florida Department of Management Services, Division of Retirement.

Effective July 1, 2011, all members of the FRS, except for DROP participants and reemployed retirees who are not eligible for renewed membership, are required to contribute 3 percent of their compensation to the FRS.

**19. SPECIAL TERMINATION BENEFITS**

Board policy provides for the payment of retirement incentive bonuses to District personnel who retire by the end of the fiscal year in which they first become eligible under any retirement plan sponsored by a unit of Florida municipal, local, or State government and who have a minimum of 15 years of service with the District. The retirement incentive is equal to 25 percent of the qualified employee's gross annual salary. In addition to payments made for regular termination benefits, the District reported expenditures totaling \$474,573 during the 2010-11 fiscal year for retirement incentive pay.

**20. POSTEMPLOYMENT HEALTHCARE BENEFITS**

*Plan Description.* The Postemployment Healthcare Benefits Plan (Plan) is a single-employer defined benefit plan administered by the District. Pursuant to the provisions of Section 112.0801, Florida Statutes, former employees who retire from the District are eligible to participate in the District's self-insured health and hospitalization plan for medical, prescription drug, dental, and vision coverage. The District subsidizes the premium rates paid by retirees by allowing them to participate in the plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the plan on average than those of active employees. Additionally, certain retirees receive insurance coverage at a lower (explicitly subsidized) premium rate than active employees. The benefits

(Continued)  
**DISTRICT SCHOOL BOARD OF  
 ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
 June 30, 2011

provided under this defined benefit plan are provided for a fixed number of years determined at the time of retirement based on the number of years worked for the District. Retirees are required to enroll in the Federal Medicare program for their primary coverage as soon as they are eligible. The Plan does not issue a stand-alone report and is not included in the report of a Public Employee Retirement System or another entity.

**Funding Policy.** Plan contribution requirements are established by the Board. The District has not advance-funded or established a funding methodology for the annual Other Post Employment Benefit (OPEB) costs or a potential net OPEB obligation. For the 2010-11 fiscal year, 988 retirees received postemployment healthcare benefits. The District provided required contributions of \$3,226,000 toward the annual OPEB cost, comprised of benefit payments made on behalf of retirees for claims expenses (net of reinsurance), administrative expenses, and reinsurance premiums, and net of retiree contributions totaling \$3,064,000, which represents 1.6 percent of covered payroll.

**Annual OPEB Cost and Net OPEB Obligation.** The District's annual OPEB cost (expense) is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with parameters of GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*. The following table shows the District's annual OPEB cost for the fiscal year, the amount actually contributed to the plan, and changes in the District's net OPEB asset for Postemployment Healthcare Benefits:

Description	Amount
Normal Cost (service cost for one year)	\$ 1,144,000
Amortization of Unfunded Actuarial Accrued Liability	1,222,000
Interest on Normal Cost and Amortization	106,000
Annual Required Contribution	2,472,000
Interest on Net OPEB Asset	(6,000)
Adjustment to Annual Required Contribution	5,000
Annual OPEB Cost (Expense)	2,471,000
Contribution Toward the OPEB Cost	(3,226,000)
Increase in Net OPEB Asset	(755,000)
Net OPEB Asset, Beginning of Fiscal Year	(141,000)
Net OPEB Asset, End of Fiscal Year	\$ (896,000)

The District's annual OPEB cost, the percentage of annual OPEB cost contributed to the Plan, and the net OPEB obligation (asset) as of June 30, 2011, and the preceding two fiscal years, were as follows:

Fiscal Year	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation (Asset)
2008-09	2,694,000	100.3%	115,000
2009-10	2,427,000	110.5%	(141,000)
2010-11	2,471,000	130.6%	(896,000)

(Continued)  
**DISTRICT SCHOOL BOARD OF  
ESCAMBIA COUNTY, FLORIDA  
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June 30, 2011**

**Funded Status and Funding Progress.** As of July 1, 2010, the most recent actuarial valuation date, the actuarial accrued liability for benefits was \$32,011,000 and the actuarial value of assets was \$0, resulting in an unfunded actuarial accrued liability of \$32,011,000. The covered payroll (annual payroll of active participating employees) was \$196,375,041, and the ratio of the unfunded actuarial accrued liability to the covered payroll was 16.3 percent.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment and termination, mortality, and the healthcare cost trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

**Actuarial Methods and Assumptions.** Projections of benefits for financial reporting purposes are based on the substantive plan provisions, as understood by the employer and participating members, and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and participating members. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. The OPEB actuarial valuation was completed for the period July 1, 2010, through June 30, 2011, which was the plan year for the District's Employee Benefit Program.

The District's OPEB actuarial valuation as of July 1, 2010, used the projected unit credit actuarial cost method to estimate the unfunded actuarial liability, and the projected unit credit method to estimate the District's 2010-11 fiscal year annual required contribution. Because the District does not currently fund a potential OPEB liability, the actuarial assumptions included a 4.5 percent rate of return on invested assets, which is the District's long-term expectation of investment returns under its investment policy. The actuarial assumptions also included a payroll growth rate of 3.5 percent per year, and an annual healthcare cost trend rate of 10.5 percent initially for the 2010-11 fiscal year, reduced by 0.5 percent per year, to an ultimate rate of 5 percent and a current flat inflation rate. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis.

**21. RISK MANAGEMENT PROGRAMS**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District is self-insured for property losses, except that commercial property insurance having a number of different deductibles, sublimits, and policy maximums has been purchased to limit the District's exposure to loss. The District provides a self-insurance program for workers' compensation, automobile liability, and general liability coverage. These activities are accounted for in a Risk Management Fund, a part of the internal service funds reported on the basic financial statements of the District. For automobile and general liability, the District generally relies upon the sovereign immunity limits of Section 768.28, Florida Statutes, which limits the District's liability to \$200,000 for each claimant and \$300,000 in any one occurrence. Workers compensation claims, except for certain claims covered under stop-loss insurance policies purchased in prior fiscal years, are fully covered by the District.

The District also provides commercially purchased life insurance and self-insured dental, prescription drug, and health coverage to its employees, retirees, and their dependents. These activities are accounted for in the Escambia School District Employee Benefit Trust, which is reported in the internal service funds on the

(Continued)  
**DISTRICT SCHOOL BOARD OF  
 ESCAMBIA COUNTY, FLORIDA**  
**NOTES TO FINANCIAL STATEMENTS**  
 June 30, 2011

basic financial statements of the District. The District has entered into agreements with various insurance companies to provide specific excess coverage of health claims that exceed a stated amount per policy period. In addition, third-party administrators have been contracted to assist in the payment and/or processing of dental, prescription drugs, and health claims.

Settled claims resulting from the risks described above have not exceeded commercial insurance coverage in any of the past three fiscal years.

For all programs for which the District is self-insured, an undiscounted liability in the amount of \$28,298,840 (\$23,823,125 for workers' compensation, automobile, and general liability claims, and \$4,475,715 for dental, prescription drug, and health insurance claims) was actuarially determined to cover estimated incurred, but not reported claims and insurance claims payable at June 30, 2011.

The following schedule represents the changes in claims liability for the past two fiscal years for the District's self-insurance program:

	Beginning-of- Fiscal-Year Liability	Current-Year Claims and Changes in Estimates	Claims Payments	Balance at Fiscal Year-End
2009-10	\$ 25,841,071	\$ 39,629,524	\$ (38,677,917)	\$ 26,792,678
2010-11	26,792,678	44,202,288	(42,696,126)	28,298,840

**22. OTHER LOSS CONTINGENCY**

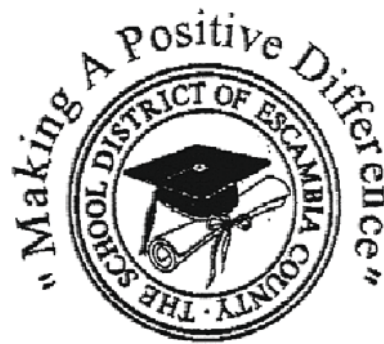
The Escambia County Property Appraiser is involved in ongoing litigation with the Pensacola Beach Leaseholders and Residents Association regarding the appraisals on and taxability of the values of leasehold improvements on Pensacola Beach. During the litigation, some leaseholders have chosen to pay the assessed taxes while others have chosen not to pay the assessed taxes pending the outcome of the litigation. Depending upon the ultimate outcome of this litigation, the District may be entitled to their portion (estimated at \$6,498,016 at June 30, 2011) of the gross taxes uncollected from leaseholders, or the District may be required to return a portion estimated by the Escambia County Tax Collector at approximately \$1.7 million, of the gross taxes collected from the leaseholders. At June 30, 2011, the District has received \$13,057,077 in taxes collected from leaseholders.

**23. LITIGATION**

The District is involved in several pending and threatened legal actions. It is the opinion of District management, after giving consideration to the District's related insurance coverage, as well as statutory limitations on uninsured losses for governmental agencies, that the amount of loss from all such claims and actions would not materially affect the financial condition of the District.



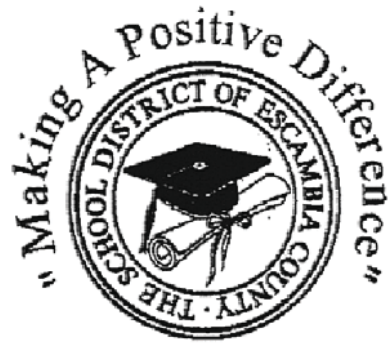
REQUIRED SUPPLEMENTARY  
INFORMATION



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**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
 REQUIRED SUPPLEMENTARY INFORMATION  
 SCHEDULE OF FUNDING PROGRESS -  
 OTHER POSTEMPLOYMENT BENEFITS PLAN**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Projected Unit Credit (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percent of Covered Payroll [(b-a)/c]
10/1/2007	\$ 0	\$ 32,599,000	\$ 32,599,000	0.00%	\$ 205,595,499	15.90%
7/1/2008	0	32,983,000	32,983,000	0.00%	199,803,364	16.50%
7/1/2009	0	32,163,000	32,163,000	0.00%	196,502,045	16.37%
7/1/2010	0	32,011,000	32,011,000	0.00%	196,375,041	16.30%



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**COMBINING AND INDIVIDUAL  
FUND STATEMENTS AND  
SCHEDULES**

## **Nonmajor Governmental Funds**

### **Special Revenue Funds**

**The Special Revenue Funds account for certain revenues derived from the State of Florida, the Federal Government, and other local and private sources that are required to finance designated activities. Activities included within the funds are as follows:**

**Food Service Fund – To account for and report on activities of the food service program in serving breakfast and lunch at the schools.**

### **Debt Service Funds**

**The Debt Service Funds are used to account for the payment of interest and principal of the current portion on long-term debt.**

**Other Debt Service Fund – To account for and report on Certificates of Participation issues, characterized as lease-purchase agreements, and Capital Leases.**

**State Board of Education (SBE) Bond Fund – To account for and report on payment of principal, interest, and related costs on the State school bonds issued by the State Board of Education on behalf of the District. These bonds are payable from the District's portion of the State-assessed motor vehicle license tax.**

**Nonmajor Governmental Funds (Continued)**

**Capital Projects Funds**

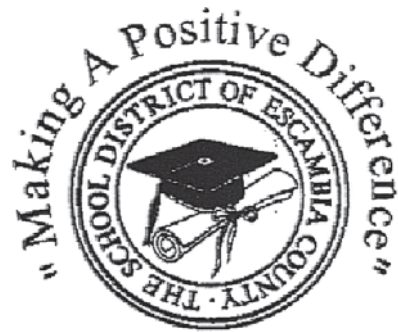
**The Capital Projects Funds are used to account for the financing and acquisition or construction of major capital facilities, such as new school buildings or additions to existing buildings, or for major renovation projects. Specific funding sources included herein are:**

**Capital Outlay and Debt Service Fund – To account for and report on the excess dollars received through the State's Capital Outlay/Debt Service (CO/DS) program, used for construction and maintenance of schools.**

**Public Education Capital Outlay Fund – To account for and report on funds received from the State for the construction and maintenance of schools.**

**State Board of Education (SBE) Bond Fund – To account for and report on proceeds received from the bonds issued by the State Board of Education on behalf of the District.**

**Local Capital Improvement Fund – To account for the financial resources generated by the local capital improvement tax levy to be used for educational capital outlay needs, including new construction, renovation and remodeling projects, and debt service payments on certificates of participation.**



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DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
 COMBINING BALANCE SHEET  
 NONMAJOR GOVERNMENTAL FUNDS  
 June 30, 2011

	Special Revenue Funds			Debt Service Funds			State Board of Education (SBE) Bond Fund
	Total Nonmajor Governmental Funds	Total Nonmajor Special Revenue Funds	Total Nonmajor Food Service Fund	Total Nonmajor Debt Service Funds	Total Nonmajor Debt Service Fund	Total Nonmajor Other Debt Service Fund	
<b>ASSETS</b>							
Cash and Cash Equivalents	\$ 28,758,217	\$ 7,365,233	\$ 7,365,233	\$ 5,760,212	\$ 5,760,212	\$	\$ 198,092
Investments	198,092			198,092			
Accounts Receivable	1,013	1,013	1,013				
Interest Receivable	2,310	500	500			435	
Due from Other Funds	896	896	896				
Due from Other Agencies	1,223,669	213,835	213,835				
Inventories	1,334,910	1,334,910	1,334,910				
<b>TOTAL ASSETS</b>	<b>\$ 31,519,107</b>	<b>\$ 8,916,387</b>	<b>\$ 8,916,387</b>	<b>\$ 5,958,739</b>	<b>\$ 5,760,647</b>	<b>\$</b>	<b>\$ 198,092</b>
<b>LIABILITIES AND FUND BALANCES</b>							
Liabilities:							
Accounts Payable	\$ 140,335	\$ 52,701	\$ 52,701	\$	\$	\$	\$
Construction Contracts Payable - Retainage	5,120						
Due to Other Funds	25,163						
Due to Other Agencies	42,748	42,748	42,748				
Deposits Payable	3,640	3,640	3,640				
Matured Interest Payable	991,462			991,462	991,462		
<b>Total Liabilities</b>	<b>1,208,468</b>	<b>99,089</b>	<b>99,089</b>	<b>991,462</b>	<b>991,462</b>	<b></b>	<b></b>
Fund Balances:							
Nonspendable:							
Inventories	1,334,910	1,334,910	1,334,910				
Restricted for:							
Debt Service	4,967,277			4,967,277	4,769,185		198,092
Local Sales Tax and Other Tax Levy	14,421,646						
Capital Projects	2,104,418						
Food Service	7,482,388	7,482,388	7,482,388				
<b>Total Fund Balances</b>	<b>30,310,639</b>	<b>8,817,298</b>	<b>8,817,298</b>	<b>4,967,277</b>	<b>4,769,185</b>	<b></b>	<b>198,092</b>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<b>\$ 31,519,107</b>	<b>\$ 8,916,387</b>	<b>\$ 8,916,387</b>	<b>\$ 5,958,739</b>	<b>\$ 5,760,647</b>	<b>\$</b>	<b>\$ 198,092</b>

(Continued)

DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
 COMBINING BALANCE SHEET  
 NONMAJOR GOVERNMENTAL FUNDS (Continued)  
 June 30, 2011

	Capital Projects Funds					State Board of Education (SBE) Bond Fund
	Total Nonmajor Capital Projects Funds	Capital Outlay & Debt Service Fund	Local Capital Improvement Fund	Public Education Capital Outlay Fund		
<b>ASSETS</b>						
Cash and Cash Equivalents	\$ 15,632,772	\$ 888,565	\$ 14,501,660	\$	\$	242,547
Investments						
Accounts Receivable	1,375	76	1,265	7		27
Interest Receivable						
Due from Other Funds						
Due from Other Agencies	1,009,834		139	1,009,695		
Inventories						
<b>TOTAL ASSETS</b>	<b>\$ 16,643,981</b>	<b>\$ 888,641</b>	<b>\$ 14,503,064</b>	<b>\$ 1,009,702</b>	<b>\$</b>	<b>242,574</b>
<b>LIABILITIES AND FUND BALANCES</b>						
Liabilities:						
Accounts Payable	\$ 87,634		\$ 81,418	\$ 6,216	\$	
Construction Contracts Payable - Retainage	5,120	5,120				
Due to Other Funds	25,163			25,163		
Due to Other Agencies						
Deposits Payable						
Matured Interest Payable						
<b>Total Liabilities</b>	<b>117,917</b>	<b>5,120</b>	<b>81,418</b>	<b>31,379</b>		
Fund Balances:						
Nonspendable:						
Inventories						
Restricted for:						
Debt Service						
Local Sales Tax and Other Tax Levy	14,421,646		14,421,646			242,574
Capital Projects	2,104,418	883,521		978,323		
Food Service						
<b>Total Fund Balances</b>	<b>16,526,064</b>	<b>883,521</b>	<b>14,421,646</b>	<b>978,323</b>		<b>242,574</b>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<b>\$ 16,643,981</b>	<b>\$ 888,641</b>	<b>\$ 14,503,064</b>	<b>\$ 1,009,702</b>	<b>\$</b>	<b>242,574</b>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**For the Fiscal Year Ended June 30, 2011**

	Special Revenue Funds		Debt Service Funds		State Board of Education (SBE) Bond Fund
	Total Nonmajor Special Revenue Funds	Food Service Fund	Total Nonmajor Debt Service Funds	Other Debt Service Fund	
<b>REVENUES</b>					
Federal Through State and Local:					
Food Service	\$ 14,045,674	\$ 14,045,674	\$	\$	\$
Total Federal Through State and Local	14,045,674	14,045,674			
State:					
Food Service	347,024				
CO and DS Withheld for SBE/COBI Bond	1,408,787	347,024	1,408,787		1,408,787
CO and DS Distribution	179,241				
Public Education Capital Outlay	2,262,924		204		204
Other State Sources	18,444				
Total State	4,216,420	347,024	1,408,991		1,408,991
Local:					
Charges for Food Service	5,195,911	5,195,911			
Interest Income	42,036	8,145	5,682	5,682	
Property Taxes	18,435,553				
Other Local Sources	6,383	6,383			
Total Local	23,679,883	5,210,439	5,682	5,682	
<b>Total Revenues</b>	<b>41,941,977</b>	<b>19,603,137</b>	<b>1,414,673</b>	<b>5,682</b>	<b>1,408,991</b>

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	Total Nonmajor Governmental Funds		Special Revenue Funds		Debt Service Funds		State Board of Education (SBE) Bond Fund
	Total Nonmajor Governmental Funds	Total Special Revenue Funds	Total Nonmajor Special Revenue Funds	Total Debt Service Funds	Total Nonmajor Debt Service Funds		
<b>EXPENDITURES</b>							
Current Education:							
Facility Services	\$ 4,488,066	\$	\$	\$	\$	\$	\$
Food Services	17,601,684	17,601,684	17,601,684				
Fixed Capital Outlay:							
Facilities Acquisition and Construction	5,280,859		296,422				
Other Capital Outlay	296,422						
Debt Service:							
Principal	3,919,850						1,030,000
Interest and Fiscal Charges	2,493,986						401,016
<b>Total Expenditures</b>	<b>34,080,867</b>	<b>17,898,106</b>	<b>17,898,106</b>	<b>17,898,106</b>	<b>4,980,009</b>	<b>4,980,009</b>	<b>1,431,016</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>7,861,110</b>	<b>1,705,031</b>	<b>1,705,031</b>	<b>1,705,031</b>	<b>(4,974,327)</b>	<b>(4,974,327)</b>	<b>(22,025)</b>
<b>OTHER FINANCING SOURCES (USES)</b>							
Long-Term Debt Issues:							
Bonds Issued	225,000						
Premium on Sale of Bonds	19,346						
Transfers In	5,000,000						
Transfers Out	(11,037,440)						
<b>Total Other Financing Sources (Uses)</b>	<b>(5,793,094)</b>						
<b>Net Change in Fund Balances</b>	<b>2,068,016</b>	<b>1,705,031</b>	<b>1,705,031</b>	<b>1,705,031</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>(22,025)</b>
Fund Balances, July 1, 2010	28,242,623	7,112,267	7,112,267	7,112,267	4,963,629	4,743,512	220,117
<b>Fund Balances, June 30, 2011</b>	<b>\$ 30,310,639</b>	<b>\$ 8,817,298</b>	<b>\$ 8,817,298</b>	<b>\$ 8,817,298</b>	<b>\$ 4,967,277</b>	<b>\$ 4,769,185</b>	<b>\$ 198,092</b>

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	Capital Projects Funds				
	Total Nonmajor Capital Projects Funds	Capital Outlay & Debt Service Fund	Local Capital Improvement Fund	Public Education Capital Outlay Fund	State Board of Education (SBE) Bond Fund
<b>REVENUES</b>					
Federal Through State and Local:					
Food Service	\$	\$	\$	\$	\$
Total Federal Through State and Local					
State:					
Food Service					
CO and DS Withheld for SBE/COBI Bond	179,241	179,241			
CO and DS Distribution	2,262,924			2,262,924	
Public Education Capital Outlay	18,240	18,240			
Other State Sources					
Total State	2,460,405	197,481		2,262,924	
Local:					
Charges for Food Service					
Interest Income	28,209	1,366	26,560	72	211
Property Taxes	18,435,553		18,435,553		
Other Local Sources					
Total Local	18,463,762	1,366	18,462,113	72	211
<b>Total Revenues</b>	20,924,167	198,847	18,462,113	2,262,996	211

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Capital Projects Funds</b>				
	<b>Total Nonmajor Capital Projects Funds</b>	<b>Capital Outlay &amp; Debt Service Fund</b>	<b>Local Capital Improvement Fund</b>	<b>Public Education Capital Outlay Fund</b>	<b>State Board of Education (SBE) Bond Fund</b>
<b>EXPENDITURES</b>					
Current Education:					
Facility Services	\$ 4,488,066	\$ 97,320	\$ 2,459,345	\$ 1,931,401	\$
Food Services					
Fixed Capital Outlay:					
Facilities Acquisition and Construction	5,280,859		5,098,530	182,329	
Other Capital Outlay					
Debt Service:					
Principal	2,811	828			1,983
Interest and Fiscal Charges					
<b>Total Expenditures</b>	<u>9,771,736</u>	<u>98,148</u>	<u>7,557,875</u>	<u>2,113,730</u>	<u>1,983</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>11,152,431</u>	<u>100,699</u>	<u>10,904,238</u>	<u>149,266</u>	<u>(1,772)</u>
<b>OTHER FINANCIAL SOURCES (USES)</b>					
Long-Term Debt Issues:					
Bonds Issued	225,000				225,000
Premium on Sale of Bonds	19,346				19,346
Transfers In					
Transfers Out	(11,037,440)		(11,035,324)	(2,116)	
<b>Total Other Financial Sources (Uses)</b>	<u>(10,793,094)</u>		<u>(11,035,324)</u>	<u>(2,116)</u>	<u>244,346</u>
<b>Net Change in Fund Balances</b>	<u>359,337</u>	<u>100,699</u>	<u>(131,086)</u>	<u>147,150</u>	<u>242,574</u>
Fund Balances, July 1, 2010	16,166,727	782,822	14,552,732	831,173	
<b>Fund Balances, June 30, 2011</b>	<u>\$ 16,526,064</u>	<u>\$ 883,521</u>	<u>\$ 14,421,646</u>	<u>\$ 978,323</u>	<u>\$ 242,574</u>

## General Fund

**The General Fund is the primary operating fund of the Board. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. The General Fund is reported as a major governmental fund.**

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**GENERAL FUND**  
**For the Fiscal Year Ended June 30, 2011**

	<b>General Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>REVENUES</b>				
Federal Direct:				
Federal Impact, Current Operations	\$ 500,000	\$ 920,990	\$ 920,990	\$
Reserve Officers Training Corps (ROTC)	340,000	433,570	433,570	
Other Federal Direct Sources	350,000	899,765	899,765	
<b>Total Federal Direct</b>	<b>1,190,000</b>	<b>2,254,325</b>	<b>2,254,325</b>	
Federal Through State and Local:				
Medicaid	1,050,000	1,967,983	1,967,983	
Other Federal Through State and Local Sources	450,308	565,083	565,083	
<b>Total Federal through State and Local</b>	<b>1,500,308</b>	<b>2,533,066</b>	<b>2,533,066</b>	
State:				
Florida Education Finance Program (FEFP)	114,474,912	110,995,559	110,995,559	
Workforce Development	4,532,780	4,532,780	4,532,780	
Workforce Education Performance Incentive	72,063	72,063	72,063	
Adults With Disabilities	219,164	219,164	219,164	
CO and DS Withheld for Administrative Expense	24,183	24,183	24,183	
Discretionary Lottery Funds	106,059	143,196	143,196	
Categorical Programs - Class Size Reduction	42,480,863	42,556,763	42,556,763	
Other State Sources	4,426,774	3,555,770	3,555,770	
<b>Total State</b>	<b>166,336,798</b>	<b>162,099,478</b>	<b>162,099,478</b>	
Local:				
Property Taxes	96,541,688	99,288,288	99,288,288	
Interest Income	175,000	102,642	102,642	
Other Local Sources	5,334,298	5,423,005	5,423,005	
<b>Total Local</b>	<b>102,050,986</b>	<b>104,813,935</b>	<b>104,813,935</b>	
<b>Total Revenues</b>	<b>271,078,092</b>	<b>271,700,804</b>	<b>271,700,804</b>	
<b>EXPENDITURES</b>				
Current Education:				
Instruction				
Salaries	120,945,843	114,045,573	104,685,128	9,360,445
Employee Benefits	36,123,638	35,824,198	32,636,296	3,187,902
Purchased Services	14,553,155	14,517,240	13,848,714	668,526
Energy Services	14,160	14,160	8,453	5,707
Materials and Supplies	10,785,280	10,678,323	5,250,326	5,427,997
Capital Outlay	199,952	336,713	218,927	117,786
Other Expenses	3,736,647	3,513,885	3,334,603	179,282
<b>Total Instruction</b>	<b>186,358,675</b>	<b>178,930,092</b>	<b>159,982,447</b>	<b>18,947,645</b>

(Continued)



**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**GENERAL FUND (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	<i>General Fund</i>			<i>Variance with Final Budget - Positive (Negative)</i>
	<i>Budgeted Amounts</i>		<i>Actual Amounts</i>	
	<i>Original</i>	<i>Final</i>		
<b>EXPENDITURES</b>				
Current Education: (Continued)				
Pupil Personnel Services				
Salaries	\$ 9,563,085	\$ 9,632,298	\$ 9,182,022	\$ 450,276
Employee Benefits	2,939,578	2,957,060	2,800,989	156,071
Purchased Services	689,176	689,033	623,823	65,210
Energy Services	3,800	3,800	5,116	(1,316)
Materials and Supplies	138,842	196,859	36,943	159,916
Capital Outlay	363	5,671	5,079	592
Other Expenses	3,256	10,983	11,020	(37)
<b>Total Pupil Personnel Services</b>	<b>13,338,100</b>	<b>13,495,704</b>	<b>12,664,992</b>	<b>830,712</b>
Instructional Media Services				
Salaries	3,095,050	3,170,440	3,096,831	73,609
Employee Benefits	1,047,060	1,050,948	988,740	62,208
Purchased Services	68,256	69,332	52,072	17,260
Materials and Supplies	61,552	52,273	38,885	13,388
Capital Outlay	297,350	306,501	178,063	128,438
Other Expenses	40,949	41,038	39,842	1,196
<b>Total Instructional Media Services</b>	<b>4,610,217</b>	<b>4,690,532</b>	<b>4,394,433</b>	<b>296,099</b>
Instruction and Curriculum Development Services				
Salaries	4,113,462	4,156,403	3,948,720	207,683
Employee Benefits	1,190,058	1,195,705	1,119,099	76,606
Purchased Services	41,500	42,540	41,859	681
Materials and Supplies	82,175	75,309	40,071	35,238
Capital Outlay		3,548	3,548	
Other Expenses	4,000	3,680	1,881	1,799
<b>Total Instruction and Curriculum Development Services</b>	<b>5,431,195</b>	<b>5,477,185</b>	<b>5,155,178</b>	<b>322,007</b>
Instructional Staff Training Services				
Salaries	1,469,484	1,472,273	1,367,428	104,845
Employee Benefits	500,772	512,341	373,562	138,779
Purchased Services	219,456	276,116	217,119	58,997
Materials and Supplies	58,562	49,997	22,214	27,783
Capital Outlay	5,800	19,453	18,273	1,180
Other Expenses	84,222	105,123	50,814	54,309
<b>Total Instructional Staff Training Services</b>	<b>2,338,296</b>	<b>2,435,303</b>	<b>2,049,410</b>	<b>385,893</b>
Instruction Related Technology				
Salaries	509,235	534,233	519,476	14,757
Employee Benefits	142,385	137,168	130,205	6,963
Purchased Services	62,800	62,800	37,226	25,574
Materials and Supplies	15,321	8,923		8,923
Capital Outlay	132,695	131,500	63,890	67,610
Other Expenses	880	2,273	2,535	(262)
<b>Total Instruction Related Technology</b>	<b>863,316</b>	<b>876,897</b>	<b>753,332</b>	<b>123,565</b>

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**GENERAL FUND (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	<b>General Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>EXPENDITURES</b>				
Current Education: (Continued)				
Board of Education				
Salaries	\$ 605,914	\$ 606,167	\$ 621,111	\$ (14,944)
Employee Benefits	887,119	888,719	556,070	332,649
Purchased Services	385,067	383,099	189,004	194,095
Energy Services	950	900	1,025	(125)
Materials and Supplies	13,895	14,648	4,052	10,596
Other Expenses	52,387	52,652	42,556	10,096
Total Board of Education	<u>1,945,332</u>	<u>1,946,185</u>	<u>1,413,818</u>	<u>532,367</u>
General Administration				
Salaries	469,470	430,420	427,754	2,666
Employee Benefits	117,185	111,935	110,627	1,308
Purchased Services	65,711	66,510	53,104	13,406
Materials and Supplies	20,088	19,288	8,830	10,458
Other Expenses	71,536	72,178	66,242	5,936
Total General Administration	<u>743,990</u>	<u>700,331</u>	<u>666,557</u>	<u>33,774</u>
School Administration				
Salaries	10,278,708	10,257,859	10,273,842	(15,983)
Employee Benefits	3,147,423	3,140,960	3,032,369	108,591
Purchased Services	5,434	6,209	5,095	1,114
Materials and Supplies	84,298	69,589	42,836	26,753
Capital Outlay	9,710	30,673	29,368	1,305
Other Expenses	1,619	32,331	31,696	635
Total School Administration	<u>13,527,192</u>	<u>13,537,621</u>	<u>13,415,206</u>	<u>122,415</u>
Facility Services				
Salaries	177,869	167,147	165,969	1,178
Employee Benefits	46,101	45,501	44,062	1,439
Purchased Services	557,465	513,214	135,921	377,293
Energy Services	19,914	19,914	18,071	1,843
Materials and Supplies	40,713	33,535	24,587	8,948
Capital Outlay	25,244	52,025	39,677	12,348
Other Expenses	775	430	435	(5)
Total Facility Services	<u>868,081</u>	<u>831,766</u>	<u>428,722</u>	<u>403,044</u>
Fiscal Services				
Salaries	1,656,037	1,665,590	1,594,697	70,893
Employee Benefits	463,837	463,745	441,675	22,070
Purchased Services	277,037	285,907	122,200	163,707
Materials and Supplies	35,477	24,317	15,419	8,898
Capital Outlay	642	10,249	9,512	737
Other Expenses	42,139	42,809	16,688	26,121
Total Fiscal Services	<u>2,475,169</u>	<u>2,492,617</u>	<u>2,200,191</u>	<u>292,426</u>

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**GENERAL FUND (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	<i>General Fund</i>			<i>Variance with Final Budget - Positive (Negative)</i>
	<i>Budgeted Amounts</i>		<i>Actual Amounts</i>	
	<i>Original</i>	<i>Final</i>		
<b>EXPENDITURES</b>				
Current Education: (Continued)				
Food Services				
Salaries	\$ 161,199	\$ 171,865	\$ 170,906	\$ 959
Employee Benefits	4,699	7,845	5,838	2,007
Other Expenses		1,200	1,199	1
Total Food Services	165,898	180,910	177,943	2,967
Central Services				
Salaries	2,100,690	2,219,714	2,188,972	30,742
Employee Benefits	937,397	947,662	689,246	258,416
Purchased Services	700,737	1,557,548	544,735	1,012,813
Energy Services	44,697	41,565	38,335	3,230
Materials and Supplies	178,169	229,350	139,204	90,146
Capital Outlay	1,000	37,720	12,214	25,506
Other Expenses	356,661	340,982	90,678	250,304
Total Central Services	4,319,351	5,374,541	3,703,384	1,671,157
Pupil Transportation Services				
Salaries	8,259,493	8,152,940	8,201,990	(49,050)
Employee Benefits	4,034,043	4,177,189	4,189,051	(11,862)
Purchased Services	404,821	342,456	225,363	117,093
Energy Services	2,233,126	2,234,185	2,371,964	(137,779)
Materials and Supplies	777,449	837,432	785,784	51,648
Capital Outlay	20,655	6,042	5,386	656
Other Expenses	208,014	447,828	389,737	58,091
Total Pupil Transportation Services	15,937,601	16,198,072	16,169,275	28,797
Operation of Plant				
Salaries	4,975,460	5,200,151	5,089,397	110,754
Employee Benefits	2,801,419	2,767,894	2,717,830	50,064
Purchased Services	7,911,258	7,803,612	6,468,499	1,335,113
Energy Services	13,544,355	13,547,777	13,020,305	527,472
Materials and Supplies	536,023	559,784	580,821	(21,037)
Capital Outlay	56,882	58,503	52,988	5,515
Other Expenses	351,582	283,609	304,939	(21,330)
Total Operation of Plant	30,176,979	30,221,330	28,234,779	1,986,551
Maintenance of Plant				
Salaries	4,689,585	4,780,003	4,745,733	34,270
Employee Benefits	2,036,863	2,014,798	1,991,119	23,679
Purchased Services	7,200,559	6,942,277	2,332,164	4,610,113
Energy Services	216,274	180,344	235,272	(54,928)
Materials and Supplies	1,468,659	1,531,162	1,414,556	116,606
Capital Outlay	45,700	51,917	46,170	5,747
Other Expenses	43,586	27,681	45,057	(17,376)
Total Maintenance of Plant	15,701,226	15,528,182	10,810,071	4,718,111

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**GENERAL FUND (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	<i>General Fund</i>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>EXPENDITURES</b>				
Current Education: (Continued)				
Administrative Technology Services				
Salaries	\$ 2,291,087	\$ 2,335,855	\$ 2,308,289	\$ 27,566
Employee Benefits	648,863	647,615	646,324	1,291
Purchased Services	20,285	142,219	26,973	115,246
Energy Services	4,500	4,500	3,762	738
Materials and Supplies	99,977	97,914	55,243	42,671
Capital Outlay	12,750	49,867	44,286	5,581
Other Expenses		145	145	
Total Administrative Technology Services	<u>3,077,462</u>	<u>3,278,115</u>	<u>3,085,022</u>	<u>193,093</u>
Community Services				
Salaries	74,500	118,390	152,863	(34,473)
Employee Benefits	18,772	55,864	67,620	(11,756)
Purchased Services	7,100	14,421	6,443	7,978
Materials and Supplies	92,184	99,850	44,901	54,949
Capital Outlay	1,848	16,169	16,157	12
Other Expenses	463,129	415,543	191,503	224,040
Total Community Services	<u>657,533</u>	<u>720,237</u>	<u>479,487</u>	<u>240,750</u>
Fixed Capital Outlay:				
Facilities Acquisition and Construction	97,069	291,218	202,025	89,193
Other Capital Outlay	695,608	2,014,611	1,647,564	367,047
Total Fixed Capital Outlay	<u>792,677</u>	<u>2,305,829</u>	<u>1,849,589</u>	<u>456,240</u>
Debt Service:				
Principal	305,758	305,837	301,337	4,500
Interest and Fiscal Charges	14,091	14,012	14,012	
Total Debt Service	<u>319,849</u>	<u>319,849</u>	<u>315,349</u>	<u>4,500</u>
<b>Total Expenditures</b>	<u>303,648,139</u>	<u>299,541,298</u>	<u>267,949,185</u>	<u>31,592,113</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<u>(32,570,047)</u>	<u>(27,840,494)</u>	<u>3,751,619</u>	<u>31,592,113</u>
<b>Other Financing Sources (Uses)</b>				
Transfers In	6,588,325	6,369,796	6,369,796	
Transfers Out		(422,497)	(422,497)	
Insurance Loss Recoveries		7,115,636	7,111,191	(4,445)
<b>Total Other Financing Sources (Uses)</b>	<u>6,588,325</u>	<u>13,062,935</u>	<u>13,058,490</u>	<u>(4,445)</u>
<b>Net Change in Fund Balances</b>	<u>(25,981,722)</u>	<u>(14,777,559)</u>	<u>16,810,109</u>	<u>31,587,668</u>
Fund Balances, July 1, 2010	50,084,645	50,084,645	50,084,645	
<b>Fund Balances, June 30, 2011</b>	<u>\$ 24,102,923</u>	<u>\$ 35,307,086</u>	<u>\$ 66,894,754</u>	<u>\$ 31,587,668</u>

## **Special Revenue Funds**

The special revenue funds account for certain revenues derived from the State of Florida, the Federal Government and other local and private sources that are required to finance designated activities. Activities included within the funds are as follows:

### **Major Special Revenue Funds**

**Other Federal Programs Fund** – To account for and report on activities of various programs of different funding sources according to the specifications and requirements of each funding source.

**Federal Economic Stimulus Programs Fund** – To account for programs funded by the American Recovery and Reinvestment Act (ARRA) and other Federal stimulus programs, requiring separate accountability because of legal or regulatory restrictions.

### **Nonmajor Special Revenue Funds**

**Food Service Fund** – To account for and report on activities of the food service program in serving breakfast and lunch at the schools.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**SPECIAL REVENUE FUND - FOOD SERVICE**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Food Service Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>REVENUES</b>				
Federal Through State and Local:				
Food Service	\$ 13,655,000	\$ 14,025,000	\$ 14,045,674	\$ 20,674
Total Federal Through State and Local	13,655,000	14,025,000	14,045,674	20,674
State:				
Food Service	333,000	342,000	347,024	5,024
Total State	333,000	342,000	347,024	5,024
Local:				
Charges for Food Service	5,285,000	5,176,000	5,195,911	19,911
Interest Income	9,000	7,000	8,145	1,145
Other Local Sources	2,000	4,000	6,383	2,383
Total Local	5,296,000	5,187,000	5,210,439	23,439
<b>Total Revenues</b>	<b>19,284,000</b>	<b>19,554,000</b>	<b>19,603,137</b>	<b>49,137</b>
<b>EXPENDITURES</b>				
Current Education:				
Food Services:				
Salaries	4,539,000	4,437,000	4,215,534	221,466
Employees Benefits	2,390,000	2,467,000	2,370,610	96,390
Purchased Services	1,526,055	1,549,055	1,113,714	435,341
Energy Services	313,150	313,150	296,460	16,690
Materials and Supplies	8,135,956	8,390,956	8,118,706	272,250
Capital Outlay	1,509,990	2,625,990	123,764	2,502,226
Other Expenses	1,491,500	1,486,500	1,362,896	123,604
Total Food Services	19,905,651	21,269,651	17,601,684	3,667,967
Fixed Capital Outlay:				
Other Capital Outlay	583,140	379,140	296,422	82,718
Total Fixed Capital Outlay	583,140	379,140	296,422	82,718
<b>Total Expenditures</b>	<b>20,488,791</b>	<b>21,648,791</b>	<b>17,898,106</b>	<b>3,750,685</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	<b>(1,204,791)</b>	<b>(2,094,791)</b>	<b>1,705,031</b>	<b>3,799,822</b>
<b>Net Change in Fund Balances</b>	<b>(1,204,791)</b>	<b>(2,094,791)</b>	<b>1,705,031</b>	<b>3,799,822</b>
Fund Balances, July 1, 2010	7,112,266	7,112,267	7,112,267	
<b>Fund Balances, June 30, 2011</b>	<b>\$ 5,907,475</b>	<b>\$ 5,017,476</b>	<b>\$ 8,817,298</b>	<b>\$ 3,799,822</b>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**SPECIAL REVENUE FUND - OTHER FEDERAL PROGRAMS**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Other Federal Programs Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>REVENUES</b>				
Federal Direct:				
Other Federal Direct Sources	\$ 1,007,880	\$ 1,499,522	\$ 949,115	\$ (550,407)
Total Federal Direct	<u>1,007,880</u>	<u>1,499,522</u>	<u>949,115</u>	<u>(550,407)</u>
Federal Through State and Local:				
Vocational Education	711,432	768,180	748,500	(19,680)
Workforce Investment Act	313,897	232,092	232,092	
Individuals with Disabilities Education Act	12,632,815	12,632,895	11,476,963	(1,155,932)
Title I	14,523,346	16,253,568	14,289,624	(1,963,944)
Adult General Education	213,286	211,795	209,402	(2,393)
Other Federal Through State and Local Sources	4,526,646	4,624,227	3,463,628	(1,160,599)
Total Federal Through State and Local	<u>32,921,422</u>	<u>34,722,757</u>	<u>30,420,209</u>	<u>(4,302,548)</u>
<b>Total Revenues</b>	<u>33,929,302</u>	<u>36,222,279</u>	<u>31,369,324</u>	<u>(4,852,955)</u>
<b>EXPENDITURES</b>				
Current Education:				
Instruction:				
Salaries	5,881,948	6,671,811	6,329,892	341,919
Employees Benefits	2,193,596	2,657,675	2,450,074	207,601
Purchased Services	1,382,379	4,062,603	3,270,082	792,521
Energy Services	1,500			
Materials and Supplies	3,598,183	1,697,482	1,376,397	321,085
Capital Outlay	543,363	831,369	741,201	90,168
Other Expenses	731,514	931,557	596,357	335,200
Total Instruction	<u>14,332,483</u>	<u>16,852,497</u>	<u>14,764,003</u>	<u>2,088,494</u>
Pupil Personnel Services:				
Salaries	1,491,779	1,634,383	1,510,425	123,958
Employees Benefits	509,552	545,739	469,229	76,510
Purchased Services	1,416,387	1,426,251	1,287,287	138,964
Materials and Supplies	46,483	151,428	108,747	42,681
Capital Outlay	3,876	2,814	2,444	370
Other Expenses	156,726	177,519	171,868	5,651
Total Pupil Personnel Services	<u>3,624,803</u>	<u>3,938,134</u>	<u>3,550,000</u>	<u>388,134</u>
Instructional Media Services:				
Salaries	112,728	112,728	95,965	16,763
Employees Benefits	41,944	41,945	31,223	10,722
Purchased Services	1,012	1,365	1,324	41
Materials and Supplies	52,000	6,675	6,675	
Capital Outlay	38,148	50,493	50,364	129
Other Expenses	100	306	264	42
Total Instructional Media Services	<u>245,932</u>	<u>213,512</u>	<u>185,815</u>	<u>27,697</u>

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**SPECIAL REVENUE FUND - OTHER FEDERAL PROGRAMS (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Other Federal Programs Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>EXPENDITURES</b>				
Current Education: (continued)				
Instruction and Curriculum Development Services:				
Salaries	\$ 3,593,257	\$ 4,036,446	\$ 3,740,011	\$ 296,435
Employees Benefits	1,214,134	1,312,506	1,127,918	184,588
Purchased Services	236,934	222,564	185,491	37,073
Materials and Supplies	89,647	168,011	165,428	2,583
Capital Outlay	62,957	52,670	49,956	2,714
Other Expenses		5,534	715	4,819
<b>Total Instruction and Curriculum Development Services</b>	<b>5,196,929</b>	<b>5,797,731</b>	<b>5,269,519</b>	<b>528,212</b>
Instructional Staff Training Services:				
Salaries	1,863,172	2,395,182	1,830,761	564,421
Employees Benefits	493,220	540,884	461,421	79,463
Purchased Services	1,481,454	1,536,885	1,253,553	283,332
Materials and Supplies	426,994	552,888	304,564	248,324
Capital Outlay	58,696	50,121	49,464	657
Other Expenses	409,099	327,264	244,889	82,375
<b>Total Instructional Staff Training Services</b>	<b>4,732,635</b>	<b>5,403,224</b>	<b>4,144,652</b>	<b>1,258,572</b>
Instruction Related Technology:				
Salaries	1,838,504	607,406	579,670	27,736
Employees Benefits	635,402	220,325	190,504	29,821
Purchased Services	1,540	1,360	282	1,078
Materials and Supplies	632	1,702	1,702	
Other Expenses	100,835	105,360	99,211	6,149
<b>Total Instruction Related Technology</b>	<b>2,576,913</b>	<b>936,153</b>	<b>871,369</b>	<b>64,784</b>
Board of Education:				
Purchased Services	14,000			
<b>Total Board of Education</b>	<b>14,000</b>			
General Administration:				
Other Expenses	666,270	1,008,055	868,752	139,303
<b>Total General Administration</b>	<b>666,270</b>	<b>1,008,055</b>	<b>868,752</b>	<b>139,303</b>
School Administration:				
Salaries	77,842	91,697	66,876	24,821
Employees Benefits	17,323	27,633	21,080	6,553
Purchased Services		10,094	10,094	
Capital Outlay		20,208	20,208	
Other Expenses	60	30	30	
<b>Total School Administration</b>	<b>95,225</b>	<b>149,662</b>	<b>118,288</b>	<b>31,374</b>
Facility Services:				
Purchased Services	7,930	19,930	15,500	4,430
Capital Outlay	99,120	99,120	42,067	57,053
<b>Total Facility Services</b>	<b>107,050</b>	<b>119,050</b>	<b>57,567</b>	<b>61,483</b>
Fiscal Services:				
Purchased Services	10,000	10,000	10,000	
<b>Total Fiscal Services</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	
Central Services:				
Salaries	42,011	38,680	35,426	3,254
Employees Benefits	13,570	14,367	11,746	2,621
Purchased Services	270,681	43,888	28,219	15,669
Materials and Supplies	9,500	9,500	440	9,060
Other Expenses	2,265	2,179	1,104	1,075
<b>Total Central Services</b>	<b>338,027</b>	<b>108,614</b>	<b>76,935</b>	<b>31,679</b>

(Continued)



**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**SPECIAL REVENUE FUND - OTHER FEDERAL PROGRAMS (Continued)**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Other Federal Programs Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>EXPENDITURES</b>				
Current Education: (continued)				
Pupil Transportation Services:				
Purchased Services	\$ 20,015	\$ 27,953	\$ 27,452	\$ 501
Other Expenses	91,896	402,252	359,703	42,549
Total Pupil Transportation Services	111,911	430,205	387,155	43,050
Operation of Plant:				
Purchased Services	48,636	29,899	22,931	6,968
Total Operation of Plant	48,636	29,899	22,931	6,968
Maintenance of Plant:				
Purchased Services	2,000	3,728	3,728	
Total Maintenance of Plant	2,000	3,728	3,728	
Administrative Technology Services:				
Salaries	70,000	70,000	64,306	5,694
Employees Benefits	21,700	22,960	18,710	4,250
Purchased Services	2,000	2,000		2,000
Total Administrative Technology Services	93,700	94,960	83,016	11,944
Community Services:				
Employees Benefits	8,400	1,871	1,871	
Purchased Services	5,796	2,780	2,780	
Materials and Supplies	17,902	2,595	2,595	
Other Expenses	689,542	645,558	594,790	50,768
Total Community Services	721,640	652,804	602,036	50,768
Fixed Capital Outlay:				
Facilities Acquisition and Construction	53,344	26,444	9,883	16,561
Other Capital Outlay	964,780	454,583	346,675	107,908
Total Fixed Capital Outlay	1,018,124	481,027	356,558	124,469
<b>Total Expenditures</b>	<b>33,936,278</b>	<b>36,229,255</b>	<b>31,372,324</b>	<b>4,856,931</b>
<b>Deficiency of Revenues Over Expenditures</b>	<b>(6,976)</b>	<b>(6,976)</b>	<b>(3,000)</b>	<b>3,976</b>
<b>Net Change in Fund Balances</b>	<b>(6,976)</b>	<b>(6,976)</b>	<b>(3,000)</b>	<b>3,976</b>
Fund Balances, July 1, 2010	6,976	6,976	6,976	
<b>Fund Balances, June 30, 2011</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 3,976</b>	<b>\$ 3,976</b>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE - BUDGET TO ACTUAL  
SPECIAL REVENUE FUND - FEDERAL ECONOMIC STIMULUS PROGRAMS  
For the Fiscal Year Ended June 30, 2011**

<b>Federal Economic Stimulus Programs Fund</b>				
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>		
<b>REVENUES</b>				
Federal Through State and Local:				
State Fiscal Stabilization Funds - K-12	\$ 12,493,388	\$ 12,485,071	\$ 12,485,071	\$
State Fiscal Stabilization Funds - Workforce	315,774	315,774	315,774	
Race-to-the-Top		1,346,455	1,150,897	(195,558)
Education Jobs Fund		7,958,015	7,958,015	
Individuals with Disabilities Education Act	4,566,681	4,566,681	4,111,053	(455,628)
Title I	5,256,188	5,898,598	5,772,245	(126,353)
Other Federal Through State and Local Sources	213,431	296,131	246,912	(49,219)
	<u>22,845,462</u>	<u>32,866,725</u>	<u>32,039,967</u>	<u>(826,758)</u>
Total Federal Through State and Local				
	<u>22,845,462</u>	<u>32,866,725</u>	<u>32,039,967</u>	<u>(826,758)</u>
<b>Total Revenues</b>				
	<u>22,845,462</u>	<u>32,866,725</u>	<u>32,039,967</u>	<u>(826,758)</u>
<b>EXPENDITURES</b>				
Current Education:				
Instruction:				
Salaries	11,393,292	17,321,146	17,415,529	(94,383)
Employee Benefits	4,019,727	5,377,330	5,240,581	136,749
Purchased Services	259,413	295,477	281,783	13,694
Materials and Supplies	701,692	713,976	672,203	41,773
Capital Outlay	283,172	549,214	520,982	28,232
Other Expenses	30,954	135,221	136,843	(1,622)
	<u>16,688,250</u>	<u>24,392,364</u>	<u>24,267,921</u>	<u>124,443</u>
Total Instruction				
	<u>16,688,250</u>	<u>24,392,364</u>	<u>24,267,921</u>	<u>124,443</u>
Pupil Personnel Services:				
Salaries	127,243	165,461	140,710	24,751
Employee Benefits	48,792	53,323	31,241	22,082
Purchased Services	305,232	241,983	103,581	138,402
Materials and Supplies	4,794	19,884		19,884
Capital Outlay	947	79,063	79,063	
	<u>487,008</u>	<u>559,714</u>	<u>354,595</u>	<u>205,119</u>
Total Pupil Personnel Services				
	<u>487,008</u>	<u>559,714</u>	<u>354,595</u>	<u>205,119</u>
Instructional Media Services:				
Salaries		19,000	13,000	6,000
Employee Benefits	5	2,077	995	1,082
	<u>5</u>	<u>21,077</u>	<u>13,995</u>	<u>7,082</u>
Total Instructional Media Services				
	<u>5</u>	<u>21,077</u>	<u>13,995</u>	<u>7,082</u>
Instruction and Curriculum Development Services:				
Salaries	182,262	342,997	341,856	1,141
Employee Benefits	64,000	100,920	90,695	10,225
Purchased Services	19,167	45,244	43,352	1,892
Materials and Supplies	20,335	12,213	10,868	1,345
Capital Outlay	28,148	6,699	6,699	
Other Expenses	4,077	8,143		8,143
	<u>317,989</u>	<u>516,216</u>	<u>493,470</u>	<u>22,746</u>
Total Instruction and Curriculum Development Services				
	<u>317,989</u>	<u>516,216</u>	<u>493,470</u>	<u>22,746</u>
Instructional Staff Training Services:				
Salaries	486,940	1,419,711	1,453,641	(33,930)
Employee Benefits	344,181	412,617	406,821	5,796
Purchased Services	202,483	644,307	533,988	110,319
Materials and Supplies	124,772	14,691	4,563	10,128
Capital Outlay	28,576	17,226	17,226	
Other Expenses	90,266	33,803	26,452	7,351
	<u>1,277,218</u>	<u>2,542,355</u>	<u>2,442,691</u>	<u>99,664</u>
Total Instructional Staff Training Services				
	<u>1,277,218</u>	<u>2,542,355</u>	<u>2,442,691</u>	<u>99,664</u>

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE - BUDGET TO ACTUAL  
SPECIAL REVENUE FUND - FEDERAL ECONOMIC STIMULUS PROGRAMS (Continued)  
For the Fiscal Year Ended June 30, 2011**

	<b>Federal Economic Stimulus Programs Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>EXPENDITURES</b>				
Current Education: (continued)				
Instruction Related Technology:				
Salaries	\$ 86,755	\$ 1,450,462	\$ 1,415,502	\$ 34,960
Employee Benefits	42,465	478,063	440,203	37,860
Purchased Services		259,000	259,000	
Materials and Supplies		2,614	2,614	
Total Instruction Related Technology	129,220	2,190,139	2,117,319	72,820
General Administration:				
Other Expenses	1,072,354	1,070,274	1,010,610	59,664
Total General Administration	1,072,354	1,070,274	1,010,610	59,664
School Administration:				
Salaries	60,352	375,121	374,121	1,000
Employee Benefits	33,752	99,845	90,681	9,164
Total School Administration	94,104	474,966	464,802	10,164
Facility Services:				
Capital Outlay	5,197	43,700	22,900	20,800
Total Facility Services	5,197	43,700	22,900	20,800
Fiscal Services:				
Salaries		19,000	12,524	6,476
Employee Benefits		4,750	2,720	2,030
Capital Outlay		670	670	
Total Fiscal Services		24,420	15,914	8,506
Food Services:				
Salaries		7,500	7,500	
Employee Benefits		689	574	115
Total Food Services		8,189	8,074	115
Central Services:				
Salaries	193,686	4,088	4,088	
Employee Benefits	33,095	313	311	2
Purchased Services		11,741	7,132	4,609
Other Expenses	128,701			
Total Central Services	355,482	16,142	11,531	4,611
Pupil Transportation Services:				
Materials and Supplies	19,421	19,401		19,401
Other Expenses	1,972,778			
Total Pupil Transportation Services	1,992,199	19,401		19,401
Operation of Plant:				
Salaries		30,500	30,500	
Employee Benefits		2,478	2,333	145
Total Operation of Plant		32,978	32,833	145

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY  
SCHEDULE OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE - BUDGET TO ACTUAL  
SPECIAL REVENUE FUND - FEDERAL ECONOMIC STIMULUS PROGRAMS (Continued)  
For the Fiscal Year Ended June 30, 2011**

	<b>Federal Economic Stimulus Programs Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>EXPENDITURES</b>				
Maintenance of Plant:				
Purchased Services	\$	\$ 224	\$ 99	\$ 125
Total Maintenance of Plant		224	99	125
Administrative Technology Services:				
Salaries		49,347	49,347	
Employee Benefits		12,356	12,356	
Total Administrative Technology Services		61,703	61,703	
Fixed Capital Outlay:				
Facilities Acquisition and Construction	158,947	110,038	62,697	47,341
Other Capital Outlay	267,489	782,825	658,813	124,012
Total Fixed Capital Outlay	426,436	892,863	721,510	171,353
<b>Total Expenditures</b>	<b>22,845,462</b>	<b>32,866,725</b>	<b>32,039,967</b>	<b>826,758</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>				
<b>Net Change in Fund Balances</b>				
Fund Balances, July 1, 2010				
<b>Fund Balances, June 30, 2011</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>



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## **Debt Service Funds**

**The debt service funds are used to account for the payment of interest and principal of the current portion on long-term debt.**

### **Nonmajor Debt Service Funds**

**Other Debt Service Fund – To account for and report on Certificates of Participation issues, characterized as lease-purchase agreements, and Capital Leases.**

**State Board of Education (SBE) Bond Fund – To account for and report on payment of principal, interest, and related costs on the State school bonds issued by the State Board of Education on behalf of the District. These bonds are payable from the District's portion of the State-assessed motor vehicle license tax.**

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**DEBT SERVICE FUND - OTHER DEBT SERVICE**  
**For the Fiscal Year Ended June 30, 2011**

	<i>Other Debt Service Fund</i>			<i>Variance with Final Budget - Positive (Negative)</i>
	<i>Budgeted Amounts</i>		<i>Actual Amounts</i>	
	<i>Original</i>	<i>Final</i>		
<b>REVENUES</b>				
Local:				
Interest Income	\$	\$ 5,682	\$ 5,682	\$
Total Local		5,682	5,682	
<b>Total Revenues</b>		5,682	5,682	
<b>EXPENDITURES</b>				
Debt Service:				
Principal	2,889,850	2,761,200	2,889,850	(128,650)
Interest and Fiscal Charges	2,095,602	2,218,165	2,090,159	128,006
<b>Total Expenditures</b>	4,985,452	4,979,365	4,980,009	(644)
<b>Deficiency of Revenues Over Expenditures</b>	(4,985,452)	(4,973,683)	(4,974,327)	644
<b>OTHER FINANCING SOURCES</b>				
Transfer In	5,000,000	5,000,000	5,000,000	
<b>Total Other Financing Sources</b>	5,000,000	5,000,000	5,000,000	
<b>Net Change in Fund Balances</b>	14,548	26,317	25,673	644
Fund Balances, July 1, 2010	4,743,512	4,715,915	4,743,512	(27,597)
<b>Fund Balances, June 30, 2011</b>	<u>\$ 4,758,060</u>	<u>\$ 4,742,232</u>	<u>\$ 4,769,185</u>	<u>\$ (26,953)</u>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**DEBT SERVICE FUND - STATE BOARD OF EDUCATION (SBE) BOND**  
**For the Fiscal Year Ended June 30, 2011**

	<u>State Board of Education (SBE) Bond Fund</u>			<i>Variance with Final Budget - Positive (Negative)</i>
	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
State:				
CO and DS Withheld for SBE/COBI Bonds	\$ 1,423,023	\$ 1,408,787	\$ 1,408,787	\$
Other State Sources		204	204	
Total State	1,423,023	1,408,991	1,408,991	
<b>Total Revenues</b>	<u>1,423,023</u>	<u>1,408,991</u>	<u>1,408,991</u>	
<b>EXPENDITURES</b>				
Debt Service:				
Principal	1,025,000	1,030,000	1,030,000	
Interest and Fiscal Charges	398,023	401,016	401,016	
<b>Total Expenditures</b>	<u>1,423,023</u>	<u>1,431,016</u>	<u>1,431,016</u>	
<b>Deficiency of Revenues Over Expenditures</b>		<u>(22,025)</u>	<u>(22,025)</u>	
<b>Net Change in Fund Balances</b>		(22,025)	(22,025)	
Fund Balances, July 1, 2010	220,117	220,117	220,117	
<b>Fund Balances, June 30, 2011</b>	<u>\$ 220,117</u>	<u>\$ 198,092</u>	<u>\$ 198,092</u>	<u>\$ 0</u>





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## **Capital Projects Funds**

The capital projects funds are used to account for the financing and acquisition or construction of major capital facilities, such as new school buildings or additions to existing buildings, or for major renovation projects. Specific funding sources included herein are:

### **Major Capital Projects Funds**

**Capital Projects - Other Fund** – To account for and report on funds received from various sources designated for construction and maintenance of schools.

### **Nonmajor Capital Projects Funds**

**Capital Outlay and Debt Service Fund** – To account for and report on the excess dollars received through the State's Capital Outlay/Debt Service (CO/DS) program, used for construction and maintenance of schools.

**Public Education Capital Outlay Fund** – To account for and report on funds received from the State for the construction and maintenance of schools.

**State Board of Education (SBE) Bond Fund** – To account for and report on proceeds received from the bonds issued by the State Board of Education on behalf of the District.

**Local Capital Improvement Fund** – To account for the financial resources generated by the local capital improvement tax levy to be used for educational capital outlay needs, including new construction, renovation and remodeling projects, and debt service payments on certificates of participation.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**CAPITAL PROJECTS FUND - LOCAL CAPITAL IMPROVEMENT**  
**For the Fiscal Year Ended June 30, 2011**

	<i>Local Capital Improvement Fund</i>			<i>Variance with Final Budget - Positive (Negative)</i>
	<i>Budgeted Amounts</i>		<i>Actual Amounts</i>	
	<i>Original</i>	<i>Final</i>		
<b>REVENUES</b>				
Local:				
Property Taxes	\$ 17,927,714	\$ 18,435,553	\$ 18,435,553	\$
Interest Income		26,560	26,560	
<b>Total Local</b>	<u>17,927,714</u>	<u>18,462,113</u>	<u>18,462,113</u>	
<b>Total Revenues</b>	<u>17,927,714</u>	<u>18,462,113</u>	<u>18,462,113</u>	
<b>EXPENDITURES</b>				
Current - Education:				
Facility Services:				
Furniture, Fixtures, and Equipment	854,508	1,160,607	720,401	440,206
Improvements Other Than Buildings	186,136	585,885	186,221	399,664
Remodeling and Renovations	2,725,078	3,568,429	1,552,723	2,015,706
Computer Software		348,137		348,137
<b>Total Facility Services</b>	<u>3,765,722</u>	<u>5,663,058</u>	<u>2,459,345</u>	<u>3,203,713</u>
Fixed Capital Outlay:				
Facilities Acquisition and Construction:				
Buildings and Fixed Equipment	621,178	30,000		30,000
Furniture, Fixtures, and Equipment	3,393,767	3,171,702	1,260,314	1,911,388
Motor Vehicles	3,364,740	3,300,198	2,909,879	390,319
Improvements Other Than Buildings	200,000	202,025	2,025	200,000
Remodeling and Renovations	17,756	18,719	2,375	16,344
Computer Software		1,252,764	923,937	328,827
<b>Total Facilities Acquisition and Construction</b>	<u>7,597,441</u>	<u>7,975,408</u>	<u>5,098,530</u>	<u>2,876,878</u>
<b>Total Expenditures</b>	<u>11,363,163</u>	<u>13,638,466</u>	<u>7,557,875</u>	<u>6,080,591</u>
<b>Excess of Revenues Over Expenditures</b>	<u>6,564,551</u>	<u>4,823,647</u>	<u>10,904,238</u>	<u>6,080,591</u>
<b>Other Financing Uses</b>				
Transfers Out	<u>(11,177,044)</u>	<u>(11,035,324)</u>	<u>(11,035,324)</u>	
<b>Total Other Financing Uses</b>	<u>(11,177,044)</u>	<u>(11,035,324)</u>	<u>(11,035,324)</u>	
<b>Net Change in Fund Balances</b>	<u>(4,612,493)</u>	<u>(6,211,677)</u>	<u>(131,086)</u>	<u>6,080,591</u>
Fund Balances, July 1, 2010	<u>14,552,732</u>	<u>14,552,732</u>	<u>14,552,732</u>	
<b>Fund Balances, June 30, 2011</b>	<u>\$ 9,940,239</u>	<u>\$ 8,341,055</u>	<u>\$ 14,421,646</u>	<u>\$ 6,080,591</u>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**CAPITAL PROJECTS FUND - CAPITAL OUTLAY AND DEBT SERVICE**  
**For the Fiscal Year Ended June 30, 2011**

	<i>Capital Outlay and Debt Service Fund</i>			<i>Variance with Final Budget - Positive (Negative)</i>
	<i>Budgeted Amounts</i>		<i>Actual Amounts</i>	
	<i>Original</i>	<i>Final</i>		
<b>REVENUES</b>				
State:				
CO and DS Distribution	\$ 174,801	\$ 179,241	\$ 179,241	\$
Other State Sources	17,756	18,240	18,240	
Total State	192,557	197,481	197,481	
Local:				
Interest Income		1,366	1,366	
Total Local		1,366	1,366	
<b>Total Revenues</b>	192,557	198,847	198,847	
<b>EXPENDITURES</b>				
Current - Education:				
Facility Services:				
Improvements Other Than Buildings	33,827	33,827	6,182	27,645
Remodeling and Renovations	920,144	920,144	91,138	829,006
Total Facility Services	953,971	953,971	97,320	856,651
Fixed Capital Outlay:				
Facilities Acquisition and Construction:				
Improvements Other Than Buildings	11,289	11,289		11,289
Total Facilities Acquisition and Construction	11,289	11,289		11,289
Debt Service:				
Dues and Fees		828	828	
Total Debt Service		828	828	
<b>Total Expenditures</b>	965,260	966,088	98,148	867,940
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(772,703)	(767,241)	100,699	867,940
<b>Net Change in Fund Balances</b>	(772,703)	(767,241)	100,699	867,940
Fund Balances, July 1, 2010	782,822	782,822	782,822	
<b>Fund Balances, June 30, 2011</b>	\$ 10,119	\$ 15,581	\$ 883,521	\$ 867,940

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**CAPITAL PROJECTS FUND - PUBLIC EDUCATION CAPITAL OUTLAY**  
**For the Fiscal Year Ended June 30, 2011**

	<i>Public Education Capital Outlay Fund</i>			<i>Variance with Final Budget - Positive (Negative)</i>
	<i>Budgeted Amounts</i>		<i>Actual Amounts</i>	
	<i>Original</i>	<i>Final</i>		
<b>REVENUES</b>				
State:				
Public Education Capital Outlay	\$ 2,262,924	\$ 2,262,924	\$ 2,262,924	\$
Total State	2,262,924	2,262,924	2,262,924	
Local:				
Interest Income		72	72	
Total Local		72	72	
<b>Total Revenues</b>	2,262,924	2,262,996	2,262,996	
<b>EXPENDITURES</b>				
Current - Education:				
Facility Services:				
Furniture, Fixtures, and Equipment		238	238	
Improvements Other Than Buildings		51,636	51,636	
Remodeling and Renovations	3,081,482	2,884,805	1,879,527	1,005,278
Total Facility Services	3,081,482	2,936,679	1,931,401	1,005,278
Fixed Capital Outlay:				
Facilities Acquisition and Construction:				
Improvements Other Than Buildings		121,749	121,749	
Remodeling and Renovations		33,617	60,580	(26,963)
Total Facilities Acquisition and Construction		155,366	182,329	(26,963)
<b>Total Expenditures</b>	3,081,482	3,092,045	2,113,730	978,315
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	(818,558)	(829,049)	149,266	978,315
<b>Other Financing Uses</b>				
Transfers Out	(2,116)	(2,116)	(2,116)	
<b>Total Other Financing Uses</b>	(2,116)	(2,116)	(2,116)	
<b>Net Change in Fund Balances</b>	(820,674)	(831,165)	147,150	978,315
Fund Balances, July 1, 2010	831,173	831,173	831,173	
<b>Fund Balances, June 30, 2011</b>	<b>\$ 10,499</b>	<b>\$ 8</b>	<b>\$ 978,323</b>	<b>\$ 978,315</b>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**CAPITAL PROJECTS FUND - STATE BOARD OF EDUCATION (SBE) BOND**  
**For the Fiscal Year Ended June 30, 2011**

	<b>State Board of Education (SBE) Bond Fund</b>			<b>Variance with Final Budget - Positive (Negative)</b>
	<b>Budgeted Amounts</b>		<b>Actual Amounts</b>	
	<b>Original</b>	<b>Final</b>		
<b>REVENUES</b>				
Local:				
Interest Income	\$	211	\$ 211	\$
Total Local		211	211	
<b>Total Revenues</b>		211	211	
<b>EXPENDITURES</b>				
Current-Education:				
Facility Services:				
Remodeling and Renovations	225,000	242,363		242,363
Total Facility Services	225,000	242,363		242,363
Debt Service:				
Interest and Fiscal Charges		1,983	1,983	
Total Debt Service		1,983	1,983	
<b>Total Expenditures</b>	225,000	244,346	1,983	242,363
<b>Deficiency of Revenues Over Expenditures</b>	(225,000)	(244,135)	(1,772)	242,363
<b>OTHER FINANCING SOURCES</b>				
Long-Term Debt Issues:				
Bonds Issued	225,000	225,000	225,000	
Premium on Sale of Bonds		19,346	19,346	
<b>Total Other Financing Sources</b>	225,000	244,346	244,346	
<b>Net Change in Fund Balances</b>		211	242,574	242,363
Fund Balances, July 1, 2010				
<b>Fund Balances, June 30, 2011</b>	\$ 0	\$ 211	\$ 242,574	\$ 242,363

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES - BUDGET TO ACTUAL**  
**CAPITAL PROJECTS FUND - OTHER CAPITAL PROJECTS**  
**For the Fiscal Year Ended June 30, 2011**

	<i>Other Capital Projects Fund</i>			<i>Variance with Final Budget - Positive (Negative)</i>
	<i>Budgeted Amounts</i>		<i>Actual Amounts</i>	
	<i>Original</i>	<i>Final</i>		
<b>REVENUES</b>				
State:				
Charter School Capital Outlay	\$ 409,165	\$ 332,356	\$ 332,356	\$
Total State	409,165	332,356	332,356	
Local:				
Sales Taxes	20,000,000	19,643,664	19,643,663	(1)
Interest Income		130,118	130,118	
Total Local	20,000,000	19,773,782	19,773,781	(1)
<b>Total Revenues</b>	<b>20,409,165</b>	<b>20,106,138</b>	<b>20,106,137</b>	<b>(1)</b>
<b>EXPENDITURES</b>				
Current - Education:				
Facility Services:				
Furniture, Fixtures, and Equipment	200,983	1,668,839	1,003,485	665,354
Improvements Other Than Buildings	1,382,528	1,446,857	688,800	758,057
Remodeling and Renovations	16,246,171	16,732,440	5,495,231	11,237,209
Computer Software	1,448	16,942	15,494	1,448
Total Facility Services	17,831,130	19,865,078	7,203,010	12,662,068
Fixed Capital Outlay:				
Facilities Acquisition and Construction				
Buildings and Fixed Equipment	70,626,266	65,168,503	24,566,599	40,601,904
Furniture, Fixtures, and Equipment	566,032	3,268,490	1,024,269	2,244,221
Land	887,604	869,819		869,819
Improvements Other Than Buildings	2,420,403	2,778,287	1,324,076	1,454,211
Remodeling and Renovations	2,246,247	2,175,955	566,441	1,609,514
Total Facilities Acquisition and Construction	76,746,552	74,261,054	27,481,385	46,779,669
<b>Total Expenditures</b>	<b>94,577,682</b>	<b>94,126,132</b>	<b>34,684,395</b>	<b>59,441,737</b>
<b>Deficiency of Revenues Over Expenditures</b>	<b>(74,168,517)</b>	<b>(74,019,994)</b>	<b>(14,578,258)</b>	<b>59,441,736</b>
<b>Other Financing Sources (Uses)</b>				
Insurance Loss Recoveries		363,282	363,282	
Transfers Out	(409,165)	(332,356)	(332,356)	
<b>Total Other Financing Sources (Uses)</b>	<b>(409,165)</b>	<b>30,926</b>	<b>30,926</b>	
<b>Net Change in Fund Balances</b>	<b>(74,577,682)</b>	<b>(73,989,068)</b>	<b>(14,547,332)</b>	<b>59,441,736</b>
Fund Balances, July 1, 2010	78,521,810	78,521,810	78,521,810	
<b>Fund Balances, June 30, 2011</b>	<b>\$ 3,944,128</b>	<b>\$ 4,532,742</b>	<b>\$ 63,974,478</b>	<b>\$ 59,441,736</b>

## **Internal Service Funds**

**Internal service funds are nonmajor proprietary funds and are reported as Governmental-Type Activities. They are used to account for the financing of goods or services provided by one department to other departments within the District on a cost reimbursement basis. The following funds are included in the internal service funds:**

**Risk Management Fund – To account for and report on funds received for and used by the District’s self-insured property, casualty, liability, and workers’ compensation program.**

**Employee Benefit Trust Fund – To account for and report on funds received for and used to pay for life, health, and dental insurance issued under the District’s self-insurance program.**

**Warehouse Operations Fund – To account for and report on funds received for and used by the District’s warehouse operation.**



**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**PROPRIETARY FUNDS - ALL INTERNAL SERVICE FUNDS**  
**COMBINING STATEMENT OF NET ASSETS**  
**June 30, 2011**

	<b>Governmental Activities</b>			
	<b>Proprietary Funds - Internal Service Funds</b>			
	<b>Self-Insurance</b>			
	<b>Risk Management Fund</b>	<b>Employee Benefit Trust Fund</b>	<b>Warehouse Operations Fund</b>	<b>Total</b>
<b>ASSETS</b>				
Current Assets:				
Cash and Cash Equivalents	\$ 23,762,762	\$ 12,980,380	\$	\$ 36,743,142
Accounts Receivable	63,287	117,536		180,823
Interest Receivable	1,816			1,816
<b>TOTAL ASSETS</b>	<b>\$ 23,827,865</b>	<b>\$ 13,097,916</b>	<b>\$ 0</b>	<b>\$ 36,925,781</b>
<b>LIABILITIES</b>				
Current Liabilities:				
Accounts Payable	\$	\$ 40,189	\$	\$ 40,189
Due to Other Funds		828		828
Due to Other Agencies	4,740			4,740
Unearned Revenue		3,253,753		3,253,753
Estimated Insurance Claims Payable	2,854,706	4,475,715		7,330,421
<b>Total Current Liabilities</b>	<b>2,859,446</b>	<b>7,770,485</b>		<b>10,629,931</b>
Non-Current Liabilities:				
Estimated Insurance Claims Payable	20,968,419			20,968,419
<b>Total Liabilities</b>	<b>23,827,865</b>	<b>7,770,485</b>		<b>31,598,350</b>
<b>NET ASSETS</b>				
Restricted for Employee Benefits		5,327,431		5,327,431
<b>Total Net Assets</b>		<b>5,327,431</b>		<b>5,327,431</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 23,827,865</b>	<b>\$ 13,097,916</b>	<b>\$ 0</b>	<b>\$ 36,925,781</b>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**PROPRIETARY FUNDS - ALL INTERNAL SERVICE FUNDS**  
**COMBINING STATEMENT OF REVENUES, EXPENSES,**  
**AND CHANGES IN FUND NET ASSETS**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Governmental Activities</b>			<b>Total</b>
	<b>Proprietary Funds - Internal Service Funds</b>			
	<b>Self-Insurance</b>			
	<b>Risk Management Fund</b>	<b>Employee Benefit Trust Fund</b>	<b>Warehouse Operations Fund</b>	
<b>OPERATING REVENUES</b>				
Charges for Services	\$	\$	\$ 859,183	\$ 859,183
Premium Revenues	5,157,217	37,531,008		42,688,225
Other		375,859		375,859
<b>Total Operating Revenues</b>	<b>5,157,217</b>	<b>37,906,867</b>	<b>859,183</b>	<b>43,923,267</b>
<b>OPERATING EXPENSES</b>				
Salaries	234,163	207,428	638,000	1,079,591
Employees Benefits	64,216	60,967	221,183	346,366
Purchased Services	228,877	3,566,600		3,795,477
Energy Services	2,793	1,181		3,974
Material and Supplies	4,606	2,492		7,098
Capital Outlay		5,385		5,385
Insurance Claims	4,656,781	39,545,507		44,202,288
Other	802	1,761,824		1,762,626
<b>Total Operating Expenses</b>	<b>5,192,238</b>	<b>45,151,384</b>	<b>859,183</b>	<b>51,202,805</b>
<b>Operating Loss</b>	<b>(35,021)</b>	<b>(7,244,517)</b>		<b>(7,279,538)</b>
<b>NONOPERATING REVENUES</b>				
Interest	35,021	28,024		63,045
<b>Total Nonoperating Revenues</b>	<b>35,021</b>	<b>28,024</b>		<b>63,045</b>
Loss Before Transfers		(7,216,493)		(7,216,493)
Transfer In		422,497		422,497
<b>Change in Net Assets</b>		<b>(6,793,996)</b>		<b>(6,793,996)</b>
Total Net Assets, July 1		12,121,427		12,121,427
<b>Total Net Assets, June 30</b>	<b>\$ 0</b>	<b>\$ 5,327,431</b>	<b>\$ 0</b>	<b>\$ 5,327,431</b>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**PROPRIETARY FUNDS - ALL INTERNAL SERVICE FUNDS**  
**COMBINING STATEMENT OF CASH FLOWS**  
**For the Fiscal Year Ended June 30, 2011**

	<b>Governmental Activities</b>			<b>Total</b>
	<b>Proprietary Funds - Internal Service Funds</b>			
	<b>Risk Management Fund</b>	<b>Employee Benefit Trust Fund</b>	<b>Warehouse Operations Fund</b>	
	<b>Self-Insurance</b>			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Cash Received from Board Funds and Participants	\$ 5,202,466	\$ 37,884,090	\$ 859,183	\$ 43,945,739
Cash Payments to Suppliers for Goods and Services	(240,755)	(5,350,951)		(5,591,706)
Cash Payments to Employees for Services	(298,379)	(267,567)	(859,183)	(1,425,129)
Cash Payments for Insurance Claims	(3,327,638)	(39,368,488)		(42,696,126)
<b>Net Cash Provided (Used) by Operating Activities</b>	<b>1,335,694</b>	<b>(7,102,916)</b>		<b>(5,767,222)</b>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>				
Transfers from Other Funds		422,497		422,497
<b>Net Cash Provided by Noncapital Financing Activities</b>		<b>422,497</b>		<b>422,497</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest Income	36,944	28,024		64,968
<b>Net Cash Provided by Investment Activities</b>	<b>36,944</b>	<b>28,024</b>		<b>64,968</b>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>1,372,638</b>	<b>(6,652,395)</b>		<b>(5,279,757)</b>
Beginning Cash and Cash Equivalents	22,390,124	19,632,775		42,022,899
<b>Ending Cash and Cash Equivalents</b>	<b>\$ 23,762,762</b>	<b>\$ 12,980,380</b>	<b>\$ 0</b>	<b>\$ 36,743,142</b>
<b>Reconciliation of Operating Loss to Net Cash Provided (Used) by Operating Activities:</b>				
Operating Loss	\$ (35,021)	\$ (7,244,517)	\$	\$ (7,279,538)
Adjustments to Reconcile Operating Loss to Net Cash Provided (Used) by Operating Activities:				
Changes in Assets and Liabilities:				
(Increase) Decrease in Accounts Receivable	45,249	(21,029)		24,220
Decrease in Accounts Payable		(13,469)		(13,469)
Increase in Due to Other Funds		828		828
Decrease in Due to Other Agencies	(3,677)			(3,677)
Decrease in Unearned Revenue		(1,748)		(1,748)
Increase in Estimated Insurance Claims Payable	1,329,143	177,019		1,506,162
<b>Total Adjustments</b>	<b>1,370,715</b>	<b>141,601</b>		<b>1,512,316</b>
<b>Net Cash Provided (Used) by Operating Activities</b>	<b>\$ 1,335,694</b>	<b>\$ (7,102,916)</b>	<b>\$ 0</b>	<b>\$ (5,767,222)</b>

## **Agency Funds**

**Agency funds are fiduciary funds and are used to account for resources held by the District in a trustee capacity or as an agent for individuals or private organizations. These resources include student and club activities funds that are held in trust for student, athletic, class, club activities, etc., and a voluntary employee benefits program.**

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES**  
**FIDUCIARY FUNDS**  
**June 30, 2011**

	<u>Total</u>	<u>Agency Funds Student and Club Activities</u>	<u>Employee Benefits</u>
<b>ASSETS</b>			
Cash	\$ 3,491,698	\$ 2,726,813	\$ 764,885
<b>LIABILITIES</b>			
Payroll Deductions and Withholdings	764,885		764,885
Internal Accounts Payable	2,726,813	2,726,813	
Total Liabilities	\$ 3,491,698	\$ 2,726,813	\$ 764,885

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**COMBINING STATEMENT OF CHANGES IN FIDUCIARY ASSETS AND LIABILITIES**  
**FIDUCIARY FUNDS - AGENCY FUNDS**  
**June 30, 2011**

	<i>Student and Club Activities</i>			<i>June 30, 2011</i>
	<i>June 30, 2010</i>	<i>Additions</i>	<i>Deletions</i>	
<b>Assets</b>				
Cash	\$ 2,695,293	\$ 6,605,648	\$ 6,574,128	\$ 2,726,813
<b>Liabilities</b>				
Internal Accounts Payable	\$ 2,695,293	\$ 6,605,648	\$ 6,574,128	\$ 2,726,813

	<i>Employee Benefits Program</i>			<i>June 30, 2011</i>
	<i>June 30, 2010</i>	<i>Additions</i>	<i>Deletions</i>	
<b>Assets</b>				
Cash	\$ 425,523	\$ 404,033	\$ 64,671	\$ 764,885
<b>Liabilities</b>				
Payroll Deductions and Withholdings	\$ 425,523	\$ 404,033	\$ 64,671	\$ 764,885

	<i>Total</i>			<i>June 30, 2011</i>
	<i>June 30, 2010</i>	<i>Additions</i>	<i>Deletions</i>	
<b>Assets</b>				
Cash	\$ 3,120,816	\$ 7,009,681	\$ 6,638,799	\$ 3,491,698
<b>Liabilities</b>				
Payroll Deductions and Withholdings and Internal Accounts Payable	\$ 3,120,816	\$ 7,009,681	\$ 6,638,799	\$ 3,491,698

### **Discretely Presented Component Units**

The component units' columns in the basic financial statements, include the financial data of the District's discretely presented component units.

### **Nonmajor Discretely Presented Component Units**

The Escambia County Public Schools Foundation for Excellence, Inc., (Foundation) is a not-for-profit corporation organized and operated as a direct-support organization under Section 1001.453, Florida Statutes, to raise funds, receive, hold, invest, and administer property and to make expenditures for the benefit of the District. Section 1001.453, Florida Statutes, requires the Foundation to be authorized and approved by the District. The stated mission of the Foundation is to enhance the quality of education in Escambia County Public Schools through raising and distributing funds and in-kind contributions, fostering involvement in the public schools by business and community, and by providing recognition and rewards for outstanding contributions to and performance within the public school system. The Foundation is considered to be a component unit of the District because the District must approve all members of the Foundation Board and the District has the ability to impose its will on the Foundation. It is considered to be a discretely presented component unit because the two boards are not the same.

Escambia Charter School, Inc., Beulah Academy of Science, Inc., Byrneville Elementary School, Inc., Jacqueline Harris Preparatory Academy, A. A. Dixon Charter School of Excellence, and Pensacola Beach Elementary School, Inc., (Charter Schools) are separate not-for-profit corporations organized pursuant to Chapter 617, Florida Statutes, the Florida Not For Profit Corporation Act, and Section 1002.33, Florida Statutes. These six charter schools operate under charters approved by their sponsor, the Board, and are considered to be component units of the District since they cannot levy taxes and are fiscally dependent on the District to levy taxes for their support.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**COMBINING STATEMENT OF NET ASSETS**  
**COMPONENT UNITS**  
**June 30, 2011**

	<i>Charter Schools</i>					
	<i>Beulah Academy of Science, Inc.</i>	<i>Jacqueline Harris Preparatory Academy</i>	<i>Pensacola Beach Elementary School, Inc.</i>	<i>Escambia Charter School, Inc.</i>	<i>A. A. Dixon Charter School of Excellence, Inc.</i>	<i>Byrneville Elementary School, Inc.</i>
<b>ASSETS</b>						
Cash and Cash Equivalents	\$ 757,130	\$ 114,785	\$ 1,248,042	\$ 389,533	\$ 2,263	\$ 819,411
Investments						
Accounts Receivable		44,209	7,183		1,998	
Deposits Receivable		1,016				
Prepaid Items	16,667		28,172	14,236	3,832	8,207
Due from Other Agencies		25,491		1,016		
Capital Assets:						
Non-Depreciable Capital Assets	428,690					
Depreciable Capital Assets, Net	1,819,471	470,822	2,022,866	326,855	117,119	178,437
<b>Total Assets</b>	<b>\$ 3,021,958</b>	<b>\$ 656,323</b>	<b>\$ 3,306,263</b>	<b>\$ 731,640</b>	<b>\$ 125,212</b>	<b>\$ 1,006,055</b>
<b>LIABILITIES</b>						
Accounts Payable and Other Current Liabilities	\$ 3,789	\$ 25,750	\$ 262,579	\$ 13,571	\$ 108,761	\$ 27,672
Non-Current Liabilities:						
Portion Due or Payable Within One Year:						
Notes Payable	195,512	49,398		18,093		
Obligations Under Capital Leases		78,496		2,960		
Compensated Absences Payable			14,605	4,455		8,119
Portion Due or Payable After One Year:						
Notes Payable	1,039,345	131,764		9,647		
Obligations Under Capital Leases		68,750		6,891		
Compensated Absences Payable			10,443	9,995		8,155
<b>Total Liabilities</b>	<b>1,238,646</b>	<b>354,158</b>	<b>287,627</b>	<b>65,612</b>	<b>108,761</b>	<b>43,946</b>
<b>NET ASSETS</b>						
Invested in Capital Assets, Net of Related Debt	1,013,304	142,414	2,022,866	289,264	117,119	178,437
Restricted for:						
Debt Service	140,000					
Capital Projects			49,663			
Other Purposes - Other Required Carryover Programs						
Unrestricted	630,008	159,751	946,107	376,764	(100,668)	783,672
<b>Total Net Assets - Component Units</b>	<b>1,783,312</b>	<b>302,165</b>	<b>3,018,636</b>	<b>666,028</b>	<b>16,451</b>	<b>962,109</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 3,021,958</b>	<b>\$ 656,323</b>	<b>\$ 3,306,263</b>	<b>\$ 731,640</b>	<b>\$ 125,212</b>	<b>\$ 1,006,055</b>



<i>Total Charter Schools</i>	<i>The Escambia County Public Schools Foundation for Excellence, Inc.</i>	<i>Total Component Units</i>
\$ 3,331,164	\$ 161,570	\$ 3,492,734
53,390	255,346	255,346
1,016	79,458	132,848
71,114	59,511	1,016
26,507		130,625
		26,507
428,690		428,690
4,935,570	933	4,936,503
<u>\$ 8,847,451</u>	<u>\$ 556,818</u>	<u>\$ 9,404,269</u>
\$ 442,122	\$ 41,818	\$ 483,940
263,003		263,003
81,456		81,456
27,179		27,179
1,180,756		1,180,756
75,641		75,641
28,593		28,593
<u>2,098,750</u>	<u>41,818</u>	<u>2,140,568</u>
3,763,404	933	3,764,337
140,000		140,000
49,663		49,663
2,795,634	358,813	358,813
	155,254	2,950,888
<u>6,748,701</u>	<u>515,000</u>	<u>7,263,701</u>
<u>\$ 8,847,451</u>	<u>\$ 556,818</u>	<u>\$ 9,404,269</u>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**COMBINING STATEMENT OF ACTIVITIES - COMPONENT UNITS**  
For the Fiscal Year Ended June 30, 2011

	Beulah Academy of Science, Inc.	Jacqueline Harris Preparatory Academy	Pensacola Beach Elementary School, Inc.	Escambia Charter School, Inc.	A. A. Dixon Charter School of Excellence, Inc.	Byrneville Elementary School, Inc.	Total Charter Schools	The Escambia County Public Schools Foundation for Excellence, Inc.	Total Component Units
<b>Functions/Programs</b>									
<b>Expenses:</b>									
Governmental Activities:									
Instruction	\$ 689,166	\$ 618,319	\$ 583,616	\$ 484,846	\$ 753,741	\$ 695,347	\$ 3,825,035	\$	\$ 3,825,035
Pupil Personnel Services	2,306			36,518		2,722	41,546		41,546
Instructional Media Services	1,374		5,252	7,174	16,274	406	30,480		30,480
Instruction and Curriculum Development Services	283	27,050	1,102	3,938		609	32,373		32,373
Instructional Staff Training Services	613	15,174		4,668			21,064		21,064
Board of Education		2,182		555			41,197		41,197
General Administration		12,539	16,331		38,460		108,711		108,711
School Administration	245,747	271,394	145,699	10,175	370,491	169,231	1,212,737		1,212,737
Facility Services	6,153		362,391	27,256	61,650	3,252	460,702		460,702
Fiscal Services	12,500	48,225	26,069	38,249	70,320	15,160	212,523		212,523
Food Services	176,472	10,232	228		30,584	19,137	236,653		236,653
Central Services	88,099			71,285			159,384		159,384
Pupil Transportation Services	198,280	103,695	32,431	176,759	111,511	53,548	676,224		676,224
Operation of Plant	173,448	249,176	9,707	54,242	126,630	84,090	697,293		697,293
Maintenance of Plant	52,253	45,304	3,265	18,090	25,620	243	144,775		144,775
Unallocated Expenses								568,058	568,058
Unallocated Interest on Long-Term Debt	71,315	65,978		6,426			143,719		143,719
Unallocated Depreciation Expense	1,827						17,427		17,427
<b>Total Expenses</b>	<u>1,719,836</u>	<u>1,469,268</u>	<u>1,188,091</u>	<u>940,181</u>	<u>1,688,985</u>	<u>1,055,482</u>	<u>8,061,843</u>	<u>568,058</u>	<u>8,629,901</u>
<b>Program Revenues:</b>									
Charges for Services	116,970		140,400			17,365	274,735		274,735
Operating Grants and Contributions	168,868		56,868	210,242	225,000	36,721	697,699		697,699
Capital Grants and Contributions			124,903				124,903		124,903
<b>Total Program Revenues</b>	<u>285,838</u>		<u>322,171</u>	<u>210,242</u>	<u>225,000</u>	<u>54,086</u>	<u>1,097,337</u>		<u>1,097,337</u>
<b>Net Program Expense</b>	<u>(1,433,998)</u>	<u>(1,469,268)</u>	<u>(865,920)</u>	<u>(729,939)</u>	<u>(1,463,985)</u>	<u>(1,001,396)</u>	<u>(6,964,506)</u>	<u>(568,058)</u>	<u>(7,532,564)</u>
<b>General Revenues and Special Item:</b>									
Grants and Contributions Not Restricted to Specific Programs	1,495,324	1,522,097	883,784	625,057	1,480,436	1,045,092	7,051,790	592,528	7,644,318
Unrestricted Investment Expense			21,553	1,235		8,253	31,041	3,189	34,230
Miscellaneous	754	29,146		5,802			35,702		35,702
Special Item		1,551,243				552	552		552
<b>Total General Revenues and Special Item</b>	<u>1,496,078</u>	<u>1,551,243</u>	<u>905,337</u>	<u>632,094</u>	<u>1,480,436</u>	<u>1,053,897</u>	<u>7,118,533</u>	<u>595,717</u>	<u>7,714,250</u>
<b>Changes in Net Assets</b>	<u>62,080</u>	<u>81,975</u>	<u>39,417</u>	<u>(97,845)</u>	<u>16,451</u>	<u>52,501</u>	<u>154,027</u>	<u>27,659</u>	<u>181,686</u>
Net Assets, July 1, 2010	1,721,232	220,190	3,219,171	763,873		909,608	6,834,074	487,341	7,321,415
Adjustments to Restate Beginning Net Assets			(239,952)				(239,952)		(239,952)
Net Assets, July 1, 2010, Restated	<u>1,721,232</u>	<u>220,190</u>	<u>2,979,219</u>	<u>763,873</u>		<u>909,608</u>	<u>6,594,122</u>	<u>487,341</u>	<u>7,081,463</u>
<b>Net Assets, June 30, 2011</b>	<u>1,783,312</u>	<u>302,165</u>	<u>3,018,636</u>	<u>666,028</u>	<u>16,451</u>	<u>962,109</u>	<u>6,748,149</u>	<u>515,000</u>	<u>7,263,149</u>

# STATISTICAL SECTION



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## STATISTICAL SECTION

This part of the District School Board of Escambia County, Florida's comprehensive annual financial report presents detail information as a context for understanding what the information in the financial statements, notes disclosures and required supplementary information says about the Board's overall financial health.

<b>Contents</b>	<b>Page</b>
Financial Trends <i>These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.</i>	106
Revenue Capacity <i>These schedules contain information to help the reader assess the District's most significant local revenue source, the property tax.</i>	114
Debt Capacity <i>These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the government's ability to issue additional debt in the future.</i>	120
Demographic and Economic Information <i>These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.</i>	122
Operating Information <i>These schedules contain service data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.</i>	126

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**NET ASSETS BY COMPONENT - GOVERNMENT-WIDE**  
**LAST TEN FISCAL YEARS**  
**(Accrual Basis of Accounting)**  
(Unaudited)

	<b>Fiscal Year Ending</b>		
	<u>June 30, 2002</u>	<u>June 30, 2003</u>	<u>June 30, 2004</u>
<b>Governmental Activities:</b>			
Invested in Capital Assets, Net of Related Debt	\$ 133,478,835	\$ 147,586,093	\$ 154,090,375
Restricted	68,213,141	53,219,958	59,376,537
Unrestricted	<u>(27,098,266)</u>	<u>(23,503,134)</u>	<u>(20,340,709)</u>
Total Governmental Activities Net Assets	<u>174,593,710</u>	<u>177,302,917</u>	<u>193,126,203</u>
<b>Business-Type Activities:</b>			
Invested in Capital Assets, Net of Related Debt	1,233	860	486
Restricted	54,932	29,616	2,213
Unrestricted	<u>                    </u>	<u>                    </u>	<u>                    </u>
Total Business-Type Activities Net Assets	<u>56,165</u>	<u>30,476</u>	<u>2,699</u>
<b>Primary Government:</b>			
Invested in Capital Assets, Net of Related Debt	133,480,068	147,586,953	154,090,861
Restricted	68,268,073	53,249,574	59,378,750
Unrestricted	<u>(27,098,266)</u>	<u>(23,503,134)</u>	<u>(20,340,709)</u>
Total Primary Government Net Assets	<u>\$ 174,649,875</u>	<u>\$ 177,333,393</u>	<u>\$ 193,128,902</u>

Source: District Records

**Fiscal Year Ending**

<u>June 30, 2005</u>	<u>June 30, 2006</u>	<u>June 30, 2007</u>	<u>June 30, 2008</u>	<u>June 30, 2009</u>	<u>June 30, 2010</u>	<u>June 30, 2011</u>
\$ 163,801,365	\$ 165,456,952	\$ 178,915,643	\$ 188,476,535	\$ 219,815,751	\$ 225,400,496	\$ 252,115,638
73,009,496	104,744,385	128,677,400	141,958,454	123,598,721	134,790,510	107,465,893
(22,151)	(4,437,218)	(5,337,670)	(8,743,741)	(8,902,576)	(3,287,909)	22,166,216
236,788,710	265,764,119	302,255,373	321,691,248	334,511,896	356,903,097	381,747,747
9,518	9,504	12,755				
9,518	9,504	12,755				
163,801,365	165,456,952	178,915,643	188,476,535	219,815,751	225,400,496	252,115,638
73,019,014	104,744,385	128,677,400	141,958,454	123,598,721	134,790,510	107,465,893
(22,151)	(4,427,714)	(5,324,915)	(8,743,741)	(8,902,576)	(3,287,909)	22,166,216
\$ 236,798,228	\$ 265,773,623	\$ 302,268,128	\$ 321,691,248	\$ 334,511,896	\$ 356,903,097	\$ 381,747,747

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**CHANGES IN NET ASSETS - GOVERNMENT-WIDE**  
**LAST TEN FISCAL YEARS**  
 (Accrual Basis of Accounting)  
 (Unaudited)

	Fiscal Year Ending									
	June 30, 2002	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006	June 30, 2007	June 30, 2008	June 30, 2009	June 30, 2010	June 30, 2011
<b>Primary Government:</b>										
<b>Expenses:</b>										
<b>Governmental Activities:</b>										
Instruction	\$ 146,181,833	\$ 148,379,688	\$ 155,887,571	\$ 166,893,196	\$ 184,674,639	\$ 200,035,407	\$ 210,699,076	\$ 205,755,887	\$ 205,951,789	\$ 209,265,786
Pupil Personnel Services	14,602,965	14,640,383	15,203,973	15,476,153	16,289,884	17,710,197	17,159,487	16,952,375	16,858,395	16,848,568
Instructional Media Services	4,819,412	4,732,436	4,963,139	4,821,902	5,471,588	5,877,497	5,591,263	5,302,170	4,761,283	4,772,147
Instruction and Curriculum Development Services	11,396,661	10,443,906	11,121,191	11,689,669	10,324,742	11,939,007	11,812,859	10,898,048	11,197,176	11,008,291
Instructional Staff Training Services	2,309,488	3,356,182	3,846,981	5,449,226	7,157,151	7,408,236	7,787,869	7,202,670	8,724,396	8,633,858
Instruction Related Technology	966,996	1,035,031	1,006,635	999,642	2,677,467	2,777,732	3,267,448	3,105,661	3,923,575	4,254,642
Board of Education	946,551	767,721	2,006,341	2,100,671	1,063,889	1,063,256	1,212,416	1,169,146	1,564,164	1,444,331
General Administration	13,837,066	14,170,283	13,945,847	13,769,779	14,577,098	15,866,203	15,625,336	16,098,860	3,003,731	2,653,708
School Administration	31,252,376	25,371,556	24,038,082	27,337,176	37,322,496	37,396,130	31,604,053	22,275,464	17,510,854	14,358,227
Facility Services	1,901,000	2,130,256	2,102,778	2,023,565	2,104,460	2,255,833	2,386,653	2,211,047	2,184,481	2,299,755
Food Service	15,780,247	15,524,550	16,563,724	16,988,160	18,021,854	18,952,187	18,578,045	18,394,973	18,879,371	18,486,692
Central Services	5,878,048	5,792,717	5,696,036	5,543,354	3,440,807	4,160,563	5,103,314	3,830,766	3,857,958	3,967,315
Pupil Transportation Services	14,770,450	14,423,377	14,997,131	14,984,538	15,593,018	17,173,433	17,894,762	18,143,178	17,537,020	18,863,979
Operation of Plant	18,982,467	21,020,078	21,494,975	22,312,201	23,119,212	27,270,968	28,308,033	27,722,642	28,935,143	28,489,116
Maintenance of Plant	4,701,360	5,364,336	9,738,735	22,204,545	19,020,854	13,854,263	11,875,929	11,125,532	10,704,965	11,255,993
Administrative Technology Services	1,125,850	933,994	740,474	674,314	3,670,920	3,712,180	3,813,897	3,719,871	3,681,151	3,781,038
Community Services	5,689,887	4,813,325	4,454,513	3,771,756	694,296	709,533	897,108	985,155	1,242,581	1,084,175
Interest and Fiscal Charges	796,866	1,281,080	1,281,080	1,126,173	1,006,503	3,650,125	3,251,291	2,876,984	2,843,124	2,643,630
Loss on Disposal of Capital Assets	8,014,964	17,721,728	8,803,524	8,924,399		3,653,313	334,149	1,123,337		
Unallocated Depreciation										
<b>Total Governmental Activities Expenses</b>	<b>303,953,487</b>	<b>310,621,547</b>	<b>317,892,430</b>	<b>347,090,419</b>	<b>371,154,107</b>	<b>396,835,468</b>	<b>398,777,831</b>	<b>378,854,685</b>	<b>377,531,251</b>	<b>379,810,056</b>
<b>Business-Type Activities:</b>										
Parishandle Management/Development/Network	93,327	94,361	85,300	46,637	47,785	65,894	8,000			
<b>Total Business-Type Activities Expenses</b>	<b>93,327</b>	<b>94,361</b>	<b>85,300</b>	<b>46,637</b>	<b>47,785</b>	<b>65,894</b>	<b>8,000</b>			
<b>Total Primary Government Expenses</b>	<b>304,046,814</b>	<b>310,715,908</b>	<b>317,977,730</b>	<b>347,137,056</b>	<b>371,201,892</b>	<b>396,901,362</b>	<b>398,785,831</b>	<b>378,854,685</b>	<b>377,531,251</b>	<b>379,810,056</b>
<b>Program Revenues:</b>										
<b>Governmental Activities:</b>										
Charges for Services:										
Instruction	1,480,931	1,373,975	1,249,100	1,213,461	1,163,378	1,186,281	1,221,058	1,146,218	1,394,372	1,344,462
Food Services	5,224,796	5,112,183	5,238,245	5,088,795	5,833,058	6,104,082	5,901,163	5,753,396	5,282,975	5,195,911
Transportation								457,021	415,479	262,892
Operating Grants and Contributions	21,939,980	22,705,666	22,377,627	23,087,951	23,186,429	23,196,783	22,893,049	23,782,878	13,816,659	14,392,698
Capital Grants and Contributions	13,988,444	5,405,474	9,783,044	6,884,765	6,626,047	14,393,520	12,787,860	5,549,903	2,872,668	11,338,456
<b>Total Governmental Activities Program Revenues</b>	<b>42,634,151</b>	<b>34,597,298</b>	<b>38,648,016</b>	<b>36,274,972</b>	<b>36,808,912</b>	<b>44,880,666</b>	<b>42,803,130</b>	<b>36,689,416</b>	<b>23,782,153</b>	<b>32,534,419</b>

(Continued)



**DISTRICT SHOOH BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**CHANGES IN NET ASSETS - GOVERNMENT-WIDE**  
**LAST TEN FISCAL YEARS**  
 (Accrual Basis of Accounting)  
 (Unaudited)

	Fiscal Year Ending									
	June 30, 2002	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006	June 30, 2007	June 30, 2008	June 30, 2009	June 30, 2010	June 30, 2011
<b>Business-Type Activities:</b>										
Charges for Services	\$ 93,721	\$ 68,672	\$ 57,327	\$ 53,187	\$ 47,598	\$ 68,770	\$	\$	\$	\$
Total Business-Type Activities Program Revenues	93,721	68,672	57,327	53,187	47,598	68,770				
Total Primary Government Program Revenues	42,727,872	34,665,970	38,705,343	36,328,159	36,856,510	44,949,436	42,803,130	36,689,416	23,782,153	32,534,419
<b>Net (Expenses)/Revenues</b>										
Governmental Activities	(261,319,336)	(276,024,249)	(279,244,414)	(310,815,447)	(334,345,195)	(351,954,802)	(355,974,701)	(342,165,269)	(353,749,098)	(347,275,637)
Business-Type Activities	394	(25,689)	(27,973)	6,550	(187)	2,876	(8,000)			
Total Primary Government Net Expenses	(261,318,942)	(276,049,938)	(279,272,387)	(310,808,897)	(334,345,382)	(351,951,926)	(355,982,701)	(342,165,269)	(353,749,098)	(347,275,637)
<b>General Revenues and Other Changes in Net Assets:</b>										
<b>Governmental Activities:</b>										
Property Taxes:										
Levied for Operational Purposes	58,641,483	60,456,419	63,387,027	69,965,606	65,457,064	81,045,039	85,413,366	97,379,871	106,137,711	99,288,288
Levied for Capital Projects	16,790,984	17,457,807	18,720,521	21,828,682	21,702,808	27,507,116	29,869,892	27,210,547	20,065,464	18,435,553
Local Sales Taxes	16,816,616	17,349,378	18,321,536	22,285,741	22,770,190	21,969,232	20,655,828	19,438,020	18,742,256	19,643,663
Grants and Contributions Not Restricted to Specific Programs	173,532,735	180,952,272	189,999,251	197,604,758	221,882,698	225,973,513	224,459,137	204,808,168	224,485,318	230,271,976
Unrestricted Investment Earnings	2,143,931	1,334,820	1,148,147	2,485,859	6,555,524	8,754,067	5,787,426	1,743,725	492,008	295,489
Miscellaneous	1,961,409	1,182,760	3,491,218	5,162,918	2,941,087	3,015,536	4,756,160	3,319,666	6,216,542	4,185,317
Loss Recoveries				35,164,391	22,011,233	20,181,553	4,464,012	1,083,919		
Transfers							4,755			
Total Governmental Activities	269,887,158	278,733,456	295,067,700	354,477,955	363,320,604	388,446,056	375,410,576	354,985,916	376,140,299	372,120,286
<b>Business-Type Activities:</b>										
Transfers			196	269	173	375	(4,755)			
Investment Earnings										
Total Business-Type Activities			196	269	173	375	(4,755)			
Total Primary Government General Revenues and Other Changes in Net Assets	269,887,158	278,733,456	295,067,896	354,478,224	363,320,777	388,446,431	375,405,821	354,985,916	376,140,299	372,120,286
<b>Changes in Net Assets:</b>										
Governmental Activities	8,567,822	2,709,207	15,823,286	43,662,508	28,975,409	36,491,254	19,435,875	12,820,647	22,391,201	24,844,649
Business-Type Activities	394	(25,689)	(27,777)	6,819	(14)	3,251	(12,755)			
Total Primary Government	\$ 8,568,216	\$ 2,683,518	\$ 15,795,509	\$ 43,669,327	\$ 28,975,395	\$ 36,494,505	\$ 19,423,120	\$ 12,820,647	\$ 22,391,201	\$ 24,844,649

Source: District Records

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**FUND BALANCES OF GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**(Modified Accrual Basis of Accounting)**  
**(Unaudited)**

<b>Post-GASB 54</b>					
		<b>Fiscal Year Ending</b>			
		<b>June 30, 2011</b>			
<b>General Fund</b>					
Nonspendable	\$	1,215,720			
Restricted		9,184,279			
Assigned		15,762,759			
Unassigned		40,731,996			
Total General Fund	\$	66,894,754			
<b>All Other Governmental Funds</b>					
Nonspendable	\$	1,334,910			
Restricted		92,954,183			
Total All Other Governmental Funds	\$	94,289,093			
<b>Pre-GASB 54</b>					
		<b>Fiscal Year Ending</b>			
		<b>June 30, 2002</b>	<b>June 30, 2003</b>	<b>June 30, 2004</b>	<b>June 30, 2005</b>
<b>General Fund</b>					
Reserved for:					
Encumbrances	\$	2,222,655	\$ 1,882,203	\$ 2,831,554	\$ 20,015,372
State Categorical Programs		997,913	1,652,485	3,983,729	1,559,107
Inventories		1,238,383	1,557,216	1,390,954	1,205,985
Legal Restrictions					
Other Purposes		1,732,707	1,344,288	3,135,501	1,757,006
Unreserved		7,831,113	10,512,434	10,080,983	15,541,028
Total General Fund	\$	14,022,771	\$ 16,948,626	\$ 21,422,721	\$ 40,078,498
<b>All Other Governmental Funds</b>					
Reserved for:					
Debt Service	\$	354,902	\$	\$	278,580
Encumbrances		14,047,489	12,727,074	13,208,781	3,599,895
Inventories		1,036,622	1,111,230	811,738	1,137,894
Unreserved, Reported in:					
Special Revenue Funds		3,910,822	4,455,894	5,068,701	4,284,110
Debt Service Funds		540,643	1,120,715	1,244,181	344,816
Capital Projects Funds		47,586,880	33,381,242	36,080,185	55,401,026
Total All Other Governmental Funds	\$	67,477,358	\$ 52,796,155	\$ 56,413,586	\$ 65,046,321

Source: District Records

<b>Fiscal Year Ending</b>				
<b>June 30, 2006</b>	<b>June 30, 2007</b>	<b>June 30, 2008</b>	<b>June 30, 2009</b>	<b>June 30, 2010</b>
\$ 12,727,760	\$ 11,191,867	\$ 2,352,701	\$ 1,336,715	\$ 1,609,721
3,391,398	5,202,838	4,293,074	7,549,726	12,581,661
1,319,469	1,356,364	1,422,407	1,316,108	1,270,326
		4,267,982	3,005,887	1,706,293
1,381,969	1,608,877			
<u>20,703,572</u>	<u>20,481,566</u>	<u>24,826,303</u>	<u>24,432,388</u>	<u>32,916,644</u>
<u>\$ 39,524,168</u>	<u>\$ 39,841,512</u>	<u>\$ 37,162,467</u>	<u>\$ 37,640,824</u>	<u>\$ 50,084,645</u>
\$	\$	\$ 231,418	\$ 244,188	\$ 220,117
12,308,154	13,303,247	28,393,311	13,645,239	28,830,870
1,148,835	1,070,863	1,078,435	1,337,149	1,178,765
4,604,630	4,426,188	3,889,807	4,779,396	5,733,237
2,915,269	4,742,564	4,480,160	4,715,914	4,743,512
<u>67,713,542</u>	<u>86,377,339</u>	<u>84,573,574</u>	<u>78,322,174</u>	<u>66,064,908</u>
<u>\$ 88,690,430</u>	<u>\$ 109,920,201</u>	<u>\$ 122,646,705</u>	<u>\$ 103,044,060</u>	<u>\$ 106,771,409</u>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS  
(Modified Accrual Basis of Accounting)  
(Unaudited)**

	Fiscal Year Ending									
	June 30, 2002	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006	June 30, 2007	June 30, 2008	June 30, 2009	June 30, 2010	June 30, 2011
<b>Revenues:</b>										
<b>Federal Direct:</b>										
Federal Impact, Current Operations	\$ 1,051,851	\$ 1,233,674	\$ 1,280,899	\$ 1,294,911	\$ 923,300	\$ 1,152,581	\$ 1,183,926	\$ 1,018,679	\$ 765,872	\$ 920,990
Reserve Officers Training Corps (ROTC)	391,258	367,798	392,036	415,085	453,665	417,065	409,098	413,473	435,838	433,570
Other Federal Direct Sources	1,239,511	1,524,949	1,371,359	480,964	311,764	962,300	772,319	694,217	1,277,879	1,848,880
<b>Total Federal Direct</b>	<b>2,682,620</b>	<b>3,126,421</b>	<b>3,044,294</b>	<b>2,190,960</b>	<b>1,688,729</b>	<b>2,531,946</b>	<b>2,365,343</b>	<b>2,126,369</b>	<b>2,479,589</b>	<b>3,203,440</b>
<b>Federal Through State and Local:</b>										
Food Service	10,943,800	10,795,273	11,124,757	11,355,676	11,318,091	11,671,718	11,410,831	11,578,098	13,479,986	14,045,674
Other Federal Through State and Local Sources	25,537,582	28,382,641	30,940,397	33,193,175	38,520,498	35,048,555	31,078,529	35,881,314	61,469,091	64,993,242
<b>Total Federal Through State and Local</b>	<b>36,481,382</b>	<b>39,177,914</b>	<b>42,065,154</b>	<b>44,548,851</b>	<b>49,838,589</b>	<b>46,720,273</b>	<b>42,489,360</b>	<b>47,459,412</b>	<b>74,949,077</b>	<b>79,038,916</b>
<b>State:</b>										
Florida Education Finance Program (FEFP)	122,802,678	130,287,135	131,516,738	126,838,697	139,867,238	137,022,162	119,465,949	112,591,939	109,426,496	110,995,559
Workforce Development	5,010,451	5,023,407	4,989,038	5,109,394	5,228,544	5,432,193	5,272,821	5,041,903	4,632,491	4,532,780
Adults with Disabilities	292,962	291,344	292,962	292,946	293,265	292,671	270,706	241,255	230,654	219,164
Categorical Educational Programs	22,163,564	20,572,516	26,188,898	33,566,532	42,949,749	52,103,260	72,989,150	58,145,077	44,610,770	42,556,763
Discretionary Lottery Funds	3,856,072	2,976,815	1,977,606	2,261,868	1,964,953	1,586,871	1,880,022	942,182	106,881	143,196
CO and DS Distribution	201,066	205,043	181,261	175,119	171,673	191,946	383,269	259,043	228,989	179,241
CO and DS Withheld for SBE/COBI Bonds	1,375,490	1,382,986	1,398,835	1,414,448	1,409,332	1,404,081	1,270,660	1,377,051	1,383,223	1,408,787
Public Education Capital Outlay	7,048,061	3,709,360	3,746,833	4,215,818	4,200,190	5,493,269	6,231,986	3,264,046	821,950	2,262,924
Classroom First Program										
School Infrastructure Trust										
Effort Index	4,786,867									
Class Size Reduction	467,249	452,487	423,314	394,459	371,017	371,943	367,566	360,688	336,673	347,024
Food Service	1,783,645	1,807,755	1,921,109	5,535,116	2,921,613	3,181,271	2,858,430	2,237,993	1,957,074	4,002,816
Other State Sources										
<b>Total State</b>	<b>169,790,105</b>	<b>166,708,848</b>	<b>177,022,448</b>	<b>180,774,613</b>	<b>200,038,065</b>	<b>214,054,757</b>	<b>215,051,694</b>	<b>184,461,177</b>	<b>163,735,201</b>	<b>166,648,254</b>
<b>Local:</b>										
Property Taxes	75,432,467	77,914,226	82,107,548	91,794,287	87,159,872	108,552,155	115,283,258	124,590,418	126,204,175	117,723,841
Charges for Food Service	5,224,796	5,112,183	5,238,245	5,088,796	5,833,058	6,104,082	5,901,163	5,753,396	5,282,976	5,195,911
Sales Taxes	16,816,616	17,349,378	18,321,536	22,265,741	22,770,190	21,969,232	20,655,828	19,438,020	18,742,256	19,643,663
Interest Income	2,500,838	1,263,196	1,049,558	2,225,860	5,855,365	7,854,187	5,232,574	1,683,864	453,046	281,179
Other Local Sources	3,386,187	2,556,734	4,740,319	5,022,851	4,104,466	4,201,818	5,976,239	4,922,904	6,201,739	5,423,005
<b>Total Local</b>	<b>103,360,904</b>	<b>104,195,717</b>	<b>111,457,206</b>	<b>126,397,535</b>	<b>125,722,951</b>	<b>148,681,474</b>	<b>153,049,062</b>	<b>156,388,602</b>	<b>156,884,192</b>	<b>148,267,599</b>
<b>Total Revenues</b>	<b>312,315,011</b>	<b>313,208,900</b>	<b>333,589,102</b>	<b>353,911,959</b>	<b>377,288,334</b>	<b>411,988,450</b>	<b>412,955,459</b>	<b>390,435,560</b>	<b>398,048,059</b>	<b>397,158,209</b>
<b>Expenditures:</b>										
<b>Current:</b>										
Instruction	147,787,709	148,588,919	156,391,058	170,618,643	181,014,101	194,003,980	204,278,206	198,766,964	198,539,780	199,014,371
Pupil Personnel Services	14,734,135	14,638,858	15,306,204	15,962,268	16,499,340	17,744,031	17,053,141	16,925,918	16,780,482	16,569,587
Instructional Media Services	4,868,413	4,738,314	4,982,034	4,953,218	5,556,320	5,866,894	5,461,659	5,271,893	4,700,758	4,594,243
Instruction and Curriculum										
Development Services	11,489,935	10,444,996	11,199,203	11,941,611	10,322,096	11,518,924	11,693,817	10,950,595	11,180,453	10,918,167
Instructional Staff Training Services	2,312,444	3,357,515	3,861,770	5,490,789	7,152,755	7,407,788	7,729,025	7,271,003	8,732,663	8,636,753
Instruction Related Technology (a)										
Board of Education	972,879	1,036,285	1,010,844	1,018,539	898,235	1,062,728	1,206,764	1,157,359	1,543,620	1,413,818

(Continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS**  
**LAST TEN FISCAL YEARS**  
**(Modified Accrual Basis of Accounting)**  
**(Unaudited)**

	Fiscal Year Ending									
	June 30, 2002	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006	June 30, 2007	June 30, 2008	June 30, 2009	June 30, 2010	June 30, 2011
General Administration	\$ 949,863	\$ 768,364	\$ 2,006,576	\$ 2,116,662	\$ 1,749,728	\$ 1,360,405	\$ 1,504,389	\$ 1,621,018	\$ 2,963,765	\$ 2,545,919
School Administration	13,947,689	14,141,719	14,121,144	14,355,836	14,798,168	15,900,390	15,390,211	14,599,860	14,106,346	13,998,296
Facility Services	26,486,596	21,041,401	19,385,210	22,643,281	29,608,301	32,431,045	23,719,493	19,403,257	13,674,311	12,200,265
Fiscal Services	1,915,765	2,130,080	2,115,085	2,077,336	2,136,659	2,255,801	2,350,543	2,253,484	2,136,906	2,226,105
Food Service	15,947,507	15,532,370	16,599,856	17,059,157	17,712,161	18,687,353	18,262,744	17,937,965	18,256,402	17,787,701
Central Services	5,933,242	5,785,915	5,725,181	5,766,979	3,368,861	4,012,916	4,970,337	3,859,480	3,736,109	3,791,850
Pupil Transportation Services	14,080,972	13,517,857	14,030,520	14,263,018	14,588,532	15,868,321	16,496,816	16,637,566	15,783,172	16,556,430
Operation of Plant	19,149,719	21,043,491	21,530,190	22,520,423	23,246,435	27,282,271	28,281,523	27,700,704	28,862,677	28,290,543
Maintenance of Plant	4,784,086	5,374,729	9,759,126	22,408,399	17,443,160	12,293,035	11,547,704	10,806,804	10,268,080	10,813,898
Administrative Technology Services (a)			2,980,297	3,143,570	3,147,233	3,143,570	3,147,233	3,134,090	3,058,616	3,229,741
Community Services	1,131,211	934,695	740,476	674,314	694,296	709,533	896,030	985,155	1,239,929	1,081,523
<b>Fixed Capital Outlay:</b>										
Facilities Acquisition and Construction	23,458,433	26,981,209	13,510,274	12,417,729	11,629,269	24,593,503	21,385,160	38,905,555	15,875,764	33,036,849
Other Capital Outlay	3,049,746	3,596,899	3,292,953	4,858,396	4,746,264	3,768,805	3,174,268	2,451,582	3,080,669	2,949,474
<b>Debt Service:</b>										
Principal	4,277,595	7,063,889	6,816,652	8,658,207	4,477,131	4,455,384	4,434,860	4,541,769	4,380,125	4,221,187
Interest and Fiscal Charges	5,531,064	4,813,325	4,456,181	4,081,231	3,102,584	3,478,895	3,208,832	2,738,169	2,704,475	2,507,998
<b>Total Expenditures</b>	<b>322,809,003</b>	<b>325,530,830</b>	<b>326,840,537</b>	<b>363,886,036</b>	<b>376,255,971</b>	<b>410,622,888</b>	<b>409,007,454</b>	<b>410,645,767</b>	<b>385,073,452</b>	<b>400,126,738</b>
Excess (Deficiency) of Revenues Over Expenditures	(10,493,992)	(12,321,930)	6,748,565	(9,974,077)	1,032,363	1,365,562	3,948,005	(20,210,207)	12,974,607	(2,968,529)
<b>Other Financing Sources (Uses)</b>										
Notes Payable Issued			554,427				1,295,000			225,000
Bonds Issued			742,516	369,633	3,260,000					
Refunding Bonds Issued							2,199		3,195,330	
Proceeds from Sale of Capital Assets		520,000	42,000	36,517,919	20,000,000		4,750,744	1,085,919	1,233	7,474,473
Loss Recoveries	121,834	46,582	4,018	22,725,000						
Certificates of Participation Issued	16,745,000			(23,172,965)						
Refunding Certificates of Participation Issued	1,419,930									
Inception of Capital Lease										
Premiums on Long-Term Debt Issued	(16,448,823)			823,002	301,935		46,756			19,346
Payment to Refunding Escrow Agent	7,861,264	8,599,185	14,057,259	14,363,168	(23,515,752)		15,448,151	15,817,649	11,996,925	11,369,796
Transfers In	(7,861,264)	(8,599,185)	(14,057,259)	(14,363,168)	(12,851,686)	(14,218,508)	(15,443,396)	(15,817,649)	(11,996,925)	(11,792,293)
Transfers Out										
Total Other Financing Sources (Uses)	1,844,441	566,582	1,342,961	37,262,589	46,183	6,099,454	6,099,454	1,085,919	3,196,563	7,296,322
Change in Fund Balances Before Extraordinary Items	(8,649,551)	(11,755,348)	8,091,526	27,288,512	1,078,546	1,365,562	10,047,459	(19,124,288)	16,171,170	4,327,793
Extraordinary Items						22,011,233				
Net Change in Fund Balances	(8,649,551)	(11,755,348)	8,091,526	27,288,512	23,089,779	21,547,115	10,047,459	(19,124,288)	16,171,170	4,327,793
Fund Balances, Beginning	90,149,680	81,500,129	69,744,781	77,836,307	105,124,819	128,214,598	149,761,713	159,809,172	140,684,884	156,856,054
Fund Balances, Ending	\$ 81,500,129	\$ 69,744,781	\$ 77,836,307	\$ 105,124,819	\$ 128,214,598	\$ 149,761,713	\$ 159,809,172	\$ 140,684,884	\$ 156,856,054	\$ 161,183,847
Debt Service as a Percentage of Noncapital Expenditures	3.31%	4.03%	3.64%	3.68%	2.11%	2.08%	1.99%	1.97%	1.94%	1.83%

(a) In fiscal year ending June 30, 2006, two new function/program expenditures classifications were established to report technology expenditures previously reported in central services.

Source: District Records

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**GENERAL GOVERNMENTAL TAX REVENUES BY SOURCE**  
**LAST TEN FISCAL YEARS**  
**(Modified Accrual Basis of Accounting)**  
**(Unaudited)**

<b>Fiscal Year Ending</b>	<b>Property Tax</b>		<b>Sales Tax</b>	<b>Total</b>
	<b>General Purposes</b>	<b>Capital Projects</b>		
June 30, 2011	\$ 99,288,288	\$ 18,435,553	\$ 19,643,663	\$ 137,367,504
June 30, 2010	106,137,711	20,066,464	18,742,256	144,946,431
June 30, 2009	97,379,871	27,210,548	19,438,020	144,028,439
June 30, 2008	85,413,366	29,869,892	20,655,828	135,939,086
June 30, 2007	81,045,039	27,507,116	21,969,232	130,521,387
June 30, 2006	65,457,064	21,702,808	22,770,190	109,930,062
June 30, 2005	69,965,606	21,828,681	22,265,741	114,060,028
June 30, 2004	63,387,027	18,720,521	18,321,536	100,429,084
June 30, 2003	60,456,419	17,457,807	17,349,378	95,263,604
June 30, 2002	58,641,483	16,790,983	16,816,616	92,249,082

Source: District Records

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY**  
**LAST TEN FISCAL YEARS**  
**(amounts expressed in thousands)**  
**(Unaudited)**

Fiscal Year	Assessed Value				Less: Exemptions	Total Taxable Value	Ratio of Taxable Value to Assessed Value	Total Direct Rate
	Real Property	Personal Property	Centrally Assessed Property	Total Assessed Value				
2010-11	\$ 21,289,236	\$ 2,209,636	\$ 23,087	\$23,521,959	\$ 8,193,669	\$ 15,328,290	65.17%	7.860
2009-10	23,233,171	2,303,807	21,196	25,558,174	10,310,080	15,248,094	59.66%	7.860
2008-09	25,691,952	2,659,525	23,023	28,374,500	12,537,387	15,837,113	55.81%	7.720
2007-08	26,716,632	2,361,421	21,134	29,099,187	13,148,156	15,951,031	54.82%	7.720
2006-07	24,459,300	2,374,054	18,447	26,851,801	12,025,873	14,825,928	55.21%	7.894
2005-06	18,226,317	2,175,889	17,849	20,420,055	8,806,171	11,613,884	56.87%	8.033
2004-05	17,167,533	2,148,921	24,542	19,340,996	7,678,231	11,662,765	60.30%	8.410
2003-04	14,727,904	2,083,218	25,608	16,836,730	7,061,078	9,775,652	58.06%	8.788
2002-03	13,632,391	1,942,602	18,318	15,593,311	6,492,804	9,100,507	58.36%	8.887
2001-02	13,106,468	1,870,758	16,822	14,994,048	6,351,990	8,642,058	57.64%	8.986

Notes: Assessed values approximate estimated actual values.  
Tax rates per \$1,000 of assessed value.

Source: Escambia County Property Appraiser and Florida Department of Revenue

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**PROPERTY TAX RATES**  
**DIRECT AND OVERLAPPING GOVERNMENTS**  
**LAST TEN FISCAL YEARS**  
(per \$1,000 Assessed Valuation)  
(Unaudited)

	Fiscal Year			
	2001-02	2002-03	2003-04	2004-05
<b>Direct Rates:</b>				
District School Board:				
Local Required Effort	6.226	6.127	6.049	5.694
Discretionary Local	0.510	0.510	0.510	0.510
Supplemental Discretionary	0.250	0.250	0.229	0.206
Capital Improvement	2.000	2.000	2.000	2.000
<b>Total District School Board</b>	<b>8.986</b>	<b>8.887</b>	<b>8.788</b>	<b>8.410</b>
<b>Overlapping Rates:</b>				
Escambia County	8.756	8.756	8.756	8.756
Escambia County Municipal Service Taxing Unit	0.747	0.747	0.747	0.747
City of Pensacola	5.057	5.057	5.057	5.057
City of Pensacola Downtown Improvement Board	2.000	1.000	2.000	2.000
Northwest Florida Water Management	0.050	0.050	0.050	0.050
Town of Century	0.998	0.981	0.941	0.828

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Source: Escambia County Tax Collector



Fiscal Year					
2005-06	2006-07	2007-08	2008-09	2009-10	2010-11
5.273	5.134	4.960	5.286	5.612	5.631
0.510	0.510	0.510	0.498	0.748	0.748
0.250	0.250	0.250	0.250	0.250	0.250
2.000	2.000	2.000	1.686	1.250	1.231
8.033	7.894	7.720	7.720	7.860	7.860
8.756	8.756	8.017	6.976	6.976	6.975
0.747	0.747	0.685	0.685	0.685	0.685
5.057	4.950	4.598	4.540	4.540	4.540
2.000	2.000	2.000	2.000	2.000	2.000
0.050	0.050	0.045	0.045	0.045	0.045
0.861	0.764	0.781	0.823	0.905	0.905

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**PRINCIPAL PROPERTY TAXPAYERS**  
**CURRENT AND NINE YEARS AGO**  
**(amounts expressed in thousands)**  
**(Unaudited)**

Taxpayer	Fiscal Year					
	2010-11			2001-02		
	Rank	Assessed Value	Percentage of Total Assessed Value	Rank	Assessed Value	Percentage of Total Assessed Value
Gulf Power Company	1	\$ 455,613	1.94%	1	\$ 371,407	3.18%
International Paper Company	2	374,457	1.59%	2	217,960	1.87%
Solutia, Inc.	3	140,170	0.60%	3	174,094	1.49%
West Florida Medical Center	4	91,542	0.39%	5	46,072	0.39%
Bellsouth Telecommunication	5	71,747	0.31%	4	117,849	1.01%
Wal Mart Stores	6	64,397	0.27%			
CoxCom, Inc. (formerly Cox Cable)	7	50,584	0.22%	10	38,786	0.33%
Simon Debartolo Group	8	35,322	0.15%	6	48,726	0.42%
Baptist Hospital	9	66,231	0.28%			
Exxon Mobil Chemical	10	40,191	0.17%			
Cordova Community				9	33,956	0.29%
Armstrong World Industries				8	34,048	0.29%
AT&T				7	38,337	0.33%
<b>Totals</b>		<b>\$ 1,390,254</b>	<b>5.91%</b>		<b>\$ 1,121,235</b>	<b>9.62%</b>

Source: Escambia County Tax Roll compiled by the Escambia County Property Appraiser and tangible personal property records on file in the Escambia County Tax Collector's office.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**PROPERTY TAX LEVIES AND COLLECTIONS**  
**LAST TEN FISCAL YEARS**  
(Unaudited)

Fiscal Year	Total Tax Levy	Collected to End of Tax Year		Delinquent Collections	Collected in Fiscal Year	
		Current Tax Collections (1)	Percent of Levy		Total Collections (1)	Percent of Levy
2010-11	\$ 119,850,006	\$ 114,139,658	95.24%	\$ 3,584,183	\$ 117,723,841	98.23%
2009-10	124,479,688	114,199,954	91.74%	3,645,089	117,845,043	94.67%
2008-09	126,868,775	118,049,237	93.05%	873,145	118,922,382	93.74%
2007-08	123,128,068	113,579,256	92.24%	1,704,002	115,283,258	93.63%
2006-07	117,027,107	107,994,392	92.28%	557,763	108,552,155	92.76%
2005-06	93,284,933	86,860,563	93.11%	299,309	87,159,872	93.43%
2004-05	97,736,698	89,794,940	91.87%	1,999,347	91,794,287	93.92%
2003-04	85,893,371	81,307,409	94.66%	800,139	82,107,548	95.59%
2002-03	80,859,383	77,412,114	95.74%	502,112	77,914,226	96.36%
2001-02	77,644,471	Not Available	Not Available	Not Available	75,432,466	97.15%

Note: Property taxes become due and payable on November 1st of each year. A four percent (4%) discount is allowed if taxes are paid in November, with the discounts declining by one percent (1%) each month thereafter. Accordingly, taxes collected will never be 100% of the tax levy. Taxes become delinquent on April 1st of each year and tax certificates for the full amount of any unpaid taxes and assessments must be sold not later than June 1st of each year. Accordingly, the majority of taxes are collected in the fiscal year levied.

(1) Net of allowable discounts

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Source: Escambia County Tax Collector

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**RATIOS OF OUTSTANDING DEBT BY TYPE**  
**LAST TEN FISCAL YEARS**  
(Unaudited)

Fiscal Year	Governmental Activities (A)					Percentage of Personal Income (B)	Per Capita (B)
	Notes Payable	State Board of Education Bonds	Certificates of Participation	Capital Leases	Total Primary Government		
2010-11		\$ 7,479,885	\$ 45,087,833	\$ 77,967	\$ 52,645,685	0.494%	\$ 178
2009-10		8,298,895	48,028,536	379,304	56,706,735	0.601%	191
2008-09		9,291,284	50,840,714	1,038,229	61,170,227	0.648%	207
2007-08		10,233,673	53,536,829	2,024,988	65,795,490	0.720%	222
2006-07		9,764,305	56,131,879	3,076,029	68,972,213	0.804%	233
2005-06		9,240,982	58,719,369	4,070,281	72,030,632	0.874%	244
2004-05		11,532,666	60,195,842	5,397,412	77,125,920	0.975%	261
2003-04	4,050,000	12,007,890	60,780,000	6,725,619	83,563,509	1.113%	282
2002-03	6,700,000	12,055,000	62,840,000	7,486,257	89,081,257	1.212%	299
2001-02	8,575,000	12,845,000	64,900,000	9,842,219	96,162,219	1.339%	323

Source:

(A) District Records

(B) Total Primary Government Debt divided by Personal Income and Population from Page 122.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
 ANTICIPATED CAPITAL OUTLAY MILLAGE LEVY  
 REQUIRED TO COVER CERTIFICATES OF PARTICIPATION PAYMENTS  
 LAST TEN FISCAL YEARS  
 (Unaudited)**

<b>Fiscal Year</b>	<b>Taxable Assessed Value (A)</b>	<b>Annual Lease Payment</b>	<b>Millage Levy to Provide 1.00x Coverage (B)</b>
2010-11	\$ 15,170,351	\$ 4,945,453	.34 Mills
2009-10	15,932,352	4,944,814	.33 Mills
2008-09	14,324,102	4,948,369	.36 Mills
2007-08	15,951,031	5,108,002	.34 Mills
2006-07	14,825,928	5,205,952	.37 Mills
2005-06	11,613,884	4,543,929	.41 Mills
2004-05	11,662,765	5,068,083	.46 Mills
2003-04	9,775,652	5,206,808	.56 Mills
2002-03	9,100,507	5,279,878	.61 Mills
2001-02	8,642,058	5,224,045	.64 Mills

(A) Assessed value is in thousands.

(B) Millage rate calculated using 95% of the taxable assessed valuation.

Note: Capital lease arrangements financed by Certificates of Participation are not considered general obligation debt as no specific property tax levy has been pledged.

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Source: District Records

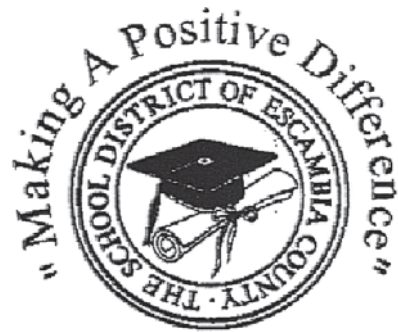
**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**LAST TEN FISCAL YEARS**  
(Unaudited)

<b>Fiscal Year</b>	<b>Population (A)</b>	<b>Personal Income</b>	<b>Per Capita Personal Income (A)</b>	<b>Median Age (A)</b>	<b>Unemployment Rate (B)</b>
2010-11	296,100	\$ 10,660,784,400	\$ 36,004	37.00	10.2%
2009-10	296,238	9,436,957,728	31,856	38.40	10.5%
2008-09	295,856	9,380,706,192	31,707	35.00	9.9%
2007-08	295,998	9,144,266,214	30,893	36.80	5.5%
2006-07	295,740	8,577,347,220	29,003	36.90	3.8%
2005-06	295,682	8,237,109,156	27,858	37.40	3.4%
2004-05	295,624	7,910,306,992	26,758	36.60	3.6%
2003-04	295,939	7,509,748,064	25,376	36.00	3.5%
2002-03	297,596	7,351,216,392	24,702	35.00	4.0%
2001-02	297,539	7,182,591,460	24,140	35.40	3.8%

Sources:

- (A) Population, personal income, and per capita personal income were obtained from the United States Department of Commerce, Bureau of Economic Analysis and the University of Florida, Bureau of Economic and Business Research. Personal income was estimated for 2005 through 2009 based on historical growth.
- (B) Unemployment Rates were obtained from Florida Agency for Workforce Innovation, Office of Workforce Information Services, Labor Market Statistics.
- (C) Student enrollment was obtained from District records.

<b>Student Enrollment (C)</b>	<b>Government-wide Governmental Activities Expenses</b>	<b>Cost per Student</b>
39,657.75	\$ 379,810,056	\$ 9,577
40,049.39	377,531,252	9,427
40,259.01	378,854,685	9,410
41,077.67	398,777,831	9,708
42,025.33	396,835,468	9,443
42,590.86	371,154,107	8,714
42,994.68	347,090,419	8,073
43,054.84	317,892,430	7,383
42,854.79	310,621,547	7,248
43,314.34	303,953,487	7,017



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**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
PRINCIPAL EMPLOYERS  
CURRENT AND NINE YEARS AGO  
(Unaudited)**

<b>Employer</b>	<b>Fiscal Year</b>					
	<b>2010-11 <sup>(1)</sup></b>			<b>2001-02 <sup>(1)</sup></b>		
	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Employment</b>	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Employment</b>
Local Government	15,790	1	7.748%	16,350	1	14.175%
Federal Government	7,403	2	3.633%	7,610	2	6.598%
State of Florida	5,970	3	2.930%	5,967	3	5.173%
Sacred Heart Health System	5,000	4	2.454%	3,500	5	3.034%
Baptist Health Care	3,163	5	1.552%	3,500	4	3.034%
Lakeview Center	2,000	6	0.981%			
Gulf Power Company	1,400	7	0.687%	1,400	8	1.214%
Solutia, Inc.	1,400	7	0.687%	1,800	7	1.561%
West Florida Hospital	1,300	8	0.638%	1,200	9	1.040%
University of West Florida	1,231	9	0.604%	2,083	6	1.806%
Navy Federal Credit Union	1,200	10	0.589%			
West Corporation				1,200	10	1.040%
<b>Totals</b>	<b>45,857</b>		<b>22.503%</b>	<b>44,610</b>		<b>38.675%</b>

<sup>(1)</sup> Source: Pensacola Chamber of Commerce  
(<http://www.pensacolachamber.com/economicdevelopment/workforce.html>)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHOOL BUILDING INFORMATION & FULL-TIME EQUIVALENT ENROLLMENT DATA**  
**LAST TEN FISCAL YEARS**  
(Unaudited)

	Placed in Service <sup>(1)</sup>	Square Footage <sup>(2)</sup>	Portables	Full-Time Equivalent Enrollment Data		
				2001-02	2002-03	2003-04
<b>Elementary Schools/K-8</b>						
Allen Elementary	1956	82,902	1	734.94	602.20	596.64
Barrineau Park Elementary	1938	9,840		236.30	231.30	
Bellview Elementary	1950	90,261	12	749.80	740.52	745.70
Beulah Elementary	1980	85,065	11	606.02	608.54	611.20
Bibbs Elementary	1962	57,871	2	325.92	437.44	417.42
Blue Angels Elementary	1999	112,793	7	739.34	754.14	755.22
Bratt Elementary	1980	59,234	5	347.78	353.41	358.58
Brentwood Elementary	1937	60,107	6	417.90	477.96	463.05
Byrneville Elementary	1940	310	9	171.98		
Caro Elementary	1989	110,126	8	785.66	851.44	926.80
Carver/Century K-8	1958	61,793	1		365.74	348.40
Century Elementary	1958	31,663		229.74		
Cook Elementary	1997	119,728		702.01	711.23	693.42
Cordova Park Elementary	1962	76,577	8	546.98	526.49	514.85
Dixon Elementary	1954	45,495		331.50		
Edgewater Elementary	1962	51,663		513.14	491.35	429.00
Ensley Elementary	1959	56,909	8	498.38	496.36	451.65
Ferry Pass Elementary	1957	77,426	11	603.70	588.39	607.96
Hallmark Elementary	1928	36,993	3	317.27	300.54	271.53
Holm Elementary	1999	91,438	2	624.78	626.67	644.60
Lincoln Park Elementary	1961	56,091	2	382.72	401.90	403.16
Lipscomb Elementary	1991	107,268	12	828.60	809.40	837.98
Longleaf Elementary	1975	73,012	3	680.70	669.94	665.02
McArthur Elementary	1975	85,242	11	623.40	590.64	619.68
Molino Elementary	1939	25,851		208.35	220.48	
Molino Park Elementary	2002	110,955				448.20
Montclair Elementary	1960	62,370	2	566.36	491.30	459.12
Myrtle Grove Elementary	1936	71,977	8	672.84	665.76	669.00
Navy Point Elementary	1954	70,677		510.06	506.13	493.12
Oakcrest Elementary	1956	63,236	11	596.12	484.68	492.27
Pensacola Beach Elementary	1977	10,310		127.20		
Pine Meadow Elementary	1960	76,748	8	716.12	717.76	719.78
Pleasant Grove Elementary	1948	58,233	11	514.62	558.52	574.92
Scenic Heights Elementary	1960	77,339	12	778.02	742.40	740.80
Semmes Elementary	1955	60,009		501.56	403.62	395.48
Sherwood Elementary	1958	66,651	1	593.60	552.22	543.74
Suter Elementary	1921	36,786	7	262.48	265.58	273.78
Warrington Elementary	1947	60,684	10	468.68	513.07	493.38
Weis Elementary	1990	93,026		610.34	630.85	626.12
West Pensacola Elementary	1955	66,537	10	587.02	558.40	564.06
Yniestra Elementary	1938	39,600	7	325.64	328.29	327.24
<b>Total Elementary Schools</b>			<b>209</b>	<b>20,037.57</b>	<b>19,274.66</b>	<b>19,182.87</b>
<b>Middle Schools</b>						
Bailey Middle School	1993	190,868	12	1,449.74	1,476.97	1,618.06
Bellview Middle School	1961	140,220	8	1,109.03	1,152.21	1,179.70
Brentwood Middle School	1955	88,445		760.60	817.80	878.90
Brown Barge Middle School <sup>(4)</sup>	1955	88,445	7	494.62	500.22	511.30
Brownsville Middle School	1955	106,664		891.69	767.36	733.07
Carver Middle School	1935	47,790		180.50		
Ferry Pass Middle School	1961	127,961	5	1,067.46	1,014.20	1,003.91
Ransom Middle School	1987	158,627	12	1,503.78	1,487.80	1,435.80
Ward Middle School	1945	82,541	2	239.20	333.60	407.50
Warrington Middle School	1953	127,637	6	774.39	815.30	838.30
Wedgewood Middle School	1964	85,650		733.10	723.60	713.30
Woodham Middle School	1964	215,596	4			
Workman Middle School	1962	128,638	10	869.66	906.62	905.81
<b>Total Middle Schools</b>			<b>66</b>	<b>10,073.77</b>	<b>9,995.68</b>	<b>10,225.65</b>

**Full-Time Equivalent Enrollment Data**

<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>
613.09	618.52	617.09	633.18	590.63	582.19	652.44
699.93	685.92	743.83	762.67	722.02	730.25	672.10
667.95	734.86	700.59	724.57	767.96	817.78	844.84
398.04	399.58	382.90	344.17	336.40	328.55	242.86
853.07	868.08	827.43	815.10	860.56	925.00	871.90
364.18	396.63	386.22	394.02	393.28	429.61	422.30
492.61	587.61	530.61	450.24	413.87	500.41	535.68
891.01	887.40	879.56	864.49	908.50	947.05	912.02
374.45	335.40	264.63	203.75	213.65		
648.74	555.05	591.80	588.18	608.90	623.68	658.59
574.30	642.20	625.75	673.04	658.14	676.26	659.22
395.52	383.38	360.03	350.82	350.87		
469.49	436.56	363.17	374.90	348.21	354.68	406.52
617.92	653.90	673.44	646.94	619.81	687.15	706.56
278.05	263.86	239.50	241.43	225.34	212.56	210.84
623.70	614.43	556.81	550.19	534.63	517.04	491.35
387.02	331.53	334.74	279.94	247.52	214.04	225.60
860.09	849.01	871.98	950.12	1,018.97	1,005.05	945.39
633.21	680.08	769.00	802.02	746.02	670.47	717.83
668.64	719.04	712.59	719.12	714.42	726.02	704.10
470.12	485.88	459.84	463.95	431.27	390.37	387.18
469.17	425.22	296.56	321.92	473.91	458.55	332.80
652.99	633.39	640.92	679.32	651.69	684.76	661.41
456.96	406.44	393.96	384.27	331.85	397.30	435.80
454.23	471.65	430.76	447.43	426.31	413.72	448.61
724.56	752.94	796.95	780.37	797.83	835.71	844.88
562.84	602.22	620.28	658.23	645.02	648.00	666.57
756.14	787.13	743.78	694.10	779.99	837.44	782.45
382.78	330.71	310.06	286.23	266.07	297.80	263.26
515.51	529.47	530.79	524.10	518.14	489.16	532.50
306.31	315.75	354.70	381.17	367.55	385.52	400.23
470.16	471.28	442.65	392.79	369.93	502.06	516.25
573.82	555.32	516.72	548.52	533.02	517.78	464.15
511.51	476.21	481.45	461.44	455.00	530.31	499.98
310.55	332.13	404.08	281.97	235.79	234.89	256.63
<u>19,128.66</u>	<u>19,218.78</u>	<u>18,855.17</u>	<u>18,674.70</u>	<u>18,563.07</u>	<u>18,571.16</u>	<u>18,372.84</u>
1,649.50	1,566.28	1,528.66	1,504.05	1,488.20	1,453.50	1,479.60
1,169.18	1,106.20	1,134.80	1,192.10	1,099.50	1,060.30	1,107.60
885.04	869.20	818.79				
512.60	501.00	509.00	631.00	652.71	634.00	617.50
740.50	605.70	524.30				
977.70	899.70	899.43	880.80	894.56	873.37	946.00
1,473.10	1,447.88	1,403.11	1,365.31	1,325.81	1,310.05	1,312.30
392.05	383.50	443.00	458.50	461.49	519.31	480.00
796.06	721.50	617.20	892.00	854.80	850.71	731.11
663.90	541.00	555.60				
			1,012.60	928.50	924.90	912.63
<u>898.10</u>	<u>827.90</u>	<u>788.13</u>	<u>850.02</u>	<u>866.11</u>	<u>867.10</u>	<u>936.43</u>
<u>10,157.73</u>	<u>9,469.86</u>	<u>9,222.02</u>	<u>8,786.38</u>	<u>8,571.68</u>	<u>8,493.24</u>	<u>8,523.17</u>

(continued)

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**SCHOOL BUILDING INFORMATION & FULL-TIME EQUIVALENT ENROLLMENT DATA**  
**LAST TEN FISCAL YEARS**  
(Unaudited)

	Placed in Service <sup>(1)</sup>	Square Footage <sup>(2)</sup>	Portables	Full-Time Equivalent Enrollment Data		
				2001-02	2002-03	2003-04
<b>High Schools</b>						
Escambia High School	1958	229,995	9	1,852.73	1,652.24	1,670.17
West Florida High School of Advanced Technology	1967	338,380	8	383.89	661.83	955.95
Northview High School	1993	137,450		437.74	496.53	505.83
Pensacola High School	1949	261,925	5	1,625.34	1,712.09	1,621.61
Pine Forest High School	1974	220,462	15	1,663.99	1,564.42	1,515.58
Tate Senior High School	1950	283,254	2	2,074.75	1,989.36	1,927.44
Washington High School	1976	258,583	6	1,741.43	1,678.79	1,664.46
Woodham High School	1962	115,126		1,426.34	1,368.34	1,306.92
<b>Total High Schools</b>			<b>45</b>	<b>11,206.21</b>	<b>11,123.60</b>	<b>11,167.96</b>
<b>Special Centers</b>						
Judy Andrews Pre-K Center	1965	20,458		26.86		
Clubbs Alternative Middle School	1938	35,459		142.50	173.50	173.00
Dixon Educational Center <sup>(5)</sup>	1954	45,495		110.97	184.00	190.00
E-Seal Center	1992	36,527	5	114.27	118.50	119.00
Sid Nelson Community Learning	1956	56,836		134.47	136.24	133.46
McMillian Learning Center	1961	40,659	7	25.93	28.71	46.50
Program for Academically Talented Students (PATS)	1921	23,629				
Petree Center	1962	15,512		38.28		
George Stone Technical Center <sup>(3)</sup>	1967	219,913				
Escambia Westgate Center	1979	96,305	5	194.50	197.70	197.48
OASIS High School Preparatory Academy	1965					
<b>Total Special Centers</b>			<b>17</b>	<b>787.78</b>	<b>838.65</b>	<b>859.44</b>
<b>Other Programs</b>						
Camelot	n/a	n/a	n/a			
District Administered Programs	n/a	n/a	n/a	94.82	133.22	154.53
Escambia County Jail	n/a	n/a	n/a	0.80	0.63	0.57
Escambia Juvenile Justice Center	n/a	n/a	n/a	59.50	73.00	92.00
Hospital & Homebound	n/a	n/a	n/a	20.81	22.25	20.97
Drug and Alcohol Residential Treatment Center (DAART)	n/a	n/a	n/a	14.50	15.00	15.50
Lakeview Center	n/a	n/a	n/a	46.50	53.50	47.50
Pensacola Boys Base	n/a	n/a	n/a	29.50	27.50	28.50
Escambia Bay Marine	n/a	n/a	n/a	75.00	76.50	77.00
Outward Bound	n/a	n/a	n/a	25.50	32.50	31.00
PACE Center for Girls	n/a	n/a	n/a	45.50	42.50	45.00
McKay Scholarships	n/a	n/a	n/a			180.50
Opportunity Scholarships	n/a	n/a	n/a	141.74	188.50	34.50
<b>Total Other Programs</b>				<b>554.17</b>	<b>665.10</b>	<b>727.57</b>
<b>Charter Schools</b>						
A. A. Dixon Charter School of Excellence	n/a	n/a	n/a			
Beulah Academy of Science, Inc.	n/a	n/a	n/a	159.50	161.20	165.80
Byrneville Elementary School, Inc.	n/a	n/a	n/a		165.80	170.60
Capstone Academy	n/a	n/a	n/a			
Escambia Charter School, Inc.	n/a	n/a	n/a	162.00	145.50	137.65
Dr. Ruby J. Gainer School for Reaching Your Dream	n/a	n/a	n/a	82.92	102.00	127.00
Gulf Coast Charter School	n/a	n/a	n/a	106.92	96.50	
Jacqueline Harris Preparatory Academy	n/a	n/a	n/a	143.50	160.20	156.80
Life Skills Center	n/a	n/a	n/a			
Pensacola Beach Elementary School, Inc.	n/a	n/a	n/a		125.90	133.50
<b>Total Charter Schools</b>				<b>654.84</b>	<b>957.10</b>	<b>891.35</b>
<b>Total District</b>				<b>43,314.34</b>	<b>42,854.79</b>	<b>43,054.84</b>

<sup>(1)</sup> Original date that the school was placed in service. This date does not reflect additions, renovations, replacements or remodeling.

<sup>(2)</sup> Square footage is current, but does not include portables.

<sup>(3)</sup> The George Stone Center houses adult programs which do not generate Full Time Enrollment (FTE).

<sup>(4)</sup> Brown-Barge moved to the former Brentwood Middle facility in 2007-08.

<sup>(5)</sup> Dixon Educational Center moved to the former Judy Andrews facility in 2006-07 and the name was changed to Judy Andrews Center.

Source: District Records

**Full-Time Equivalent Enrollment Data**

<b>2004-05</b>	<b>2005-06</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>
1,691.66	1,683.69	1,743.04	1,920.58	1,895.15	1,873.29	1,811.94
1,224.82	1,244.51	1,245.00	1,284.46	1,300.88	1,296.67	1,279.41
520.98	545.97	558.33	551.61	546.10	552.65	541.38
1,547.76	1,509.07	1,404.95	1,483.93	1,532.93	1,641.12	1,607.20
1,478.21	1,498.28	1,520.34	1,958.50	1,833.24	1,876.25	1,744.28
1,936.94	1,945.50	2,071.28	1,967.59	1,909.05	1,955.85	1,928.49
1,580.41	1,589.02	1,659.19	1,875.50	1,691.68	1,634.31	1,591.01
1,289.25	1,323.76	1,229.01				
<u>11,270.03</u>	<u>11,339.80</u>	<u>11,431.14</u>	<u>11,042.17</u>	<u>10,709.03</u>	<u>10,830.14</u>	<u>10,503.71</u>
		42.50	47.50	44.00		
177.00	156.00	122.00	146.50	148.50	85.50	
180.50	166.50				53.50	52.00
125.76	99.50	97.55	85.59	83.97	85.31	
108.37	129.15	107.35	122.10	143.75	154.24	
68.37	58.35	59.52	61.74	65.49	70.36	84.30
206.13	223.50	223.64	221.16	218.64	226.07	232.00
	72.00	72.00	72.00	72.00		
<u>866.13</u>	<u>905.00</u>	<u>724.56</u>	<u>756.59</u>	<u>776.35</u>	<u>674.98</u>	<u>368.30</u>
						182.50
147.89	165.07	151.92	153.18	147.00	123.93	108.46
0.75	0.72	0.93	1.23	1.35	4.65	2.90
79.50	77.50	103.49	96.33	70.00	50.00	44.50
17.11	16.19	18.22	16.24	14.13	10.07	9.99
14.50	13.50	17.00	17.50	16.00	15.00	16.00
46.50	43.50	40.50	41.50	40.00	36.50	29.00
27.50	29.50	38.11	37.02	26.02	25.50	24.50
74.50	75.50	75.98	68.30	72.00	55.50	54.00
22.50	30.50	33.72				
44.00	47.50	61.30	63.30	51.00	53.00	50.50
191.50	191.50	130.50	144.00	163.00	192.00	235.00
28.00	12.50					
<u>694.25</u>	<u>703.48</u>	<u>671.67</u>	<u>638.60</u>	<u>600.50</u>	<u>566.15</u>	<u>757.35</u>
						220.30
188.40	216.30	225.50	239.20	261.70	261.60	261.30
165.28	172.00	159.30	162.70	166.80	178.60	161.40
4.00	5.44	10.00	13.50	18.82	24.84	25.93
110.50	120.00	108.50	121.50	130.50	126.00	107.50
134.00	117.00	118.51	109.88	113.50		
158.50	192.50	179.50	194.30	203.30	182.00	214.50
		204.01	213.29			
<u>117.20</u>	<u>130.70</u>	<u>115.45</u>	<u>124.86</u>	<u>143.76</u>	<u>140.68</u>	<u>141.45</u>
<u>877.88</u>	<u>953.94</u>	<u>1,120.77</u>	<u>1,179.23</u>	<u>1,038.38</u>	<u>913.72</u>	<u>1,132.38</u>
<u>42,994.68</u>	<u>42,590.86</u>	<u>42,025.33</u>	<u>41,077.67</u>	<u>40,259.01</u>	<u>40,049.39</u>	<u>39,657.75</u>

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
NUMBER OF PERSONNEL  
LAST TEN FISCAL YEARS  
(Unaudited)**

<b>Fiscal Year</b>	<b>(A) Instructional</b>	<b>(B) Administrative</b>	<b>(C) Support Services</b>	<b>Total</b>	<b>Ratio of Students (FTE) to Instructional Personnel</b>	<b>Ratio of Instructional Personnel to Administrators</b>
2010-11	3,269	141	1,912	5,322	11.71	23.18
2009-10	3,270	142	1,964	5,376	11.94	23.03
2008-09	3,371	145	2,022	5,538	11.59	23.25
2007-08	3,442	150	2,084	5,676	11.93	22.95
2006-07	3,421	152	2,192	5,765	12.28	22.51
2005-06	3,371	152	2,145	5,668	12.63	22.18
2004-05	3,301	148	2,128	5,577	13.02	22.30
2003-04	3,074	148	2,083	5,305	14.01	20.77
2002-03	3,050	164	2,102	5,316	14.05	18.60
2001-02	3,038	157	2,242	5,437	14.26	19.35

- (A) Classroom Teachers, Guidance/Psychologists, Exceptional Education Teachers, Media Specialists  
Other Professional Instructional Staff
- (B) Principals, Assistant Principals, Superintendent, Assistant Superintendent, Executive Directors  
Directors, Managers, Coordinators
- (C) Paraprofessional, Bus Drivers, Monitors, Maintenance, Clerical, Etc.

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Source: District Records

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA  
TEACHERS' SALARIES  
LAST TEN FISCAL YEARS  
(Unaudited)**

<b>Fiscal Year</b>	<b>Minimum Range 10-Month Salary (a)</b>	<b>Maximum Range 10-Month Salary (a)</b>	<b>Average Teacher Salary</b>
2010-11	\$32,825 - \$36,425	\$51,986 - \$55,586	\$41,560
2009-10	32,500 - 36,100	51,471 - 55,071	42,346
2008-09	32,000 - 35,600	51,000 - 54,600	41,430
2007-08	32,000 - 35,600	51,000 - 54,600	41,551
2006-07	29,105 - 32,705	48,197 - 51,797	39,075
2005-06	27,878 - 31,478	46,631 - 50,231	37,402
2004-05	27,252 - 30,852	45,639 - 49,239	36,407
2003-04	26,626 - 30,226	44,647 - 48,247	34,286
2002-03	26,000 - 29,600	43,655 - 47,255	34,821
2001-02	25,300 - 28,900	41,976 - 45,576	33,849

(a) Minimum and maximum salary ranges are based on the educational level of the employee. The starting amount represents a bachelor's degree and the ending amount represents an in-field doctorate degree. Employees may earn additional pay for the following degree levels: in-field masters (\$2,500); out-of-field masters (\$1,700); in-field specialist (\$3,100); out-of-field specialist (\$2,600); in-field doctorate (\$3,600); out-of-field doctorate (\$3,300). Employees may also receive additional compensation for working 11 or 12 months.

Source: Minimum & Maximum Salaries - District Records; Average Teacher Salaries - Florida Department of Education.

**DISTRICT SCHOOL BOARD OF ESCAMBIA COUNTY, FLORIDA**  
**FOOD SERVICE OPERATING DATA**  
**LAST TEN FISCAL YEARS**  
(Unaudited)

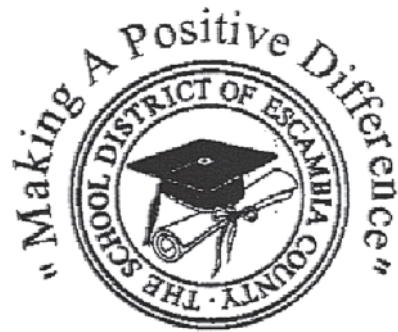
	<b>Fiscal Year Ending</b>			
	<b>June 30, 2002</b>	<b>June 30, 2003</b>	<b>June 30, 2004</b>	<b>June 30, 2005</b>
Days Meals were Served	180	180	180	170
Average Number of Free and Reduced Meals Served Daily	29,827	28,966	28,851	29,909
Number of Free and Reduced Meals Served	5,368,914	5,213,909	5,193,132	5,084,549
Average Daily Subsidy Received	\$ 58,513	\$ 58,143	\$ 59,145	\$ 63,293
Total Subsidy Received	\$ 10,532,370	\$ 10,465,651	\$ 10,646,061	\$ 10,759,800
Average Number of Meals Served Daily	36,739	35,669	35,685	36,602
Number of Meals Served	6,613,028	6,420,385	6,423,242	6,222,411
Average Daily Revenues	\$ 92,837	\$ 91,309	\$ 93,767	\$ 100,072
Total Revenues	\$ 16,710,683	\$ 16,435,701	\$ 16,878,128	\$ 17,012,218
Average Daily Costs	\$ 89,390	\$ 87,699	\$ 92,371	\$ 99,798
Total Costs	\$ 16,090,122	\$ 15,785,781	\$ 16,626,822	\$ 16,965,688

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Source: District Records



<b>Fiscal Year Ending</b>					
<b>June 30, 2006</b>	<b>June 30, 2007</b>	<b>June 30, 2008</b>	<b>June 30, 2009</b>	<b>June 30, 2010</b>	<b>June 30, 2011</b>
179	180	180	180	177	180
28,330	27,886	26,440	27,681	29,557	30,082
5,071,159	5,019,529	4,759,284	4,982,623	5,231,541	5,414,671
\$ 61,462	\$ 62,312	\$ 65,436	\$ 71,958	\$ 78,042	\$ 79,960
\$ 11,001,688	\$ 11,216,190	\$ 11,778,397	\$ 12,952,440	\$ 13,813,367	\$ 14,392,878
35,871	35,695	33,365	33,766	35,511	35,774
6,420,924	6,425,066	6,005,633	6,077,927	6,285,394	6,439,395
\$ 100,536	\$ 102,799	\$ 98,927	\$ 104,226	\$ 107,987	\$ 108,906
\$ 17,995,872	\$ 18,503,864	\$ 17,806,948	\$ 18,760,744	\$ 19,113,616	\$ 19,603,137
\$ 100,429	\$ 102,150	\$ 103,911	\$ 99,617	\$ 102,972	\$ 99,434
\$ 17,976,729	\$ 18,387,009	\$ 18,704,011	\$ 17,931,037	\$ 18,226,102	\$ 17,898,106



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